

CITY OF TAYLOR, TEXAS



FISCAL YEAR 2010-11

ANNUAL BUDGET

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CITY OF TAYLOR

CITY COUNCIL

(Bottom Row Left to Right/Second Row Left to Right):

Rodney Hortenstine- Mayor

John McDonald- Mayor Pro-Tem/District 3

Chris Osborn- Council Member/District 4

Christopher Gonzales- Council Member/District 2

Donald Hill- Council Member/District 1



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Taylor
Texas**

For the Fiscal Year Beginning

October 1, 2009

A handwritten signature in black ink, appearing to be 'H.R.' followed by a flourish.

President

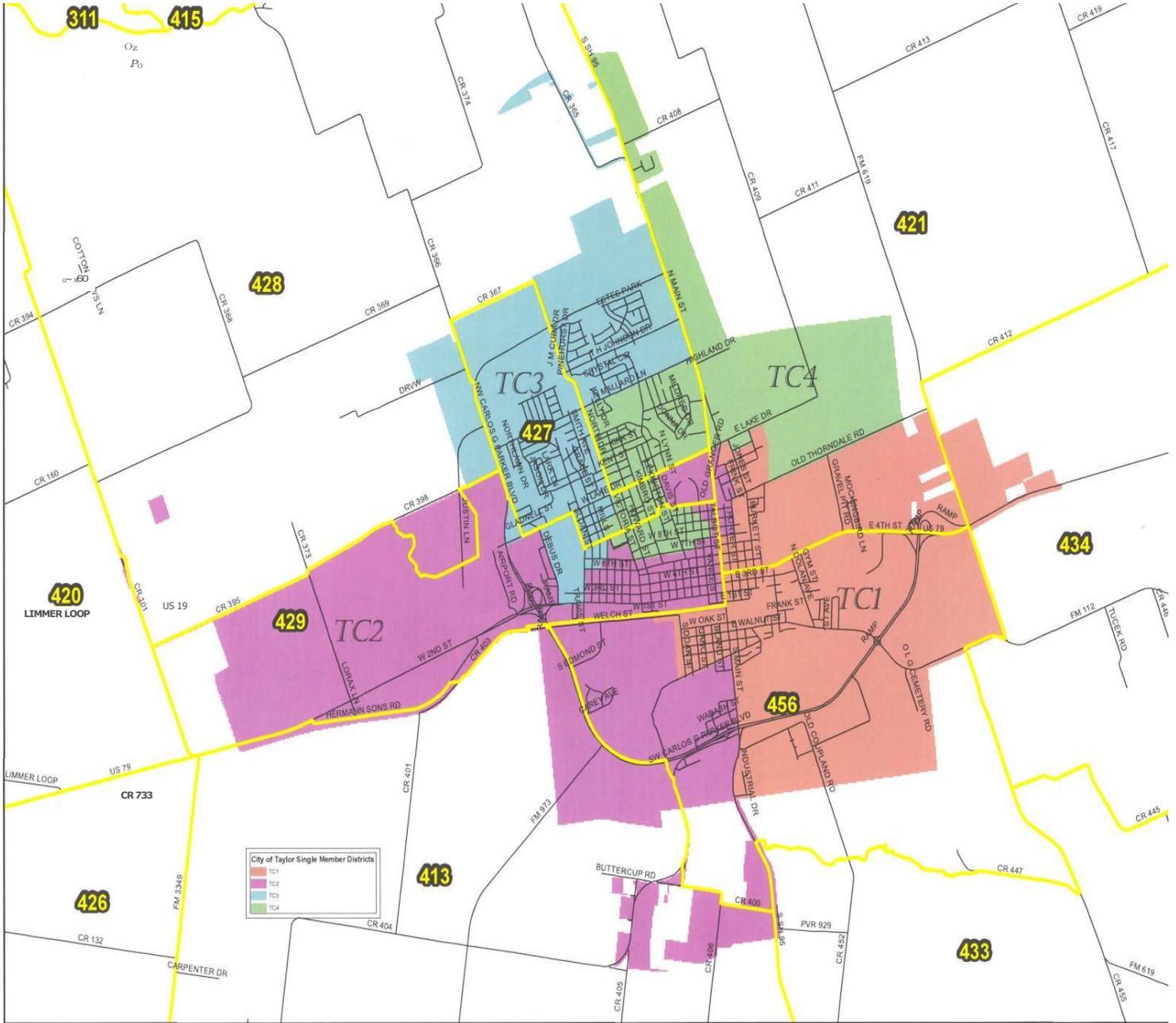
A handwritten signature in black ink, appearing to be 'Jeffrey P. Brown' followed by a flourish.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the City of Taylor, Texas for its annual budget for the fiscal year beginning October 1, 2009.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, an operational guide, a financial plan and a communication device. This award is valid for the period of one year. City staff believes that our current budget continues to conform to program requirements, and is submitting it to GFOA to determine its eligibility for another award.

CITY OF TAYLOR, TEXAS



WILLIAMSON COUNTY VOTER PRECINCTS 2010
CITY OF TAYLOR

PLEASE NOTE:
This map is for general planning purposes only. The boundaries shown on this map are not intended to be used for any other purpose. The boundaries shown on this map are not intended to be used for any other purpose. The boundaries shown on this map are not intended to be used for any other purpose. The boundaries shown on this map are not intended to be used for any other purpose.

TELEPHONE DIRECTORY

CITY HALL

352-3675

Administration

City Manager 352-3677 ext.15
Asst. City Manager/Police Chief 352-3677 ext.41
City Clerk 352-3676 ext.14

Human Resources

Director 352-5993 ext.22
Executive Asst. to HR/CM 352-5993 ext.27
Receptionist 352-3675 ext.10

Finance

Director 352-5997 ext.21
Accountant 352-5997 ext.37
Accounts Payable 352-5997 ext.32
Payroll/Accounting Specialist 352-5997 ext.20

Community Development

Director 352-5990 ext.16
Administrative Assistant 365-3863 ext.12
City Planner 365-3863 ext.24
Associate Planner 352-5997 ext.23
Building Inspector 352-2067 ext.19
Code Enforcement 352-6891 ext.18
Community Activities 352-3463 ext.13
Main Street Director 352-5448 ext.17
Main Street Coordinator 352-3675 ext.36

LIBRARY

Director 352-3434
Information Technician 352-3434
Library Assistant 352-3434
Library Assistant 352-3434

MUNICIPAL COURT

Judge 352-5977
Associate Judge 352-5977
Court Clerk 352-5977

PUBLIC WORKS

Administration

Director 352-3633 ext.39
Administrative Assistant 352-3633 ext.31
Engineering Inspector 352-6398 ext.30
Engineering Inspector 352-6398 ext.35

Building & Fleet Services

Superintendent 352-2247 ext.11
Building Maintenance 352-2247
Fleet Service 352-5818

Parks Department

Superintendent 352-5818
Grounds Maintenance 352-5818

Streets Department

Superintendent 352-6257
Administrative Assistant 352-5818

Water Department

Superintendent 365-1422
Assistant Superintendent 352-3251
Administrative Assistant 352-3251
Wastewater Plant 352-2412

UTILITY ANNEX

Utility Billing Manager 352-2066 ext.11
Utility Billing Clerks 352-2066

POLICE DEPARTMENT

Chief 352-5552
Administrative Assistant 352-5552
Field Services Division 352-5552
Support Services Division 352-5552
Metro 365-2509
Emergency 911

FIRE DEPARTMENT

Chief 352-6992
Central Fire Station 352-6752
Northwest Fire Station 352-5232
Emergency 911

Visit us on the internet at:

www.taylor.tx.gov

You can email most City employees by using the following addressing method:

first.name.last.name@taylor.tx.gov

For example, you can email Finance Director Rosemarie Dennis at:
rosemarie.dennis@taylor.tx.gov

BUDGET MESSAGE



September 9, 2010

**The Honorable Mayor and City Council
City of Taylor, Texas**



Dear Mayor Hortenstine, Mayor Pro-Tem McDonald and Members of the City Council:

The adopted budget for the fiscal year 2010-11 is submitted in accordance with the City of Taylor Charter and has been filed with the City Clerk. This budget represents the combined efforts of the City Council, Management and Department Heads to allocate the City's financial resources to the functions and responsibilities of municipal government to meet the goals established by the City Council within the limitations of sound financial policies.

This document contains the adopted revenue and expenditure estimates for General Government Funds, Proprietary or Business Type Funds and a single Trust and Agency Fund. The 2010-11 fiscal year which begins October 1, 2010 and ends on September 30, 2011 continues to achieve the same level of service to citizens and addresses the needs of the future.

The current economic conditions played an important part in the development and planning of the FY2010-11 budget in which several goals and priorities were identified. The issues addressed were: **1)** continue to maintain fiscal soundness; **2)** maintain current programs and services to its citizens; and **3)** limiting budget growth; **4)** recognizing available funding limitations; **5)** assessing staff workload/personnel; and **6)** seeking supplemental funding through grants and federal appropriations.

The presented FY2010-11 is very conservative, but at the same time very cautious of the tough economic times felt nationwide. Despite these tough times no services have been cut or reduced. Staff will continue to work hard in meeting any needs for service demands. Fees and rate adjustments will be required in certain areas such as utilities and other services areas to recoup city costs. The City continues to keep ten full-time positions and one part-time position frozen in the FY2009-10 budget that will be carried over in the FY2010-11 budget. No pay raises for employees, no capital outlay and no new programs were added in this budget. Revenue projections were also budgeted to recognize the potential shortfall in property tax, sales tax and development related revenues. A bit of caution however, has still been used in estimating revenue across all funds. Very little emphasis has been placed on expanding existing or adding new programs or making significant additional capital investments despite the fact that the needs certainly exist. Should the local economy outperform these conservative estimates during the year, staff will be able to provide plans for supplementing existing programs at the time funds become available. The budget reflects a balanced budget and the City will maintain a three month operating fund balance.

The budget is a plan of action that addresses which resources of the City will be used to accomplish objectives that the City Council believes necessary. The adopted budget meets the challenge of the present and helps accomplish opportunities recognized by the City Council and staff.

The City of Taylor, Texas City Council voted in 2006 to authorize development of a long-range strategic plan. This plan is reviewed and updated annually to ensure that the objectives are still in line with the overall vision. The development of this plan included input from citizens, elected leaders and staff; including a wide cross-section of ideas and opinions.

City of Taylor Mission: “To be a productive, fiscally responsible organization that takes proactive steps to ensure economic growth and the safety, well being, and success of Taylor residents and the growth of business.

Our Vision for Taylor is a vibrant and diverse community that provides residents the best lifestyle Texas as to offer.

The new strategic plan is a planning guide to assist in decision making and setting priorities for developing a comprehensive strategic vision for the City of Taylor. The plan has six strategic goals and objectives:

Long Term Objectives:

- 1) Infrastructure- Invest in infrastructure to support growth of business and enhance the quality of life of its citizens.
 - ❖ Continue measureable improvement of Taylor’s utilities, streets and drainage.
 - ❖ Improve e-government systems.
 - ❖ Continue to expand capacity at the Taylor Municipal Airport.
- 2) Economic Development- Offer a business friendly environment and support that attraction of new jobs and investment to the City.
 - ❖ Expand educational opportunities for Taylor’s citizens.
 - ❖ Continue to develop retail in Taylor.
 - ❖ Increase Taylor’s exposure to potential future residents and investors.
- 3) Community Development – Continue to develop a vibrant, inviting community.
 - ❖ Improve Taylor’s physical appearance and quality of life.
 - ❖ Boost community pride.
- 4) Parks and Recreation- Facilities will continue to be improved so that they are fun, attractive amenities for citizens and visitors.
 - ❖ Continually maintain and improve Taylor’s parks and sport complex.
 - ❖ Enhance the library’s capability to serve citizens.
 - ❖ Expand the Moody Museum’s role as a tourist attraction.
- 5) Public Safety- Provide a safe and healthy community for Taylor’s citizens.
 - ❖ Police Department will enhance the safety of the City and defend human dignity.
 - ❖ Fire Department will be a leading fire service organization prepared to respond to citizen needs.

- 6) City Operations- Continue to operate as a progressive and fiscally responsible organization.
 - ❖ Provide a working environment that attracts and retains well trained, motivated employees.
 - ❖ Supplement City revenue.
 - ❖ Repair and upgrade City facilities.

Short Term Objectives

- 1) Implement Municipal Drainage Utility System.
- 2) Begin the bidding process on Sloan Street and Second Street water and wastewater lines that were funded from the 2010 Certificates of Obligations.
- 3) Complete the construction of homes through the Home Investment Partnership Program.
- 4) Complete the construction on the Upper Pressure Plane water and wastewater lines and pump station that were funded from the 2007 and 2008 Certificate of Obligations.
- 5) Complete the construction of water and wastewater lines to the southwest (FM 973) area of the city.

All the above strategic objectives are opportunities to improve services and facilities to the citizens of Taylor. Major issues or challenges that impact the budget and the budget planning for the City of Taylor include:

- ❖ Residential building permits have been declining since 2007. In 2006, a total of 128 permits were issued with a value of \$14,198,300. In 2007-08, permits dropped by 64 and 7,295,100 less in value. Once again dropping in FY2008-09 by 11 and \$951,065 less in value. In the 2009, 31 residential permits were issued with a total value of \$2,724,698. For 2010 it is anticipated that 18 residential permits will be issued with an estimated value of \$1,624,921.
- ❖ Commercial permits and growth has remained slow flat since 2008-09. Current sales tax revenue has been declining since FY2007-08 and continues to be flat.
- ❖ The City of Taylor's population has increased to a projected 18,509 from 13,475 in 2000. Continued annexations are anticipated in the FY2010-11.

FY2010-11 BUDGET AT A GLANCE

General Fund:

The General Fund revenues are budgeted by \$10,541,195. The budget fund balance of \$3,114,456 for FY2010-11 will exceed three months operating reserve by \$479,157. The goal of the City Council and staff is to maintain a three months operating reserve in fund balance. In this fund the primary revenue sources are as follows:

- ❖ Ad Valorem Taxes- The 2010 certified appraisal roll were \$707,758,871 with \$52,035,261 still under review. The proposed budget reflects a .813893 tax rate which will provide \$4,216,473 of maintenance and operation tax revenue.
- ❖ Sales Tax revenue is budgeted at \$2,369,000 which is the same amount budgeted in the FY2009-10. Due to the sluggish economy, sales tax is anticipated to improve as the economy improves.
- ❖ Franchise Tax which consists of Electric, Cable, Telephone, Gas, Mixed Beverage, and Solid Waste Collection represent approximately 9.6% of the General Fund revenues. These taxes have been held close to its current funding levels.
- ❖ Charges for Services are budgeted at \$1,355,838 which is 12.8% of total revenues in the General Fund. Solid Waste Collection revenues are budgeted in the General Fund which is one of the major contributors to this category.
- ❖ Fines & Forfeitures- This revenue category has been reduced by 8.3% over the previous year.
- ❖ Miscellaneous Revenue-This is comprised of intergovernmental revenues, assessments, interest income, donations and sale of property which represents 2% of total revenue.
- ❖ Transfers from the Utility Fund are budgeted at \$850,000, Airport Fund \$30,000, Cemetery Fund \$40,000 and Hotel/Motel Fund at \$9,000.

Expenditures are budgeted at \$10,541,195; this is a decrease of \$535,621 or 4.8% from the adopted budget. However, when compared to the FY 2009-10 projected budget of \$10,374,947; this is an increase \$166,248. The major changes in increases/decrease in expenditures are as follows:

- ❖ Employees Services total \$6,870,428 which is a decrease of \$368,446 or 5.1% from the adopted budget. This category reflects the following:
 - a) Health Insurance decrease by 26.5% over the prior year due to changes in the city's current health plan. A decision was made to go with a reduced plan with Scott & White. All employees were moved from a HMO plan to Consumer Choice Plan at a reduced cost to the City.
 - b) The Texas Municipal Retirement System (TMRS) will increase the city's contribution rate in an effort to work toward reducing the unfunded liability of the pension plan. However, as the City payroll increases so will city's portion to TMRS. Current rate is at 13.17%, the new rate will be 13.38%.
 - c) As positions became vacant in the FY2009-10 Budget, those positions were frozen and was carried over into the FY2010-11 Budget.

- ❖ Operational supplies are budgeted at \$370,248. This is an increase of 12.6% over last year's budget. The construction supplies, program/special events, specialty supplies and operational equipment are higher than the FY2009-10 budgeted due to the upkeep of the Taylor Regional Park and Sport Complex.
- ❖ Facilities Operations category increased by 7%; the increase this category are items such as electric, gas, telephone and wireless data services.
- ❖ Equipment Operations decreased by 5.3% which is due to no allocation to the replacement fund.
- ❖ Contract Services increased over the FY2009-10 by 7.9% due to increases by various vendors for services that are outsourced.
- ❖ A total of \$62,400 is included for the principle and interest payment for the Motorola radios for the police and fire department. This lease will be completed in 2015.
- ❖ No transfer for Capital Projects or Contingency Reserves is budgeted in the FY2010-11.
- ❖ Contributions for Civic Programs are budgeted at \$80,762 for various organizations, which is down by \$137,597 or 63% from the adopted FY2009-10 budget.

The budget reflects a balance budget, leaving a fund balance leaving \$3,114,456 which will exceed just over the three months of operating reserves of \$2,635,299.

Utility Fund

Utility fund revenues are budgeted at \$6,856,178 which is higher than the adopted FY2009-10 budget by \$311,512 or 4.8%. However, it is anticipated that the current year projected will be less. This reflects a 10% increase in water and sewer rates. Interest income is budgeted at \$35,000 which will come from the bond proceeds that will be invested throughout the construction phase of water and wastewater projects on Second and Sloan Street.

Expenses are budgeted at \$6,856,178 this reflects an increase over the adopted budget of \$6,544,666. The areas of major increases are as follows:

- ❖ Transfer of principle and interest for bond payments is budgeted at 2,460,092 which are for the existing debt.
- ❖ Treated water purchases are budgeted at \$1,290,912 for projected water usage.
- ❖ Transfer to the General Fund is budgeted at \$850,000.
- ❖ All departments have been reduced or reflect a slight increase with the exception of the Non-Departmental. This department accounts for the debt service payment transfer which increased by 24.8% over the FY2009-10 Budget due to new debt.

The budget for the Utility Fund is budgeted to match on-going revenues to on-going expenses.

Airport Fund

Airport Fund revenues are budgeted at \$445,062 for FY2010-11. The Airport Board recommended a 2% increase for rental of T-hangers that is proposed in the fee schedule.

The FY2010-11 budgeted expenses total \$442,434; this is an increase of \$806 over the \$441,628 adopted budget. Revenues over expenditures have been favorable in this fund which could be used to pay down more quickly the debt owed to the General Fund.

Cemetery Operating Fund

Revenues in the Cemetery Fund are budgeted at \$146,225, with no rate increases included for the FY2010-11 in the category of charges for services. Expenditures total \$259,845, which includes a \$40,000 transfer for to the General Fund and \$100,000 for capital improvement at the Cemetery. Operating expenses were increased by 65.8% over the previous year.

Special Revenue Funds

These funds account for the accumulation and disbursement of legally restricted resources to expend for a specific purpose. The special revenues funds consist of the following funds:

- ❖ Tax Increment Fund- The purpose of this fund is to set aside ad valorem tax for the purpose of redevelopment of the downtown reinvestment zone. Revenues are budgeted at \$102,556 which is derived from property tax, interest income and a reimbursement from Williamson County Tax Appraisal office. \$31,500 is budgeted to pay the remaining work to be done by an architecture firm to update the City's Downtown Master Plan.
- ❖ Hotel/Motel Fund- Revenues for this fund come from taxes levied on guests staying at hotels/motels in Taylor. Revenues are budgeted at \$80,000 and expenditures at \$69,000 of which \$60,000 is paid to the Taylor Chamber of Commerce to be used to promote tourism and a transfer of \$9,000 to the General Fund. The ending fund balance for FY2010-11 is budgeted at \$80,458. The reserve is maintained for discretionary use by the Council throughout the year as needed.
- ❖ Texas Capital Fund-Revenues and expenditures are budgeted at \$25,021. This fund is basically a pass through account. Payments are made to the state by the City to pay off a loan for funds borrowed in connection with the establishment of Temple College at Taylor (TCAT). TCAT repays the city, which is then paid to the State to satisfy the loan requirement.
- ❖ Main Street Revenue Fund- The purpose of this fund is to provide incentives for downtown businesses to improve the facades of the building they occupy and to account for donations and proceeds from fundraisers where profits are dedicated to promote downtown development. Revenues are budgeted at \$22,000 which is derived from city fund raisers and the annual Taylor Zest Festival. Expenditures are budgeted at \$24,200 which provides incentives to downtown businesses to improve the facades of the buildings they occupy through Façade Improvement Grants. The ending fund balance is budgeted at \$22,330 for the FY2010-11.

- ❖ Cemetery Land Purchases Fund- The purpose of this fund is to set aside a percentage of revenues derived from sale of cemetery plots for purchase of additional land to expand the cemetery. Revenues are budgeted at \$2,430 and the ending fund balance for FY2010-11 is budgeted at \$45,985.
- ❖ Municipal Court Special Fee Fund- These funds are collected through municipal court and are restricted mainly for building security and technology. Budgeted revenues for FY2010-11 are \$17,500. Expenditures total \$31,183 which will be used for the purchase of four automated ticket writers and software maintenance and licensing. The ending fund balance is budgeted at \$55,942.
- ❖ Library Grant/Donation Fund- These funds are collected through specific grants and donations made in the City of Taylor’s Public Library. Generally, it is difficult to know actually what grants and donations will be received in any given time. In the FY2010-11 revenues are budgeted \$10,000 and expenditures are budgeted for the same amount, which will be used to fund activities and operational supplies.

Other Funds:

Cemetery Permanent Fund

The “Cemetery Permanent Fund” was established as a “trust and agency fund” and held in trust by the City, subject to control by the City Council. Interest income from the investment of the permanent funds is to be used for beautification and upkeep of the cemetery which is transferred to the Cemetery Operating Fund.

Revenues in the Cemetery Permanent Fund are budgeted at \$42,000, which the majority will come from interest income. Expenditures are budgeted at \$30,075 for the FY2010-11, which consists of bank charges and a transfer to the Cemetery Operating Fund. The ending fund balance is budgeted at \$787,404.

Utility Impact Fund

Revenues are budgeted at \$26,000 which is generated by new development. No expenditures are budgeted for this fund.

Roadway Impact Fund

Revenues are budgeted at \$27,000 which is generated by new development. No expenditures are budgeted for this fund.

Internal Service Fund

The Internal Service Fund consists of the Fleet Service Operation Fund, Fleet Replacement Fund and Civil Service Fund.

- ❖ In the Fleet Service Fund for the FY2010-11 budget, revenues are budgeted at \$602,050 and expenditures are budgeted at the same level. This fund was initiated in 2003-04 as a revolving fund to get better control over the costs of vehicles and equipment. Under this concept each department essentially rents its vehicles and equipment from the Fleet Service Fund.
- ❖ In the Fleet Replacement Fund no revenues are budgeted due to budget constraints. Expenditures are budgeted at \$146,770 which is for debt payments on a bond issuance and a capital lease-purchase arrangement. No capital outlay purchase is budgeted in the FY2010-11.
- ❖ Civil Service Sick Leave Fund is funded by Police and Fire department. Upon termination, sick leave is paid through this fund.

Debt Service Funds

This fund type is employed to account for resources used to service the principal and interest on long-term debt such as general obligation, revenue bonds, certificates of obligation and tax notes. These are the sinking funds used to account for the accumulation of funds for principal and interest payments on the City's bonded indebtedness. They are bound by bond covenants and there is little flexibility in revising the revenue or expenditures scheduled for next year.

In the General Obligation & Government CO's Fund, revenues are budget at \$1,637,042 which is derived mainly from the interest and sinking portion of the ad valorem taxes. Expenditures total \$1,637,942 which includes \$1,637,942 in principal and interest payments on existing debt.

Revenues budgeted for the Utility CO's and Revenue Bonds are at \$1,782,723 which is a transfer from the Utility Fund. Expenditures are budgeted at \$1,782,723 which will cover the principal and interest payments on existing debt.

The Airport CO's revenues are budgeted at \$37,894 which is a transfer from the Airport Fund. Expenditures are budgeted at \$37,894 which is for the principal and interest payments on the existing debt.

The bond rating received this year for the City Certificates of Obligation was A1 by Moody's Investment Services and A by Standard and Poor's.

Summary

Combined revenues for FY2010-11 for all funds total \$23,085,245 and expenditures total \$23,205,379. Combined expenditures exceed revenues; however, the two main operating funds which is the General Fund and Utility Fund do reflected a balanced budget.

Conclusion

The FY2010-11 is submitted herein for consideration. This budget is a very tight budget due to revenues being low because of the state of the economy. This budget represents a no frills budget

that reflects the current economic conditions. This budget also does not fund all the requests made by City Staff. However, in the budget the City maintained the same level of services to its citizens. The General Fund reflects a balanced budget and the unrestricted fund balance is in compliance with a three month operating reserves. The focus for the coming fiscal year is to make some necessary changes to the organization to better prepare the City for challenges and changes that are expected in the near future as the economy improves.

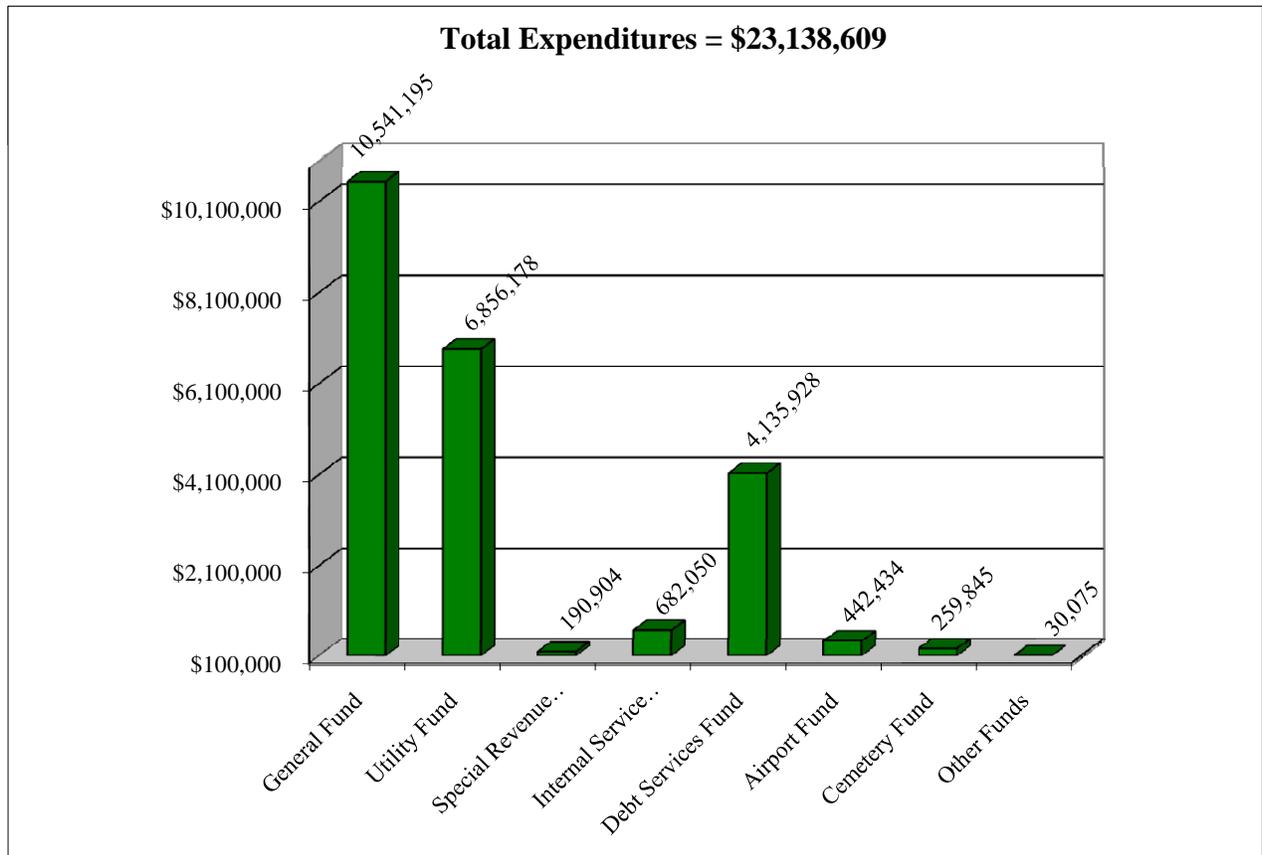
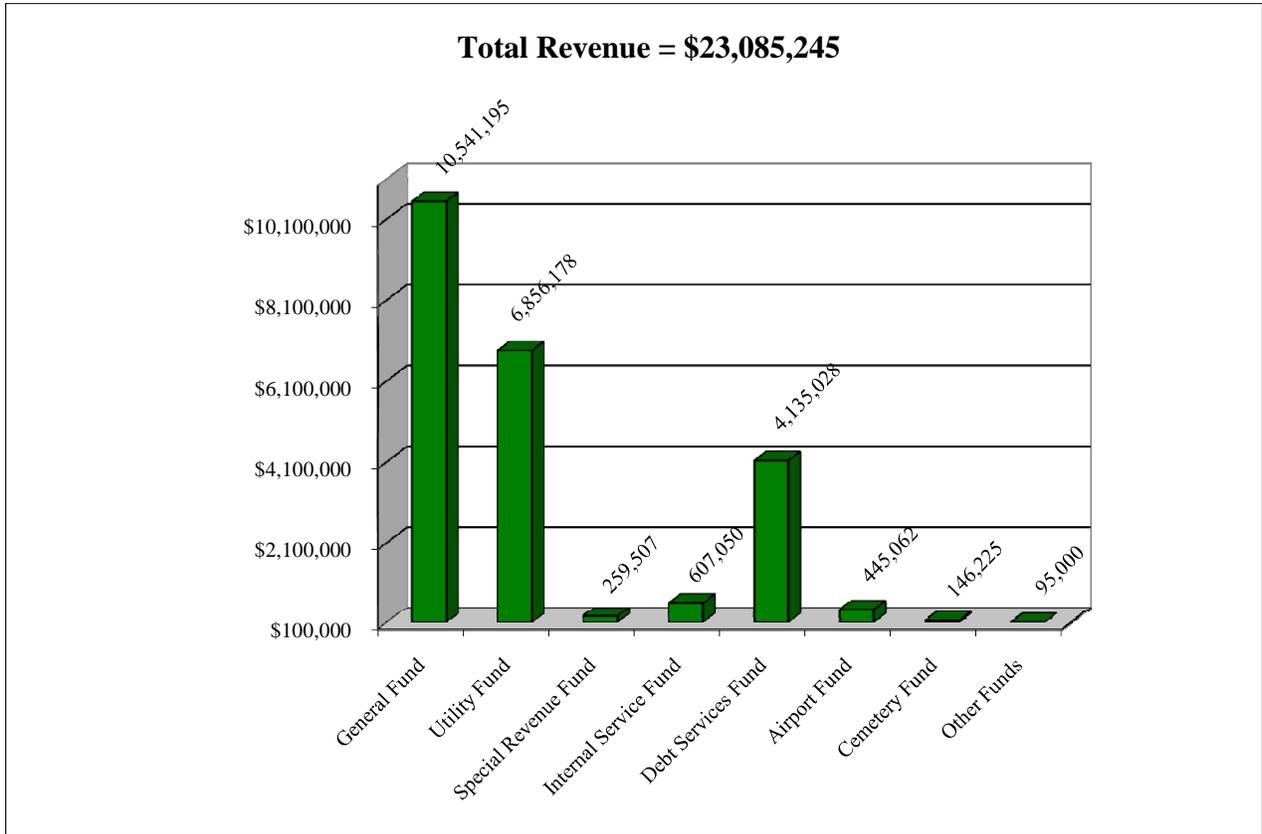
The staff appreciates the amount of work expended by each Council member in fulfilling the obligations of his office and we will continue to provide the best support possible to execute the policies established by the Council in this exercise.

Finally, I wish to thank all of the departments and staff members who contributed their effort, time and creative energy in developing this plan. As always, no effort will be spared in continuing to try to manage the City's resources in as cost-effective and equitable manner.

Respectfully Submitted,

Jim Dunaway, City Manager

COMBINED BUDGET SMMARY



USER INFORMATION

USER INFORMATION

BUDGET CONTENTS

The City of Taylor's annual budget is comprised of a table of contents and fifteen sections. These fifteen sections can be grouped into three broad categories.

Introduction and Information

- ❖ Table of Contents: Indicates topic and page number location.
- ❖ Budget Message: This letter that accompanies the budget when it is submitted to the Council.
- ❖ Budget at a Glance: Provides information about each fund and the changes or events affecting that fund.
- ❖ User Information: Describes the budget and budget process to include a budget calendar.
- ❖ Historical/Demographics: Provides a synopsis of the City of Taylor's history derived from various articles and newspaper clippings. It also contains a community profile.
- ❖ Personnel/Boards: Includes the City's organizational chart; a listing of citywide personnel; and a listing of City officials, staff, boards, and commissions.

Financial

- ❖ Budget summaries: Contains summaries of budget totals for all budgeted funds for the City.
- ❖ General Fund, Utility Fund and Other Funds: These sections contain detailed budget information for the various funds, departments, and divisions of the City. Where applicable, descriptions, goals, and performance indicators for various departments and divisions are given.
- ❖ Taxes & Debt: Displays various data about the City's ad valorem (property) tax. Contains payment schedules and bond information for the City's general obligation (tax supported) debt and revenue debt that are featured in this sections.
- ❖ Capital Improvements: Includes a schedule of capital outlay and improvements (infrastructure) to be made during the coming fiscal year.

Supporting Information

- ❖ Fee Schedule: A detailed listing of fees and/or charges for services that will be in effect for the coming fiscal year.

- ❖ Copies of the Ordinances: Generated by the budget progress and can be found in the Ordinance section. This includes:
 - Ordinance No. 2010-33: Approving and Adopting the Budget for FY2010-11.
 - Ordinance No. 2010-34: Adopting the Tax Rate.
 - Ordinance No.2010-41: Adopting and changing certain rates and other services provided by the City.

- ❖ Glossary: A list of words and acronyms contained in the annual budget and their meaning.

THE CITY ORGANIZATION

The City of Taylor operated under a Commission-Manager form of government from 1926 to 2001. In an election held on May 5, 2001, a charter amendment was approved changing the designation to a Council-Manager form of government. Policy-making and legislative authority are vested in the City Council consisting of the Mayor and four other members. The Council is elected on a non-partisan basis. Council members serve three year staggered terms. The three-year election cycle consists of two members being elected in consecutive years and a single member being elected in the third years of the cycle. Four of the council members are elected by district with the remaining council member being elected at-large. After each election, the five members of the Council select one of the members to serve as Mayor until the next election. The City Council is responsible for, among other things, passing ordinances, adopting the budget, appointing committees, and hiring the City Manager, City Attorney and Municipal Court Judges.

The City Manager is responsible for carrying out the policies and ordinances of the city council, for overseeing the day-to-day operations of the government and appointing the heads of the various departments.

The City government provides a broad range of goods and services to its citizens. The activities and personnel required to provide these goods and services are organized into broad managerial areas called Funds. Funds are separate fiscal and accounting entities with their own resources and budgets necessary to carry on specific activities and attain certain objectives.

Funds are further organized into functional groups called Departments. A Department is a group of related activities aimed at accomplishing a major City service or program (e.g. Police Department).

A Department may be further divided into smaller areas called Divisions. Divisions perform specific functions within the Department (e.g. Animal Control is a Division of the Police Department).

At the head of each Department is a Director who is an officer of the City. Directors have supervision and control of a Department and the Division within it, but are subject to the

supervision and control of the City Manager. A Department Head may supervise more than one Department.

THE BUDGET PROCESS

The City Charter establishes the fiscal year, which begins October 1 and ends September 30. To have an adopted budget in place by October 1 each year, the budget process must begin months before. In April, Department Heads receive budget request packets from the Finance Department. These packets contain information about the Department, including historical expenditure amounts, current expenditure and budget amounts, and estimated amounts for the upcoming budget year.

While the Departments are preparing their budget requests, the Human Resource Department calculates personnel costs and the Finance calculates debt service requirements and revenue projections for the new-year. The data combined with the Department requests form a preliminary or “first draft” budget. At this stage, the budget is usually unbalanced; that is departmental requests are usually greater than anticipated revenues.

After receiving the first draft by the City Manager, Assistant City Manager and the Finance Director, a series of meeting with the individual Department Heads to review and discuss their budget requests. These meetings are held in June and help the City Manager formulate priorities for the proposed budget.

A series a City Council budget workshops are held, usually in July and August. These workshops are open to the public and are posted per open meetings law. Information as to date and time can usually be found on City’s website www.taylortx.gov and city newsletter as well as the local media coverage.

With guidance from the Council, the City Manager then formulates a proposed budge that is submitted to Council before August 31st. State law and the City Charter require that a public hearing on the proposed budget be held before the Council votes on its adoption. A notice of the public hearing is published in the local newspaper, and the hearing is held during a regular City Council meeting. This hearing provides an opportunity for citizens to express their ideas and opinions about the budget to their elected officials.

After the public hearing, the City Council votes on the adoption of the budget. If the budget is not accepted and formally approved by the City Council before September 15, the budget submitted by the City Manager is deemed to have been finally adopted by the Council until such time as the Council adopts a budget.

When deemed necessary, the City Council may amend the budget. The budget calendar that follows outlines the budget process.

FY2010-11 BUDGET AND TAX CALENDAR

Date	Schedule Events
25-Mar	Budget worksheets to department heads
1-May	Completed FY2010-11 budget worksheets
May 18- 22	Meet with Dept. Heads on budget.
May	Appraiser sends notices of appraised value
25-May	Completed FY2010-11 budget narratives/performance measures
Jun 15-26	Staff Review- meetings with CM and managers
22-Jul	Budget Workshop I
Jul	Receive certified tax roll appraisal
29-Jul	Budget Workshop II
3-Aug	Publication of effective and rollback tax rates
5-Aug	Discuss tax rate and schedule public hearing
13-Aug	Public Hearing on tax rate
25-Aug	Second Public Hearing on tax rate and budget
26-Aug	Publish Notice of Public Hearing
9-Sep	Meeting to adopt budget, tax rate and fee schedule

CITY FUNDS

As mentioned previously, the City is organized into Funds. For financial purposes, a fund is a separate accounting entity with revenues and expenses segregated for the purpose of carrying out a specific purpose or activity.

Governmental Funds are used to account for tax-supported activities. These activities are usually associated with a typical local government's operation, such as Fire and Police protection.

- ❖ General Funds- Chief operating fund which accounts for all transactions not required to be accounted for in any other funds. The following Departments are included in the General Fund:

City Council	Animal Control
City Management/Legal	Fire
Public Information	Public Works Administration
Human Resource	PW-Grounds
Finance	Parks & Recreation
Municipal Court	PW-Street Maintenance
Community Development:	GS-Building Maintenance
Planning & Inspections	Engineering Inspections
Main Street Program	Moody Museum
Public Library	GS-Information Technology
Police	Non-Departmental

- ❖ Special Revenue Fund- Fund used to account for the proceeds of certain specific revenue sources that are legally restricted or designated by council to expenditures for specified purposes. The special revenues funds in the City of Taylor include:

Tax Increment Fund	Library Grant/Donation Fund
Hotel/Motel Fund	Texas Capital Fund
Main Street Revenue Fund	Cemetery Land Purchases Fund
Municipal Court Special Fee Fund	
- ❖ Debt Service Fund- Accounts for the accumulation of resources for, and the payment of general long-term debt principal and interest.

Proprietary Funds are used to account for a government's business-type activities. The costs of providing certain goods and services (water and wastewater service) to the citizens of Taylor and should be financed or recovered primarily through user charges. The following funds are proprietary funds in the City of Taylor:

- ❖ The Utility Fund accounts for operations related to providing water and wastewater service to the citizens of Taylor. The Utility Fund contains the following Departments:

Utility Administration
Wastewater Treatment

Utility Distribution/Collection

- ❖ Airport Fund accounts for operations related to providing a facility for corporate, industrial, and recreational users to land and store their aircraft.

BUDGET BASIS

The accounts of the City are organized on the basis of funds and accounts groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of distinct, self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses.

The City's accounting records for all governmental funds are maintained on the modified accrual basis of accounting. This method recognizes revenue when it is measurable and available and expenditures when goods or services are received. All the proprietary funds are accounted from using the accrual basis of accounting; revenue is recognized when it is earned and expenses are recognized when they are incurred.

The Comprehensive Annual Financial Report (CAFR) shows that status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way the City prepares its budget. An exception is the treatment of capital outlay in the proprietary funds. The budget does not show depreciation expense.

FINANCIAL AND BUDGET POLICIES

Budgeting

- ❖ The City Manager shall prepare a proposed budget that is balanced with current revenues plus available unreserved fund balances equal to or greater than current expenditures. A contingency reserve shall be maintained in the major funds (General & Utility Fund) at a level sufficient to provide for emergency expenditures and unanticipated revenue shortfalls. The City's goal is to maintain a minimum fund balance of three months of operating expenditures for the General Fund. The goal is for each fund is to be self-sufficient and inter-fund transfers should primarily involve reimbursement for costs or services. The annual budget document shall be comprised of all City funds. Each fund shall contain a detailed listing of revenues and expenditures. The departmental budgets within each fund shall contain proposed expenditures, estimated current year expenditures and actual previous year expenditures by line item.

Revenues & Reserves

- ❖ The City shall budget revenues by analyzing historic revenue amounts for a five year period taking into account the City's current economic development status. The City's fee schedule will be reviewed annually to ensure fees are consistent with the surrounding areas and that the City re-coup its cost for specific services. Contingency reserves shall

be maintained in the General Fund and Utility Fund at a level sufficient to provide for emergency and unanticipated revenue shortfalls.

Expenditures

- ❖ The City shall budget expenditures based on historic expenditures analysis, new expenses and new programs. Each department shall look at their operations in relation to historical expenses and planned new costs. Benefits shall be projected using the rate changes by Texas Municipal Retirement System, Scott & White Health Plan and the Internal Revenue Service. Modifications and adjustments will be made as necessary in order to ensure a balance budget is achieved.

Fund Balance

- ❖ Three months of operating expenditure should be maintained for the General Fund. The intent is for each fund to be self-sufficient.

Purchasing

- ❖ City departments have the responsibility to see that their budget accounts are not over spent. All purchases over \$300 required a purchase order to be approved by department head and then the Finance Director level. Items over \$1,500 to \$2,999 require at least three phone quotes and items over \$3,000 require at least three written quotes and anything over \$50,000 will be bid out.

Cash Management

- ❖ The Finance Director is responsible for the design and implementation of reliable and effective cash-flow forecasting. The City shall deposit its funds only in a deposit account that is insured by the Federal Deposit Insurance Corporation (FDIC) or fully collateralized by securities which are authorized by law to be used to collateralize the City's deposits.

Investments

- ❖ The investing of City funds falls under the responsibility of the Finance Director. It is the intent of the City to be in complete compliance with local law and the Texas Public Funds Investment Act. The City's investments will be reviewed annually by an independent auditor as part of the annual audit process. The City's investment policies stress:
 1. **Safety** and preservation of principal
 2. Maintenance of sufficient **liquidity** to meet operating needs
 3. **Diversification** to eliminate the risk of loss from concentration of assets
 4. Optimization of **interest earnings** on the portfolio

Debt Management

- ❖ Debt shall not be used for current operational expenses. Interest earned from bond proceeds shall be credited to the benefit of the fund to complete the project or to the benefit of the fund responsible for repayment of the debt. In order to maintain the financial reputation of the city of Taylor, the City shall seek the assistance of a financial advisor concerning long term debt.

Reporting Policies

- ❖ The budget will be prepared in accordance with GASB (Governmental Accounting Standard Board) guidelines. A copy of the budget will be available for public viewing at the City of Taylor Library and on the City's website.
- ❖ Monthly financial statements will be given to City Council.
- ❖ Monthly investment reports will be given to City Council.
- ❖ An independent audit will be conducted on an annual basis. The City will produce financial statement in accordance with generally accepted accounting procedures as outlined by the GASB. The City will produce a Comprehensive Annual Financial Report which meets the requirements for the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellent in Financial Reporting. The City has received its' second Certificate of Achievement. The City will also produce an annual budget document, which meets the criteria for GFOA's Distinguished Budget Presentation Award. The City has received the award for the past three years. These documents will be presented to City Council and will be available for public viewing.

HISTORICAL/ DEMOGRAPHICS

HISTORY OF TAYLOR

On June 26, 1876, the International & Great Northern Railway reached a point in the vast open cattle ranges of Central Texas called Taylor Station. This station was named for a railroad official and was later called Taylorsville and finally Taylor. In anticipation of the railroad, the Texas Land Company laid out streets, public parks, a square, and sold lots for prices ranging from \$20 to \$350.

Taylor Station was situated on one of the major cattle trails and by August, 1876, it was reported that 146 carloads of cattle had been shipped. With the railroad, came a colonization of farmers and businessmen, mainly from Midwestern and Southern states. The rich pastureland was soon cultivated and began to produce an abundance of cotton. The first cotton gin was built in 1877.

Gradually, civilization developed. Early accounts describe quite a “bloody” place with shoot-outs and lawlessness; but, as more and more people arrived, churches and private schools were established and businesses flourished. A fire in February, 1879, destroyed most of the frame buildings and they were replaced with brick structures.

In 1882, the Missouri-Kansas-Texas Railroad was extended to Taylorsville: the first city election was held, and the Railroad was joined with the Missouri-Pacific to link East and West. A ceremony took place between Taylor and Hutto to celebrate this event, with speeches and an abundance of champagne and beer. The Honorable John R. Hoxie, ex-mayor of Chicago, drove the last spike. Mr. Hoxie became a wealthy cattleman whose ranch north of Taylorsville was described as quite a showplace.

In 1883, public schools were established and the Taylor Water Works pumped water from the springs in Murphy Park as well as from the San Gabriel River to a 75-foot high water tower. Water had previously been hauled into town in barrels and sold door-to-door. As testimony of the favorable economic climate of the times, the First National Bank was organized that year and capital stock of \$50,000 sold in less than an hour! On March 17, 1884, the city fathers changed the charter and the township of Taylorsville became officially known as the City of Taylor.

In the summer of 1884, a dog pound was initiated on the public square. A small boy was paid 25 cents for each stray dog he could round up. The City Marshall then sold them back to the owners for \$1, along with a numbered brass dog tag. The revenue was used for completion of a sewer system.

The Taylor Fair had its origins in the sheep ranchers who brought their flocks together on a common meeting ground to be sheared. While waiting for their flocks to be sheared, they entertained themselves with foot races, roping contests, and wagers of various natures. As they looked forward to meeting old friends and engaging in friendly rivalry, the idea of a yearly fair took root. The fair, held on July 4, 5, & 6 grew to include a parade, judging of livestock, baked goods, handiwork and horse races.

In 1889, Dr. A.V. Doak started a streetcar system that went from the I&GN depot on Main Street to Seventh Street, west to the pavilion on Sloan Street and south to Second Street, then east back to the depot. The dirt streets were often too muddy for any other method of transportation. Two Spanish mules drew each car and two boards were placed between the tracks for the mules to walk on.

The 1890 census showed Taylor having a population of 2,584. By the turn of the century, Taylor was well established as a trade and transportation center. Over 200 Taylor residents owned telephones in 1902. In 1913, a 3,260-foot deep artesian well was drilled. It was the deepest water well in the world at that time and was in use until 1994. The discovery of oil in nearby Thrall in 1915 only served to boost the already booming economy. The Chamber of Commerce was organized in 1925. The census had continued to

show an increase in population each decade, even though the county population showed a decrease between 1930 and 1970.

Taylor has had several famous citizens through the years:

- (1888-1923) Elmer “Pet” Brown won the world’s middleweight crown in wrestling in 1914.
- (1893-1966) Dan Moody, an attorney and son of Taylor’s first mayor, was the first prosecuting attorney in the US to win a legal battle against the Ku Klux Klan. At age 33, he became the youngest governor of Texas.
- (1870-1932) Bill Pickett was a black cowboy who initiated the practice of “bulldogging” or steer wrestling and in 1971 was posthumously inducted into the Cowboy Hall of Fame. He controlled the steer by sinking his teeth into the animal’s upper lip as he twisted the neck and brought him down. Pickett died in 1932 after traveling all over the world performing his unusual stunt. There is a bronze statue of Bill Pickett at the Fort Worth Rodeo Grounds.

TAYLOR, TEXAS: was first named Taylorsville for an official (Edward Moses Taylor) of the International and Great Northern Railroads in 1876. Taylor is agriculture and manufacturing –based community with a growing population. While Taylor is considered part of the Austin metropolitan area, it is the most individual and rural community in the area.

ETHNIC PRIDE: is a great part of the Taylor “mystique”. The community takes great pride in its ethnic diversity that includes Czech, Polish, German, English, Scotch-Irish, Swedish, Black, Hispanic, Mid-Eastern and other ancestry. This diversity is never more evident than during the annual “Taylor History Days”. Examples of “ethnic Pride” are in the range of eating establishments within the city. Taylor is rightfully known for its great Bar-B-Que restaurants. Kolache, a Slavic pastry, are also widely available.

STATELY MANSIONS: are found throughout much of Taylor. Large old homes with two and three stories reflect a time of affluence in a young Taylor. Many of these homes have been maintained by generations of the same family, while others have been faithfully restored and modernized.

COTTON: has been one of the mainstays of Taylor’s economy since the early 1800’s. The rich soil and the skilled farmers who worked it made Williamson County a leading cotton producer. Most years will see some 80,000 bales of cotton harvested in the county and over 125,000 shipped from the Taylor Compress.

MOODY MUSEUM: “In a world where mankind is all-consumed with looking toward the future, we take great pride in preserving our past”. The restoration of the Governor Dan Moody Birthplace-Museum build in 1887 is such an accomplishment. The Moody Museum reflects the traditions of a very distinguished family whose roots stem from Tennessee and Kentucky to Taylor. It is the boyhood home of Texas’s youngest governor, Dan Moody. In 1926, at the age of 33, he became the youngest governor to hold this office in the history of Texas. He won the governorship after running against the famous Ma Ferguson. Dan had previously served as Williamson County Attorney and Texas Attorney General. The home received a Texas Historical marker in 1968. The house was given to the city in 1976 and notes Governor Moody’s many accomplishments. Today, the museum houses many items of furniture and memorabilia from the family and is available for receptions, luncheons and other events.

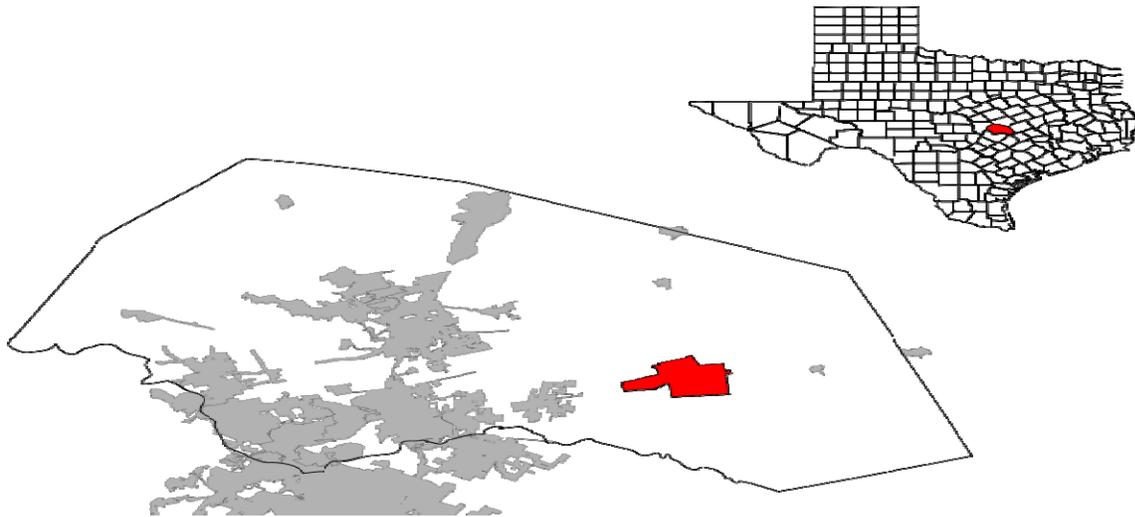
Today, light industry and diversified farming contribute to Taylor’s prosperity. Taylor has continued to grow over the years.

COMMUNITY PROFILE

Taylor is located in the heart of Blackland country

Location

Located in Williamson County, is 29 miles northeast of Austin and 17 miles east of Interstate Highway 35. State highway 95 and U.S. highway 79 intersect in downtown Taylor.



Climate -

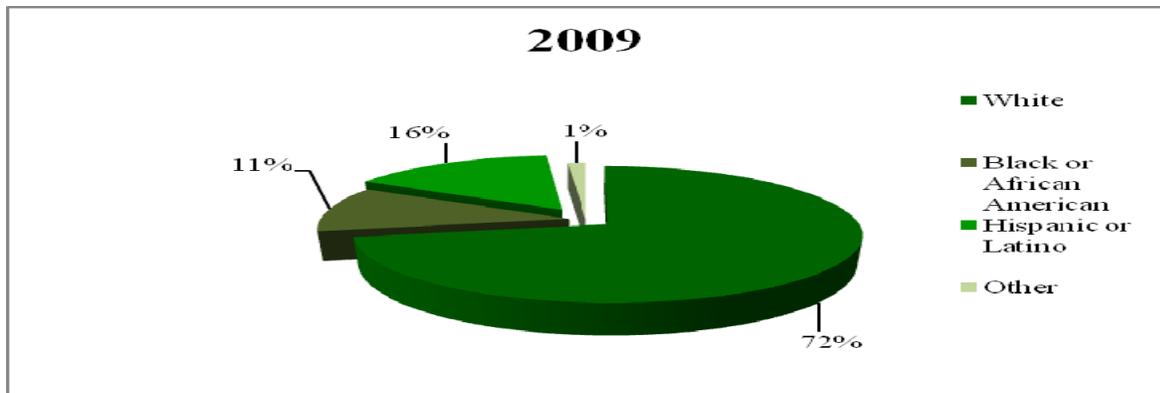
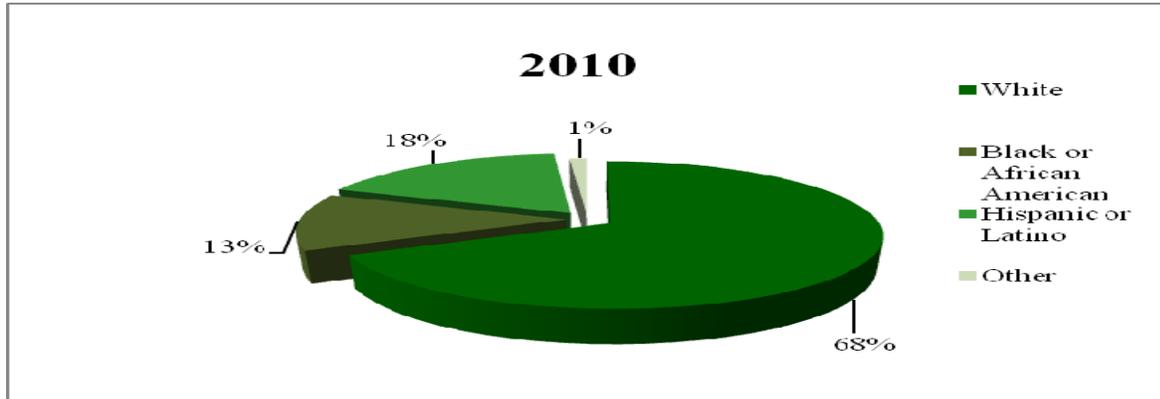
Temperature - Precipitation

	Jan	Feb	March	April	May	June
Average high in °F	48.8	47.3	59	68.7	78.6	84.1
Average low in °F	38.6	38.1	47.1	58.5	68.2	75
Av. precipitation - inch	3.29	3.08	3.32	2.13	1.88	5.93
	July	Aug	Sep	Oct	Nov	Dec
Average high in °F	84.5	88.7	80.7	71.3	62.2	47.5
Average low in °F	75.8	76.7	71.3	58.5	47.5	38.7
Av. precipitation - inch	3.38	.63	13.20	.08	.68	.17

Population

The City of Taylor has a population of 19,397; Williamson County’s population is 416,326.

Basic Facts: Ethnic Background



*Sources – Taylor Economic Development Corporation, National Weather service Forecast Office, and State Data Center websites.

Distinguished Citizens

Elmer “Pet” Brown was crowned World’s Middleweight Champion in 1914.

Dan Moody (1893-1966), a local Taylor attorney was the first prosecutor in the United States to win a legal battle against the Ku Klux Klan. At the age of 33, he became the youngest Governor of Texas.

Bill Pickett (1870-1932), was a black cowboy who invented and perfected the art of “bulldogging” when he would bring a bull down by biting the tender portion of the bulls nostril. He was inducted into the Cowboy Hall of Fame in 1971.

Elmore (Rip) Torn, veteran movie actor, was born and raised in Taylor.

Recreational Highlights

Murphy Park has 10 lighted tennis courts, swimming pool, lighted baseball fields, miniature golf course, American Legion Hall (which is used frequently for receptions and local events) and a covered pavilion. Taylor has a 2.4-mile hike and bike trail, which is well lit and used frequently by its citizens. The new Taylor Regional Park is a state-of-art recreation facility has ten lighted tournament quality ball fields complete with wireless scoreboards, shaded stadium style bleachers, moveable pitching mounds and base paths. To include five fields for girl softball up to the collegiate level; five fields for boys baseball ages 12 and under; three concession stands and restrooms; parking for 650 vehicles. The fully lighted park also includes additional athletic fields and amenities, including a full size football field, tow soccer fields, tow basketball courts, a covered pavilion, two modern playscapes, and a hike and bike trail. The park also features an innovative nature conservation project and a six-acre lake that are perfect for outdoor education.

Granger Lake with 4,400 surface acres is ranked as one of the five best crappie-fishing lakes in Texas. It also offers excellent fishing for black or white bass, hybrid stripes, and catfish. The rolling lake shore area provides three overnight campgrounds, sheltered picnic areas, RV hook up, screened overnight cabins, three sheltered group pavilions, two swimming beaches, five boat ramps and one primitive boat launch area. There is limited game bird hunting and feral hog archery hunting on 6,700 acres of Texas Parks and Wildlife (Annual Permit) hunting areas around the lake, Comanche Bluff hiking trail, and over 21 species of birds. Springtime shows off a bounty of bluebonnets and other wild flowers. Granger Lake is located six miles east of Highway 95 on FM 1331; only 10 minutes from Taylor (512/859-2668).

The Taylor Jaycees, through the hard work of many volunteers, sponsor two large activities during the year. The Rattlesnake Sacking Championship and the Taylor International Bar-B-Que Cook-Off bring in visitors from all over the state and surrounding states to enjoy the festivities. The local Main Street Festival in April brings people to experience the fun of the Bloomin' Festival downtown. Christmas events such as; Lights of the Blackland display are something to look forward to all year long.

Education

Taylor Independent School District has three elementary schools, one middle school and one high school with a new high school being under construction. TISD can be contacted at 512/352-6361.

Each Year the Texas Education Agency assigns an accountability rating to each school in the State of Texas. The TEA takes into consideration how a campus does on the Texas Assessment of Knowledge and Skills Test (TAKS), State Developed Alternative Assessment II (SDAA which is given to those student not able to take the TAKS) completion rates and annual drop out rates. The possible rating awarded are: Academically Unacceptable, Academically Acceptable, Recognized and Exemplary.

2010 T.E.A. ACCOUNTABILITY RATINGS

Taylor Independent School District: "*Academically Acceptable*"
Taylor High School (9-12): "*Academically Acceptable*"
Taylor Middle School (6-8): "*Recognized*"
T.H. Johnson Elementary School (3-4-5): "*Academically Acceptable*"
Naomi Pasemann Elementary School (PK-K-1-2): "*Academically Acceptable*"

Taylor is fortunate to have two private schools, St. Paul Lutheran School and St. Mary's Catholic School.

Area Colleges and Universities include:

- Temple Junior College at Taylor- A public community colleges that offers a wide variety of classes and certificate programs are offered year round. The main campus is located in Temple as well as a center in Cameron.
- Texas A&M University, often referred to as A&M or TAMU, is a coeducational public research university located in College Station, Texas. It is the flagship institution of the Texas A&M University System. The seventh-largest university in the United States, A&M enrolls over 49,000 students in ten academic colleges.
- University of Texas at Austin- A major research university offering more than 100 undergraduate and 170 graduate degree programs in order to provide superior and comprehensive educational opportunities at the baccalaureate through doctoral and special professional education levels.
- The Round Rock Higher Education Center combines the efforts of Texas State University-San Marcos, Austin Community College, and Temple College at Taylor to offer educational programs and workforce training in the Williamson County and Austin area. These colleges and university also offer some certificate programs, Associate degree, Bachelor's and Master's degree.

Top Employers

ERCOT (635)	Corrections Corp of America (161)
Taylor Independent School District (548)	H.E.B (161)
Wal-Mart (240)	City of Taylor (155)
Durcon Laboratory Tops (211)	Floyd's Glass Co. (130)
Scott & White Clinic (163)	Burrows Cabinet (100)

Housing

Homes range in price from \$50,000 to \$400,000.

Medical

Scott & White Hospital - Taylor is a 25-bed critical access hospital with 24-hour Emergency Room service. Radiology, Laboratory, and Surgery are also ready to serve around the clock.

The professional staff provides the most up-to-date medical care for individuals and their loved one with skill and compassion.

Scott & White Hospital – Taylor is a member of Scott & White Healthcare and is a not-for-profit organization. All generated income goes back into the facility for operating expenses and new equipment. They are a local organization focused on serving the needs of Taylor and the surrounding areas. The hospital is fully accredited by The Joint Commission.

Government

The City of Taylor operates under a Council-Manager form of government. All the powers of the City are vested in an elected City Council, consisting of a mayor and four council members. The Council enacts local legislation, determines City policies and employs the City Manager.

Taxes

Forty percent of property taxes in Taylor are paid by businesses. Retail sales tax in Taylor is 8.25%. Property Taxes rates for City of Taylor are \$0.813893 per \$100 of assessed value. Rates for the Taylor ISD and Williamson County are \$1.49 and \$0.459999 per \$100 respectively.

Utilities/Telephone

Electricity: You may choose from a number of power service companies. Choose from a list on the internet at: www.powertochoose.com

Water and wastewater services: Contact the City of Taylor at 512-352-2066

Natural Gas: Contact ATMOS Gas for information at 1-800-460-3030

Telephone: Look for telephone service companies in the front of your local phone book.

Cable Service: Time Warner Communications at 1-800-418-8848

Transportation

Austin Bergstrom International Airport is approximately 35 miles south of Taylor. Taylor Municipal Airport, located just west of town on Highway 79, is city owned and operated. The airport has a 4,000 feet runway and can accommodate small private planes.

Texas Facts

Population: 25 million

Area: 27,339 square miles

Capital: Austin

State Motto: Friendship

State Bird: Mockingbird

State Flower: Bluebonnet

State Tree: Pecan

State Dish: Chili

Time Zone: Central, DST, except far west Texas (El Paso Area), Mountain Standard Time.

**CITY OF TAYLOR
MISCELLANEOUS STATISTICS**

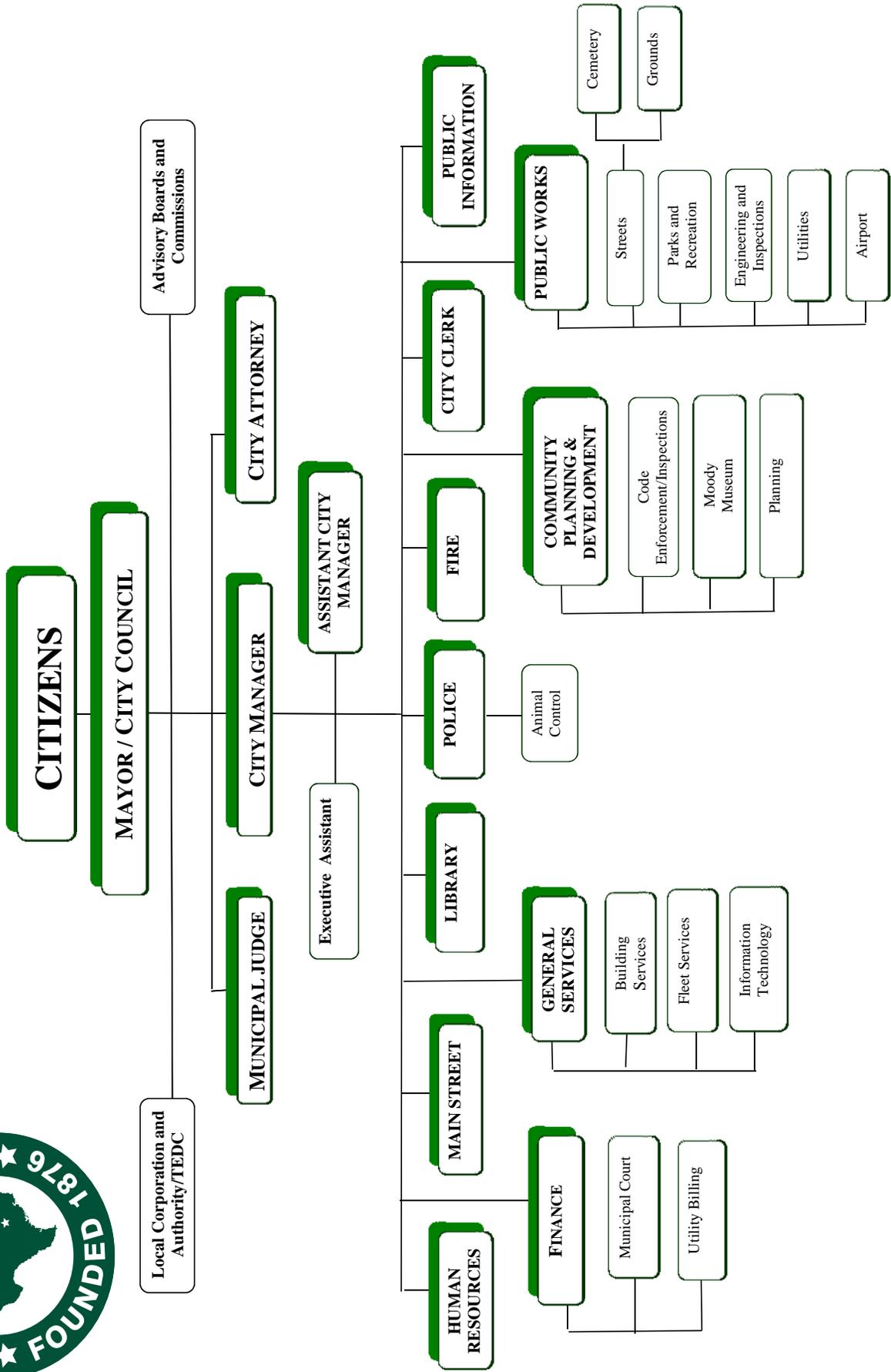
Form of Government: Council/Manager

	Sep-08	Sep-09	Sep-10
Number of employees (excluding police and fire):			
Classified	64	64	64
Exempt	17	22	17
Area in square miles	13.5	13.5	13.5
City of Taylor facilities and services:			
Miles of streets (paved and unpaved)	87	87	92
Miles of alleys (paved and unpaved)	10	10	10
Number of Bridges	13	13	13
Bridge deck (sq. ft.)	24,808	24,808	24,808
Number of Street Lights	1,097	1,097	1,097
Culture and Recreation:			
Parks	7	8	8
Park acreage	387	462	462
Swimming pools	2	2	2
Tennis courts	10	10	10
Fire Protection:			
Number of stations	2	2	2
Number of fire personnel and officers	24	25	25
Number of calls answered	1,704	2,302	1,788
Number of inspections conducted	394	427	503
Police Protection:			
Number of stations	1	1	1
Number of police personnel and officers	27	26	27
Number of patrol units	12	12	12
Number of law violations:			
Physical arrests	707	730	699
Traffic violations	2,063	3,489	2,457
Parking violations	72	63	87
Water System:			
Miles of water mains	103.00	109.00	111.00
Number of service connections	5,590	5,443	5,678
Number of fire hydrants	582	582	582
Daily average consumption in gallons	2,200,000	2,200,000	2,093,000
Maximum daily capacity of plant in gallons (MGD)	3.88	3.88	3.88
Wastewater System:			
Miles of sanitary sewers	84	86	89
Miles of storm sewers	2.98	2.98	2.98
Number of treatment plants	1	1	1
Number of service connections	5,326	5,215	5,472
Daily average treatment in gallons	1,400,000	1,692,000	1,585,000
Maximum daily capacity of treatment plant in gallons (MGD)	4.00	4.00	4.00
Facilities and services not included in the primary government:			
Airport:			
Number of Hangers	52	52	52
Length of runway (ft.)	4,000	4,000	4,000
Cemetery:			
Number of platted plots	9,857	9,857	9,857
Number of plots owned	5,130	5,162	5,183
Acres maintained	135	135	135

PERSONNEL/BOARDS



CITY OF TAYLOR ORGANIZATIONAL CHART



**CITY OF TAYLOR
PRINCIPAL OFFICIALS**

City Council

Rodney Hortenstine..... Mayor
John McDonald..... Mayor Pro Tem
Donald R. Hill..... Council Member
Christopher Gonzales..... Council Member
Chris Osborn..... Council Member

City Staff :

Jim Dunaway..... City Manager
Jeff Straub..... Assistant City Manager/Police Chief
Ted Hejl..... City Attorney
Susan Brock..... City Clerk
Rosemarie Dennis..... Director of Finance
Pat Ekiss..... Fire Chief
Karen Ellis..... Director, Library
Bob Van Til..... Director of Community Development
Starla Hall..... Director, Human Resources
Danny Thomas..... Director of Public Works
Lisa Thompson..... Director of General Services
Jean Johnson..... Public Information Officer
Deby Lannen..... Main Street Manager

Listing of Authorized Positions

Department	Position	09-10 FTE	10-11 FTE	Department	Position	09-10 FTE	10-11 FTE
City Management/ Legal Services	City Manager	1.0	1.0	Airport	Airport Clerk (3 part-time)	0.75	0.75
	Asst City Manager	1.0	1.0		Total	0.75	0.75
	City Clerk	1.0	1.0	Cemetery	Cemetery Clerk (2 part-time)	0.50	0.50
	Total	3.0	3.0		Total	0.50	0.50
Public Information	Public Information Officer	0.0	1.0	Animal Control	Animal Control Officer	1.0	1.0
	Total	0.0	1.0		ACO (Part-time)	0.25	0.25
Human Resources	HR Director/Civil Service	1.0	1.0	Total	1.25	1.25	
	Executive Asst to CM	1.0	1.0	Public Works Administration	Public Works Director	1.0	1.0
	Receptionist/Admn Clerk	1.0	1.0		Administrative Assistant	1.0	1.0
	Total	3.0	3.0		Total	2.0	2.0
Finance	Director of Finance	1.0	1.0		Street Division	Street Superintendent	1.0
	Accountant	1.0	1.0	Public Works Superintendent		0.0	1.0
	Payroll/Acct Specialist	1.0	1.0	Administrative Assistant		1.0	1.0
	Account Clerk	1.0	1.0	* Crew Leader II [Frozen]		1.0	1.0
	Total	4.0	4.0	Crew Leader		1.0	1.0
Municipal Court	Municipal Court Admin	1.0	1.0	* Heavy Equip Operator[1 Frozen]	3.0	3.0	
	Deputy Court Clerk	2.0	2.0	Light Equip Operator	1.0	1.0	
	Municipal Judge(part-time)	0.5	0.5	* Laborer [1 frozen]	2.0	2.0	
	Total	3.5	3.5	Total	10.0	10.0	
Community Dev- Planning & Insp	Community Dev Director	1.0	1.0	Ground Maint. Division	* Grounds Supt. [Frozen]	1.0	1.0
	Bldg Insp/Code Officer	2.0	2.0		Recreation Superintendent	1.0	0.0
	Planner	1.0	1.0		Crew Leader II	2.0	1.0
	Administrative Assistant	1.0	1.0		Light Equip Operator	1.0	1.0
	Associate Planner(part-time)	0.75	0.75		Athletic Field Tech	4.0	1.0
	Total	5.75	5.75		Laborer	6.0	5.0
Main Street Program	Main St Program Manager	1.0	0.0	Total	15.0	9.0	
	Main St Coordinator	1.0	1.0	Parks Recreation Division	Recreation Superintendent	0.0	1.0
	Total	2.0	1.0		Crew Leader II	0.0	1.0
Community Services	Activities Coord. (part-time)	0.5	0.5		Athletic Field Tech	0.0	3.0
	Total	0.5	0.5		* Laborer [Frozen]	0.0	1.0
	Total	0.0	6.0	Total	0.0	6.0	
Public Library	Library Director	1.0	1.0	Maint Division	General Service Director	1.0	1.0
	Library Assistant	2.0	2.0		Bldg Maint Technician	1.0	0.0
	Technology Librarian	1.0	1.0		Bldg Maint Supervisor	0.0	1.0
	Library Aide	3.0	3.0		Custodian (Part-Time)	0.75	0.75
	* Library Aide(part-time)[frozen]	0.75	0.75		Custodian	1.0	1.0
	Total	7.75	7.75		Total	3.75	3.75
Fire Suppression & Emrg Management	Fire Chief	1.0	1.0	Engineering/ Inspection	Public Works Inspector	2.0	2.0
	Fire Lieutenant	6.0	6.0		Total	2.0	2.0
	Driver/Operator	6.0	6.0	Information Tech	Inform. Tech. Specialist	1.0	1.0
	Firefighter/EMT	12.0	12.0		Total	1.0	1.0
	Admin Assistant	1.0	1.0		Public Utilities Administration	Utility Billing Manager	1.0
	Total	26.0	26.0	Utility Maint Worker I		1.0	1.0
Police- Field and Support Services	Police Chief (Frozen)	1.0	1.0	Service Technician		1.0	1.0
	Asst. Police Chief	0.0	1.0	Senior Utility Clerk		1.0	1.0
	Police Captain	2.0	2.0	Utility Clerk		1.0	1.0
	Patrol Sergeant	4.0	4.0	Clerk		1.0	1.0
	Patrol Corporal	4.0	4.0	Total	6.0	6.0	
	* Patrol Officer [1 Frozen]	16.0	16.0	Wastewater Treatment Plant	* WWP Operator III [Frozen]	1.0	1.0
	Communications Supervisor	1.0	1.0		WWP Operator II	1.0	1.0
	* Comm. Officer [1 Frozen]	7.0	7.0		WWP Operator I	1.0	1.0
	Administrative Assistant	1.0	1.0		Total	3.0	3.0
	Records Supervisor	1.0	1.0				
Records Clerk	1.0	1.0					
Total	38.0	39.0					

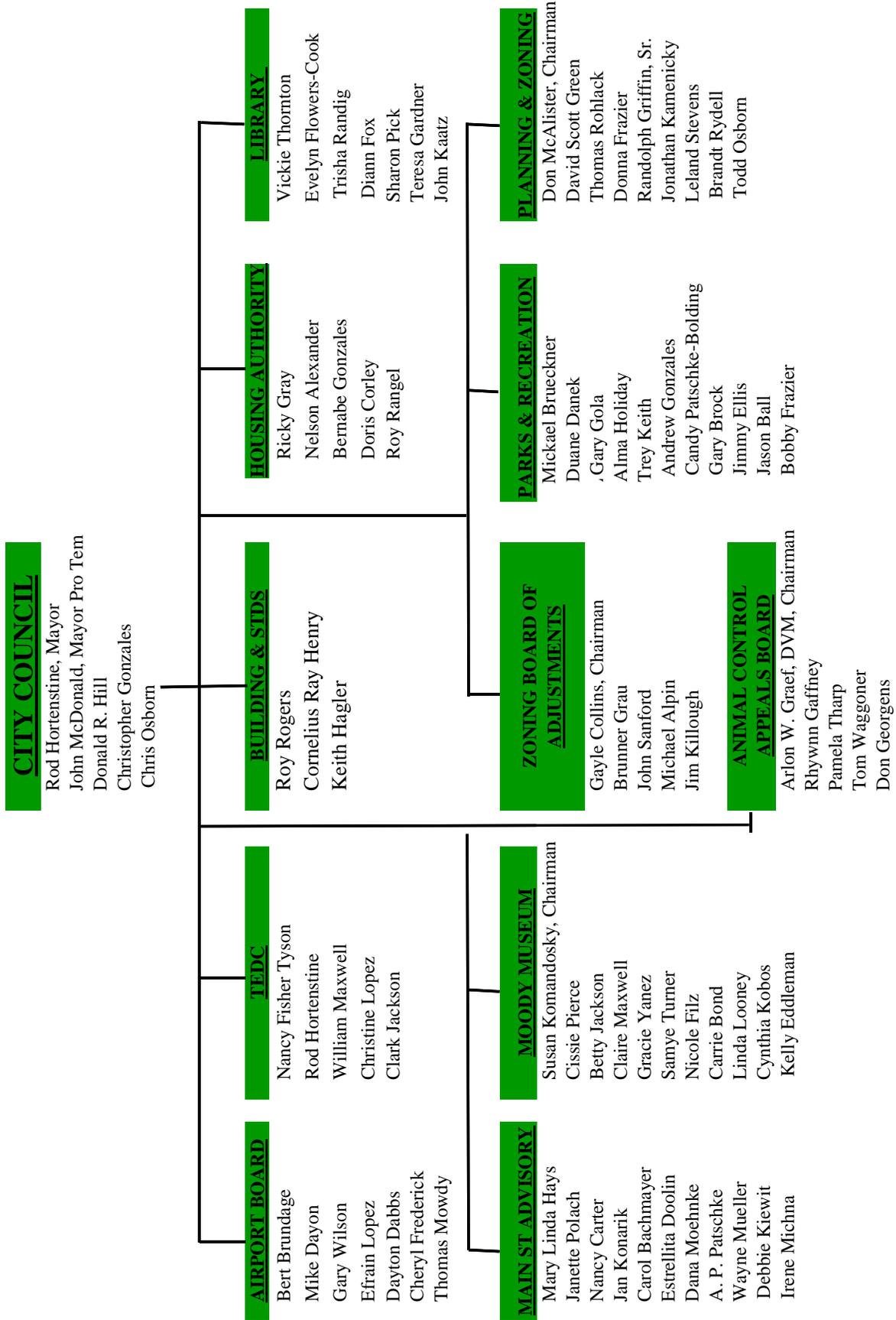
*vacant position for FY2010-11

Listing of Authorized Positions

Department	Position	09-10 FTE	10-11 FTE
Utility Maint	Utility Superintendent	1.0	1.0
	* Asst Utility Supt. [Frozen]	1.0	1.0
	Administrative Assistant	1.0	1.0
	Crew Leader II	3.0	3.0
	Crew Leader	2.0	2.0
	Utility Maint Worker I	3.0	3.0
	Utility Maint Worker II	4.0	4.0
	Total	15.0	15.0
Fleet Services	Fleet Services Manager	1.0	1.0
	Mechanic	1.0	1.0
	Total	2.0	2.0
Grand Total		155.00	156.00

*vacant position for FY2010-11

City Council- Boards and Commissions



BUDGET SUMMARIES

CITY OF TAYLOR

COMBINED SUMMARY OF ESTIMATED REVENUES AND EXPENDITURES OF ALL FUNDS

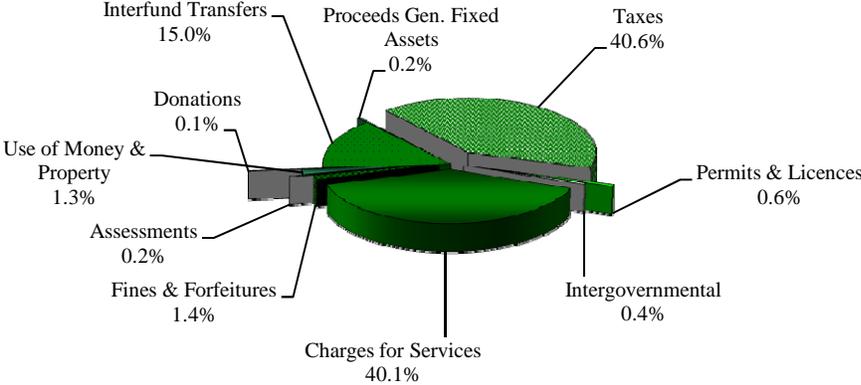
	<u>FY2010-11 Adopted Revenues</u>	<u>FY2010-11 Adopted Expenditures</u>	<u>FY2010-11 Adopted Balance</u>
Operating Budgets:			
General Fund	\$ 10,541,195	\$ 10,541,195	0
Cemetery Fund	146,225	259,845	(113,620)
Proprietary Funds			
Utility Fund	\$ 6,856,178	\$ 6,856,178	0
Airport	445,062	442,434	2,628
Subtotal	\$ 7,301,240	\$ 7,298,612	\$ 2,628
Subtotal Operating	\$ 17,988,660	\$ 18,099,652	\$ (110,992)
Special Revenue			
Tax Increment Financing Fund	\$ 102,556	\$ 31,500	\$ 71,056
Hotel/Motel Fund	\$ 80,000	\$ 69,000	\$ 11,000
Texas Capital Fund	25,021	25,021	0
Main Street Fund	22,000	24,200	(2,200)
Cemetery Land Purchases Fund	2,430	0	2,430
Municipal Court Special Fund	17,500	31,183	(13,683)
Library Grant/Donation Fund	10,000	10,000	0
Subtotal Special Revenue	\$ 259,507	\$ 190,904	\$ 68,603
Other Funds:			
Utility Impact Fund	26,000	0	26,000
Roadway Impact Fund	27,000	0	27,000
Cemetery Permanent Fund	42,000	30,075	11,925
Subtotal	\$ 95,000	\$ 30,075	\$ 64,925
Internal Service Funds			
Fleet Services Operation Fund	\$ 602,050	\$ 602,050	0
Fleet Replacement Fund	0	80,000	(80,000)
Civil Service Fund	\$ 5,000	0	\$ 5,000
Subtotal	607,050	682,050	(75,000)
Debt Services Funds			
General & CO's I&S Fund	\$ 1,637,042	\$ 1,637,942	\$ (900)
Utility CO's I&S Fund	2,460,092	2,460,092	0
Airport CO's	37,894	37,894	0
Subtotal	\$ 4,135,028	\$ 4,135,928	\$ (900)
Total	\$ 23,085,245	\$ 23,138,609	\$ (53,364)

SUMMARY OF SOURCES AND USES FY2009-10
(in thousands)

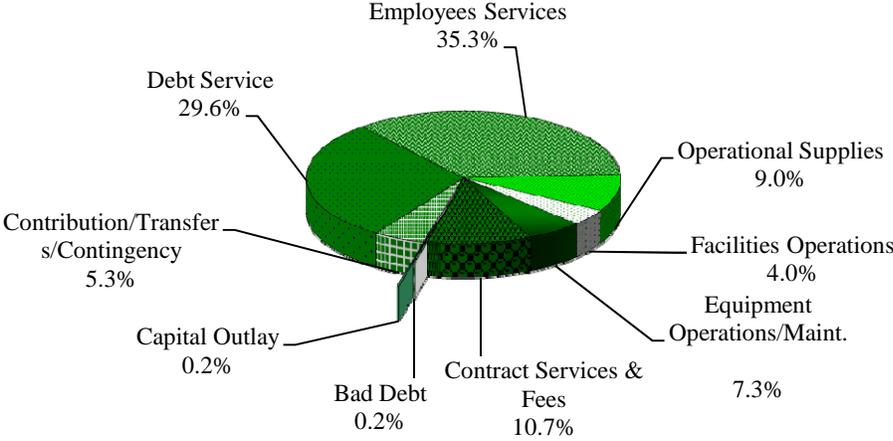
	GENERAL FUND	UTILITY FUND	SPECIAL INTERNAL REVENUE		DEBT SERVICE FUNDS	AIRPORT FUND	CEMETERY OPERATING		OTHER FUNDS	TOTAL
			FUNDS	FUNDS			FUND	FUND		
REVENUES										
Taxes	7,602	0	144	0	1,636	0	0	0	0	9,382
Permits & Licenses	144	0	0	0	0	0	0	0	0	144
Intergovernmental	43	0	49	0	0	0	0	0	0	92
Charges for Services	1,356	6,747	0	602	0	444	78	26	0	9,253
Fines & Forfeitures	296	0	17	0	0	0	0	0	0	313
Assessments	5	15	0	0	0	0	0	27	0	47
Use of Money & Property	159	91	26	0	1	0	2	30	0	309
Donations	5	0	22	0	0	1	0	0	0	28
Interfund Transfers	929	0	0	5	2,498	0	30	0	0	3,462
Proceeds Gen. Fixed Assets	2	3	2	0	0	0	36	12	0	55
TOTAL REVENUES (Sources)	10,541	6,856	260	607	4,135	445	146	95	23,085	
EXPENDITURES										
Employees Services	6,870	1,122	1	121	0	28	22	0	0	8,164
Operational Supplies	370	1,677	20	17	0	2	4	0	0	2,090
Facilities Operations	587	312	0	1	0	14	3	0	0	917
Equipment Operations/Maintenance	494	143	0	417	0	272	2	0	0	1,328
Contract Services & Fees	2,009	262	65	46	2	11	89	0	0	2,484
Bad Debt	8	30	0	0	0	0	0	0	0	38
Capital Outlay	43	0	7	0	0	0	0	0	0	50
Contribution/Transfers/Contingency	98	850	73	0	0	30	140	30	0	1,221
Debt Service	62	2,460	25	80	4,134	86	0	0	0	6,847
TOTAL EXPENDITURES (USES)	10,541	6,856	191	682	4,136	443	260	30	23,139	
Estimated Addition (Use) of Fund Balance-9/30/2010	0	0	69	-75	-1	2	-114	65	-54	
Beginning Fund Balance Projected as of 9/30/2010	3,114	642	514	431	114	-149	242	1,122	6,030	
Projected Ending Fund Balance as of 9/30/2011	3,114	642	583	356	113	-147	128	1,187	5,976	

A summary of the revenue and expenditure categories budgeted for the FY2010-11. Other funds included Roadway Impact, Utility Impact and Cemetery Permanent Funds. Graphs displaying the percentage of total budget for each fund are on the next page.

TOTAL REVENUES-ALL FUNDS

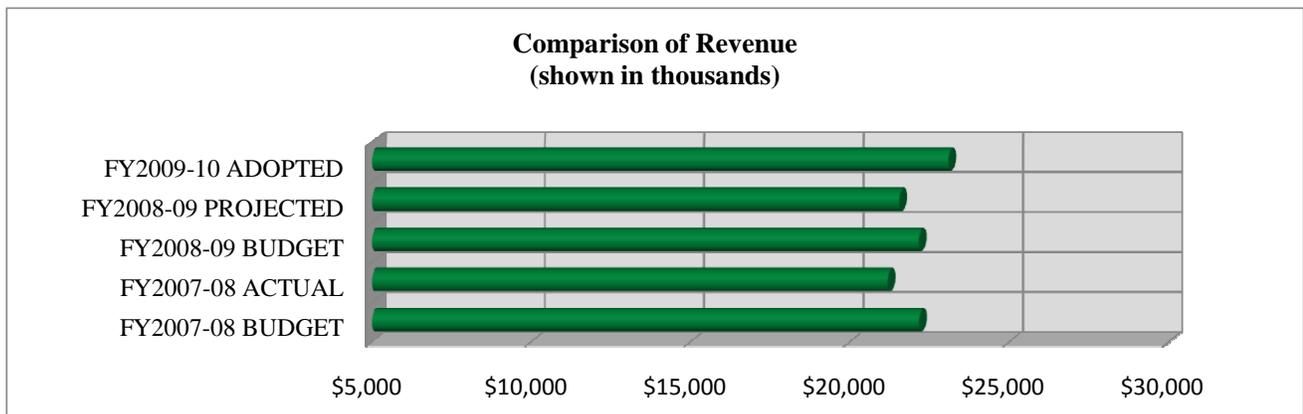


TOTAL EXPENDITURES-ALL FUNDS



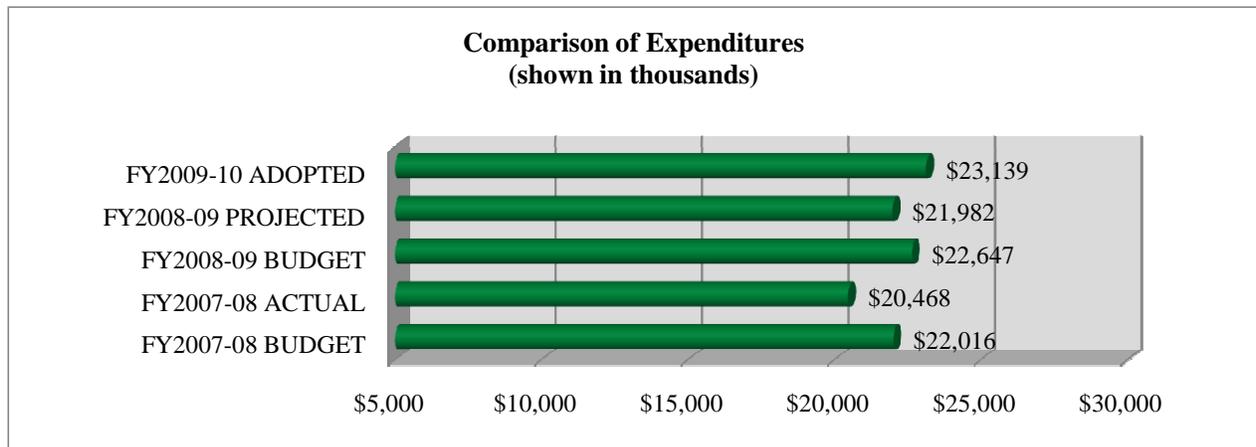
SUMMARY OF REVENUES - ALL FUNDS
(in thousands)

REVENUES	FY2008-09 BUDGET	FY2008-09 ACTUAL	FY2009-10 BUDGET	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET
General Fund	\$ 11,134	\$ 10,315	\$ 10,647	\$ 10,375	\$ 10,541
Utility Fund	6,402	6,152	6,545	6,276	6,856
Airport Fund	555	494	456	440	445
Cemetery Operating Fund	152	143	155	146	146
<i>Special Revenue Funds:</i>					
Tax Increment Financing Fund	100	92	91	100	103
Hotel/Motel Fund	80	80	80	80	80
Texas Capital Fund	25	25	25	25	25
Main Street Fund	13	20	13	23	22
Cemetery Land Purchase Fund	3	2	2	2	2
Municipal Court Special Fee Fund	18	20	18	18	18
Library Grant/Donations Fund	0	28	8	14	10
<i>Internal Service Funds</i>					
Fleet Operating Service Fund	643	567	621	599	602
Fleet Replacement Fund	161	122	46	12	0
Civil Service Fund	20	10	10	3	5
<i>Debt Service Funds</i>					
General Obligation & CO's Fund	1,397	1,442	1,519	1,528	1,637
Utility CO's Fund	1,307	1,538	1,783	1,783	2,460
Airport CO's Fund	37	37	37	37	38
<i>Other Funds</i>					
Cemetery Permanent Fund	45	33	42	33	42
Utility Impact Fee Fund	56	19	16	25	26
Roadway Impact Fee Fund	14	42	40	26	27
TOTAL REVENUES	\$ 22,162	\$ 21,181	\$ 22,154	\$ 21,545	\$ 23,085



SUMMARY OF EXPENDITURES- ALL FUNDS

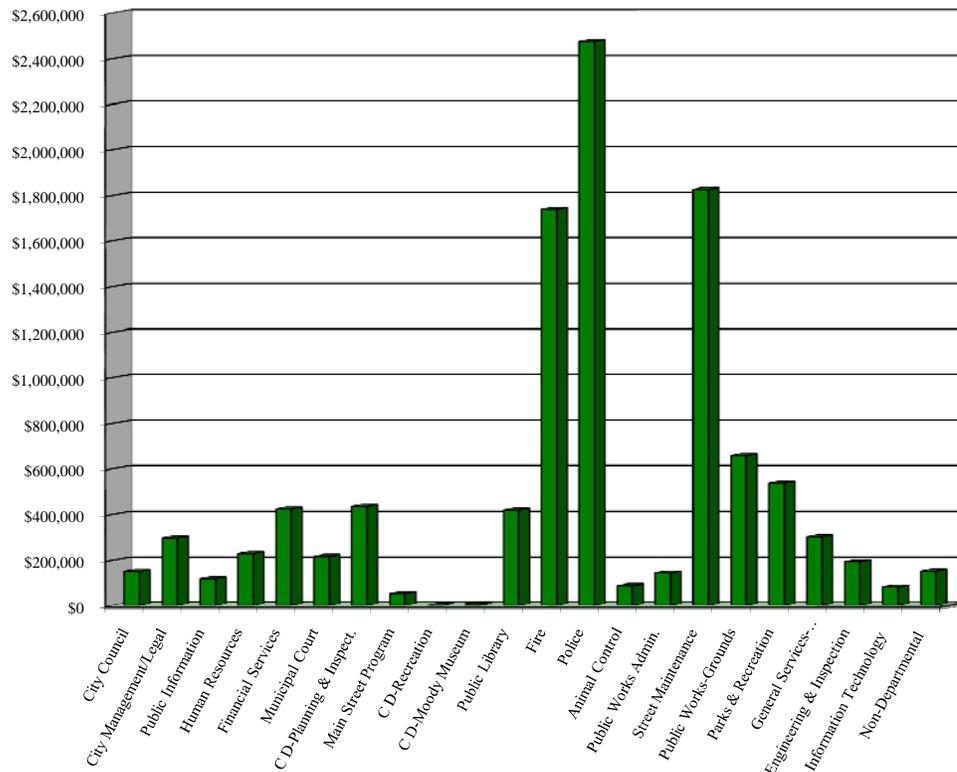
EXPENDITURES	FY2008-09 BUDGET	FY2008-09 ACTUAL	FY2009-10 BUDGET	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET
General Fund	\$ 11,135	\$ 10,125	\$ 11,077	\$ 10,805	\$ 10,541
Utility Fund	6,402	5,832	6,545	6,276	6,856
Airport Fund	585	412	442	439	442
Cemetery Operating Fund	162	178	157	158	260
<i>Special Revenue Funds:</i>					
Tax Increment Financing Fund	0	0	61	30	32
Hotel/Motel Fund	60	57	60	60	69
Texas Capital Fund	25	25	25	25	25
Main Street Fund	18	11	18	32	24
Cemetery Land Purchase Fund	0	0	0	0	0
Municipal Court Special Fee Fund	9	2	18	16	31
Library Grant/Donations Fund	0	11	8	16	10
<i>Internal Service Funds</i>					
Fleet Operating Service Fund	643	555	621	611	602
Fleet Replacement Fund	214	153	247	147	80
Civil Service Fund	0	8	0	1	0
<i>Debt Service Funds</i>					
General Obligation & CO's Fund	1,389	1,494	1,519	1,516	1,638
Utility CO's Fund	1,307	1,538	1,783	1,783	2,460
Airport CO's Fund	37	37	36	37	38
<i>Other Funds</i>					
Cemetery Permanent Fund	30	30	30	30	31
Utility Impact Fee Fund	0	0	0	0	0
Roadway Impact Fee Fund	0	0	0	0	0
TOTAL EXPENDITURES	\$ 22,016	\$ 20,468	\$ 22,647	\$ 21,982	\$ 23,139



**GENERAL FUND
STATEMENT OF EXPENDITURE SUMMARY**

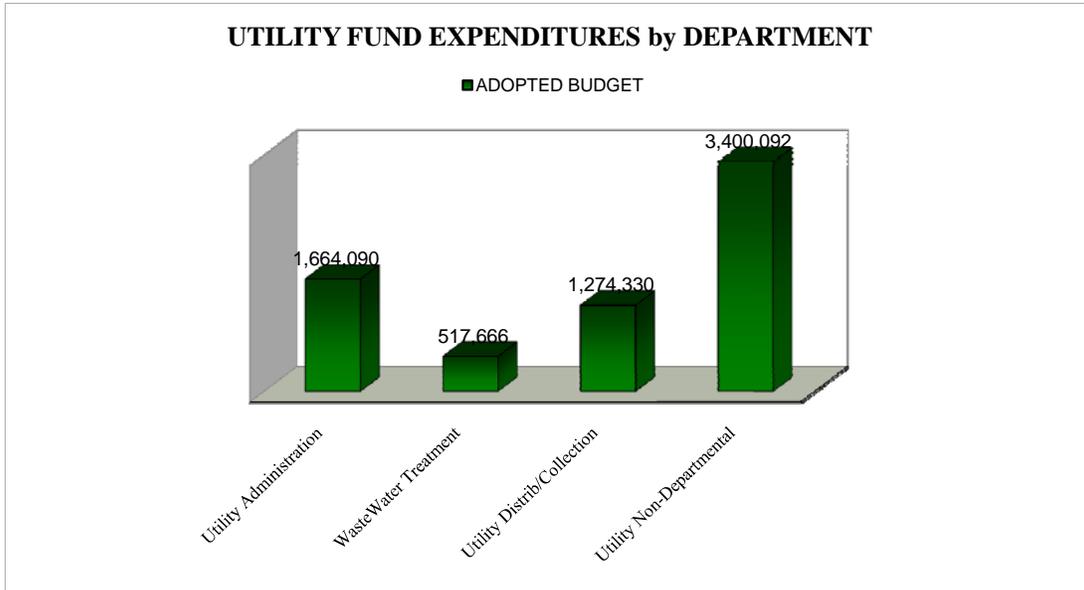
DEPARTMENT	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED BUDGET	MID-YEAR	PROJECTED	ADOPTED BUDGET	Prior Year
500 City Council	0	0	0	0	0	149,686	
501 City Management/Legal	619,525	490,450	628,468	322,656	575,111	296,911	-52.8%
503 Public Information	0	0	0	0	0	117,162	
504 Human Resources	218,009	206,406	232,493	116,510	227,986	227,471	-2.2%
512 Financial Services	456,658	419,074	429,708	240,395	414,473	424,549	-1.2%
516 Municipal Court	191,420	212,993	214,537	113,372	218,138	215,832	0.6%
522 C D-Planning & Inspect.	407,895	459,711	436,102	237,124	439,811	436,076	0.0%
524 Main Street Program	95,807	70,436	76,277	54,851	112,807	53,040	-30.5%
526 C D-Recreation	165,162	91,201	95,179	11,104	95,179	0	-100.0%
527 C D-Moody Museum	22,010	9,030	9,090	3,260	9,010	6,825	-24.9%
532 Public Library	388,568	393,768	449,859	197,351	431,798	419,475	-6.8%
542 Fire	1,634,038	1,701,757	1,753,178	865,915	1,746,805	1,737,683	-0.9%
552 Police	2,585,681	2,522,692	2,657,013	1,348,270	2,593,303	2,473,796	-6.9%
558 Animal Control	80,924	84,477	89,554	46,446	96,543	87,474	-2.3%
561 Public Works Admin.	144,725	139,633	145,420	77,967	151,455	142,831	-1.8%
563 Street Maintenance	1,939,490	1,781,997	1,894,000	915,309	1,853,648	1,826,333	-3.6%
564 Public Works-Grounds	729,594	687,912	1,028,110	444,546	945,980	658,558	-35.9%
565 Parks & Recreation	0	0	0	0	0	537,620	
566 General Services-Bldg.&Equip.	335,126	326,398	312,917	174,480	314,537	302,582	-3.3%
573 Engineering & Inspection	236,513	221,396	185,509	128,767	227,106	193,411	4.3%
575 Information Technology	62,199	76,596	74,502	50,487	87,826	82,830	11.2%
592 Non-Departmental	1,476,818	228,639	364,900	92,986	263,376	151,050	-58.6%
	11,790,161	10,124,568	11,076,816	5,441,794	10,804,892	10,541,195	-4.8%

GENERAL FUND EXPENDITURES by DEPARTMENT



UTILITY FUND SUMMARY

DEPARTMENT	FY2007-08	FY2008-09	FY2009-10		FY2010-11	% Change Prior Year	
	ACTUAL	ACTUAL	ADOPTED BUDGET	FY2009-10 MID-YEAR PROJECTED	ADOPTED BUDGET		
Utility Administration	1,485,568	1,556,980	1,622,297	802,786	1,613,785	1,664,090	2.6%
WasteWater Treatment	502,980	533,578	609,492	243,685	504,173	517,666	-15.1%
Utility Distrib/Collection	1,375,004	1,100,770	1,589,456	747,551	1,439,343	1,274,330	-19.8%
Utility Non-Departmental	2,564,778	2,640,949	2,723,421	934,846	2,718,611	3,400,092	24.8%
	5,928,330	5,832,277	6,544,666	2,728,868	6,275,912	6,856,178	4.8%



GENERAL FUND

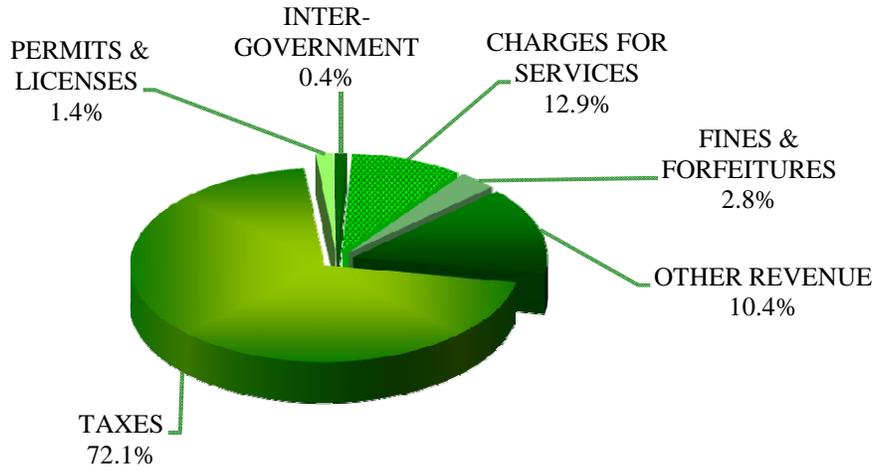
GENERAL FUND REVENUES

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10		FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
			ADOPTED BUDGET	FY2009-10 MID-YEAR			
310-TAXES							
111 Current Property Tax	4,102,803	4,199,922	4,262,798	3,924,794	4,200,000	4,216,473	
112 Delinquent Property Tax	61,367	63,972	60,000	36,350	100,000	80,000	
113 Property Tax-Penalty	48,830	54,148	60,000	24,214	75,000	60,000	
121 City Sales Tax	3,020,333	2,248,042	2,369,000	1,136,071	2,224,593	2,369,000	
131 Telephone	65,484	65,508	65,000	31,316	65,000	65,000	
132 Gas	134,239	88,721	143,500	35,105	89,470	90,000	
133 Mixed Beverage	1,557	1,873	1,600	979	2,000	2,000	
134 Electric	443,164	446,175	480,000	237,883	450,000	450,000	
135 Cable	119,202	120,645	121,900	60,837	124,849	124,849	
136 Solid Waste Collection	122,123	139,459	130,000	59,394	145,000	145,000	
141 Occupancy/Skill Games	330	420	360	300	345	345	
142 Occup.Tax/Mobile Homes	250	250	250	250	55	0	
SUB-TOTAL	8,119,682	7,429,135	7,694,408	5,547,493	7,476,312	7,602,667	-1.19%
320- PERMITS & LICENSES							
151 Plat/Zoning Permits	11,482	3,890	12,000	2,261	5,000	5,000	
152 Building Permit	37,851	33,322	50,000	17,730	35,000	50,000	
153 Electrical Permit	21,325	18,257	25,000	8,174	15,000	20,750	
154 Plumbing Permit	17,615	16,297	25,000	8,475	15,000	20,750	
155 Gas Permit	2,669	2,250	2,800	2,528	4,000	4,000	
156 Mechanical Permit	22,761	13,957	30,000	10,461	15,000	21,665	
162 Beer/Wines Sales License	2,672	2,658	3,000	3,602	5,200	5,200	
163 Dog Tag License	5,728	6,429	7,200	1,560	4,000	4,000	
164 Mis. Business Permit/Lic.	7,647	8,531	10,000	6,512	12,500	12,500	
SUB-TOTAL	129,750	105,591	165,000	61,303	110,700	143,865	-12.81%
330-INTERGOVERNMENTAL							
216 Civil Defense Reimb.	15,007	0	0	0	0	0	
218 USDA-RC&D Reimb.	6,500	6,500	2,000	1,500	3,000	3,000	
219 Other Federal Grants	194,438	0	10,575	7,388	10,575	0	
221 Officers Standards Grant	2,539	2,476	2,500	2,408	2,407	2,475	
229 Other State Grant	4,000	0	0	0	4,000	0	
230 Contributions from Dev/Acquist.	381,545	0	0	0	0	0	
232 Capital Area Planning Co.	750	750	0	750	750	0	
235 TISD-Police Officer Reimb.	65,000	62,893	37,500	15,234	37,500	37,500	
238 Local Reimb/Refunds	0	470	0	9,986	9,986	0	
241 Housing Authority-PILOT	6,052	0	8,000	0	0	0	
SUB-TOTAL	675,831	73,089	60,575	37,266	68,218	42,975	-29.05%
340-CHARGES FOR SERVICES							
251 Refuse Collection Charges	930,336	1,054,624	1,115,000	503,951	1,195,000	1,195,000	
258 Dog Pound Fees	10,090	11,695	10,000	3,830	10,000	10,000	
261 Pool Admission	37,327	39,084	38,000	756	39,000	39,000	
264 Pavillion/Auditorium Rent	4,247	4,507	5,500	2,645	6,000	6,000	
265 Library Services	7,473	9,719	8,000	4,314	9,500	9,500	
266 Plan Review	2,430	1,200	2,000	300	1,500	1,500	
267 Engineering/Inspection	0	9,149	30,000	2,796	5,000	5,000	
268 Library Meeting Rm. Rent	925	1,138	1,000	750	1,000	1,000	
269 TRPSC Fees	0	0	5,000	10,365	35,000	35,000	
270 League Fees	0	0	0	0	5,000	5,000	
289 Credit Card Processing Fee	2,213	3,813	4,000	1,701	3,500	3,638	
291 Fire Inspection Fee	3,543	4,454	4,500	3,449	5,000	5,000	
292 Fire Responder Ems Fee	9,935	10,463	9,000	4,357	10,000	10,000	
293 Lien Fees	120	758	700	70	200	200	
295 Police Services	22,545	31,295	30,000	15,202	30,000	30,000	
296 Management Svc-Airport	30,000	0	0	0	0	0	
297 Management Svc-Utilities	1,230,000	0	0	0	0	0	
298 Management Svc-Cemetery	30,000	0	0	0	0	0	
299 Misc. Service Fees	0	65	0	0	0	0	
SUB-TOTAL	2,321,184	1,181,964	1,262,700	554,486	1,355,700	1,355,838	7.38%

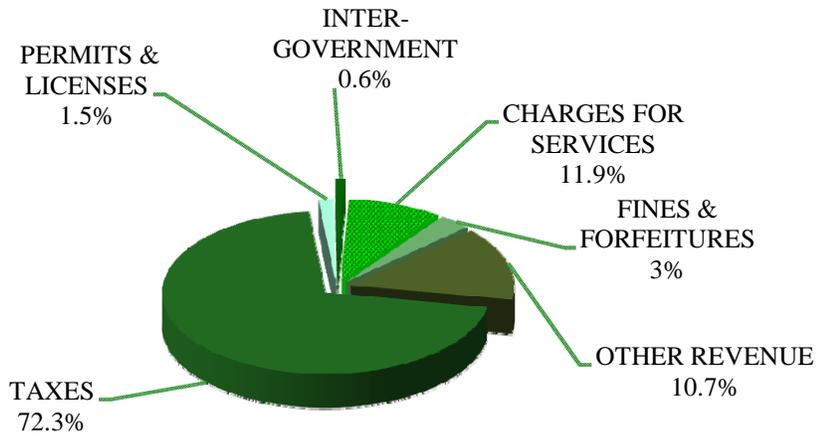
GENERAL FUND REVENUES

	FY2007-08	FY2008-09	FY2009-10 ADOPTED	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED	% Change Prior Year
	ACTUAL	ACTUAL	BUDGET			BUDGET	
<u>410-FINES & FORFEITURES</u>							
306 Court Administration Fee	43,913	47,765	40,000	16,711	40,000	40,000	
307 Def. Driving App. Fee	3,682	6,481	6,000	2,181	5,000	5,000	
308 Dismissal Fee	2,074	3,210	2,500	2,440	4,500	4,500	
309 Judicial Fee-City	1,163	1,609	1,500	678	1,500	1,500	
310 Omnibase Local Fee	1,227	(588)	1,000	745	1,200	1,200	
311 Municipal Court Fines	189,909	181,487	200,000	101,693	180,000	180,000	
312 Child Safety Fees	5,563	9,264	10,000	3,562	7,000	7,000	
313 Traffic Court Fees	4,025	6,003	6,000	2,403	6,000	6,000	
314 Warrant Fees	20,017	19,756	20,000	11,104	20,000	20,000	
315 Notice/Arrest Fees	10,425	13,464	14,000	5,755	12,000	12,000	
317 Court Time Payment Fees	10,447	10,441	14,000	5,853	11,000	11,000	
318 Library Fines	9,259	8,648	7,500	3,174	7,500	7,500	
319 Seizures/Forfeitures	4,005	899	0	0	538	0	
SUB-TOTAL	305,709	308,439	322,500	156,299	296,238	295,700	-8.31%
<u>420-ASSESSMENTS</u>							
325 Paving Lien Deposits	0	0	0	123	123	150	
326 Other Special Assessments	0	1,250	0	1,500	3,400	0	
327 Lot Clean Up Assessments	6,788	10,793	15,000	3,250	5,000	5,000	
329 Payment of Claims	1,407	2,149	2,000	0	0	0	
SUB-TOTAL	8,195	14,192	17,000	4,873	8,523	5,150	-69.71%
<u>430-USE OF MONEY & PROPERTY</u>							
331 Interest Income	159,943	66,974	100,000	21,865	50,000	50,000	
333 Rental Income (Lease)	1,065	900	900	2,500	16,000	6,000	
334 Collection/General Revenue	44,892	78,900	60,000	15,148	25,000	25,000	
335 Reimbursement/Repayment	70,082	72,063	45,000	67,323	78,000	78,000	
337 Unrealized Gain/Loss Invest.	(22,269)	(22,730)	0	(14,559)	(16,336)	0	
SUB-TOTAL	253,713	196,107	205,900	92,277	152,664	159,000	-22.78%
<u>440-DONATIONS</u>							
346 Police Equipment Donation	100	0	0	0	0	0	
349 Other Public Safety	2,110	3,900	13,000	3,356	5,000	5,000	
353 Donations Parks	0	75	0	0	1,204	0	
359 Misc. Donations	2,275	2,430	0	317	2,600	0	
SUB-TOTAL	4,485	6,405	13,000	3,673	8,804	5,000	-61.54%
<u>450-INTERFUND OPERATING TRANSFER</u>							
370 Transfer In	15,828	18,483	0	0	0	9,000	
371 Transfer from Utility Fund	0	892,500	825,788	0	825,788	850,000	
372 Transfer from Airport Fund	0	30,000	30,000	15,000	30,000	30,000	
373 Transfer from Cemetery Fund	0	40,000	40,000	20,000	40,000	40,000	
SUB-TOTAL	15,828	980,983	895,788	35,000	895,788	929,000	3.71%
<u>460-PROCEEDS GEN FIXED ASSETS</u>							
374 Sale of Surplus Equipment	3,306	4,309	10,000	1,767	2,000	2,000	
375 Sales of Land	0	15,000	0	0	0	0	
379 Sale of Misc. Assets	460	192	0	0	0	0	
SUB-TOTAL	3,766	19,501	10,000	1,767	2,000	2,000	-80.00%
TOTAL REVENUES	11,838,143	10,315,406	10,646,871	6,494,437	10,374,947	10,541,195	-0.99%
BEGINNING FUND BALANCE	2,764,288	3,478,753	3,544,401		3,544,401	3,114,456	
Increases/Decrease to Fund Bal.	47,982	190,838	(429,945)		(429,945)	0	
Prior Year Adjustment	666,483	(125,190)					
ENDING FUND BALANCE	3,478,753	3,544,401	3,114,456		3,114,456	3,114,456	

GENERAL FUND REVENUES FY2010-11



GENERAL FUND REVENUES FY2009-10



GENERAL FUND REVENUES

Revenue Assumptions

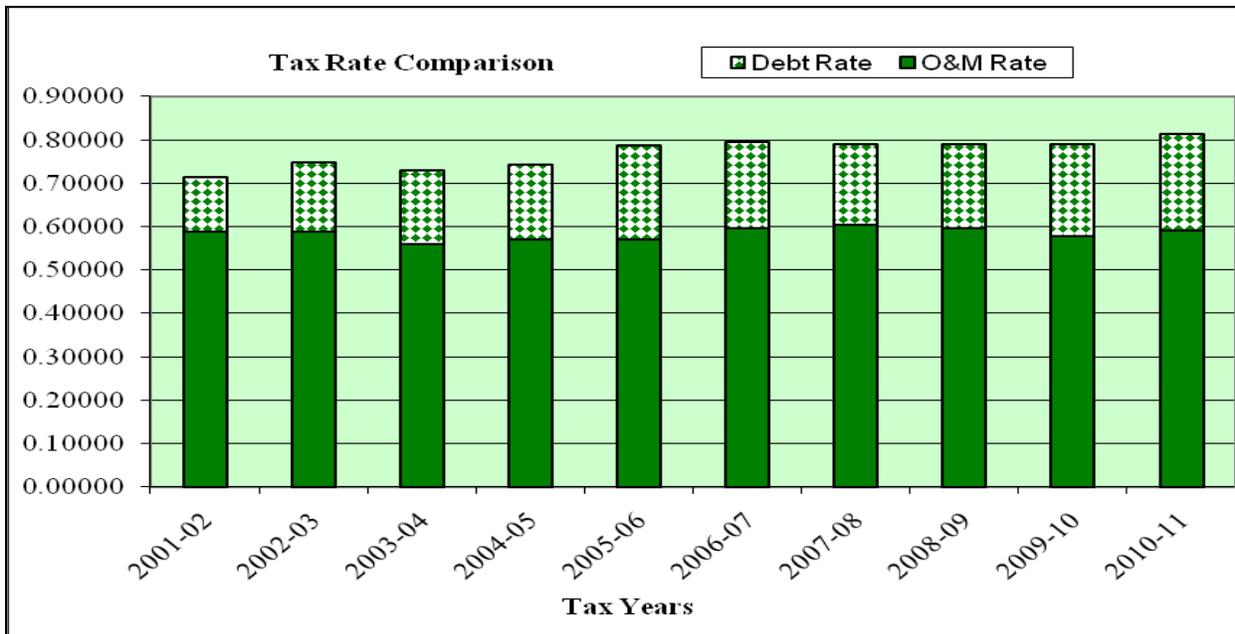
Taxes

Ad Valorem Tax- The certified 2010 taxable value per the Tax Appraisal District is \$707,758,871 which \$52,035,261 is still under review. The current tax revenue was calculated using 80% of those values still under review. This calculated to be \$41,628,209 in taxable value. Thus, giving a total taxable value of \$741,607,425 for the calculation of tax revenue. This does not include the increment for the TIF. The current rate for revenue was calculated using a maintenance and operation tax rate of .589826 per \$100 of taxable value and a collection rate of 97% as follows:

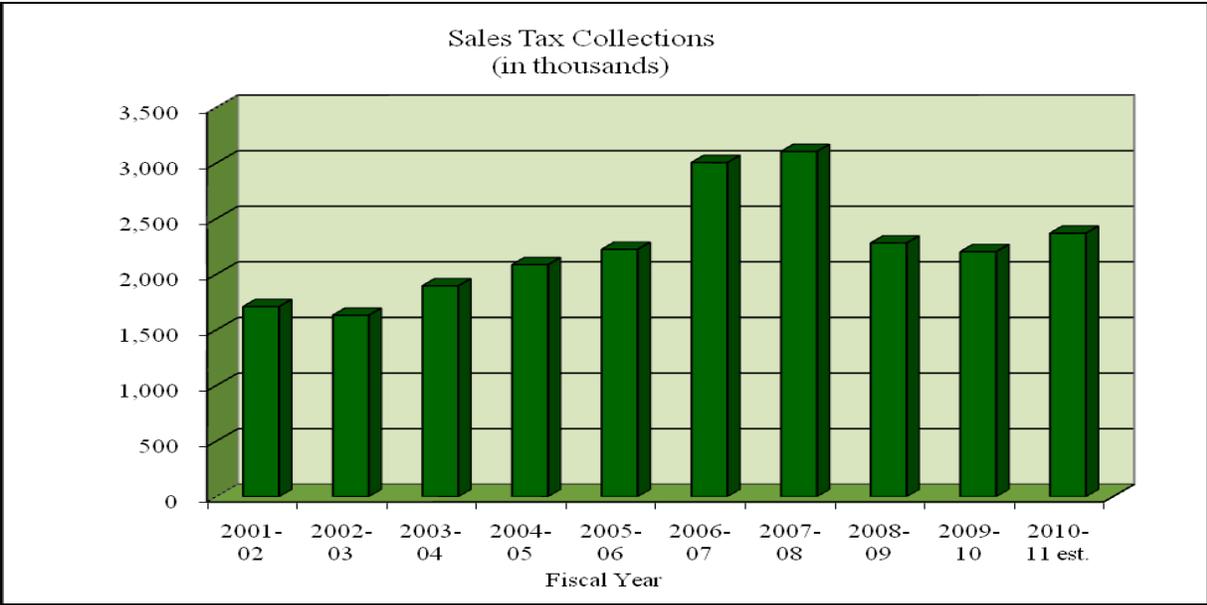
Total Taxation Value	\$741,607,425
Proposed Tax Rate Per \$100 Valuation	<u>0.813893</u>
Gross Revenues from taxes	\$ 6,035,891
Estimated percentage of collections	<u>97%</u>
Total estimated funds from tax levy	\$ 5,854,814

Distribution of Tax Revenue:

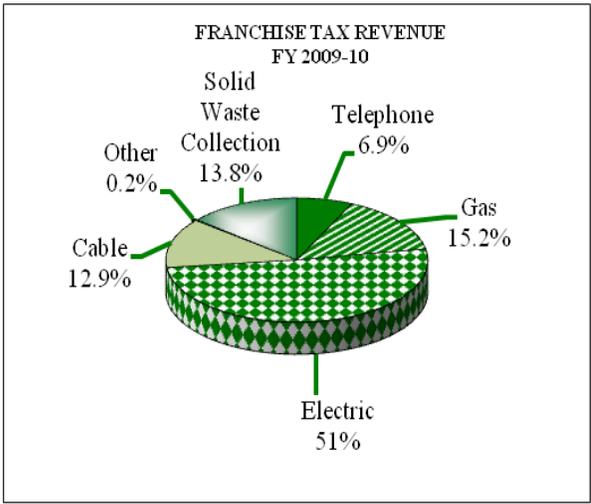
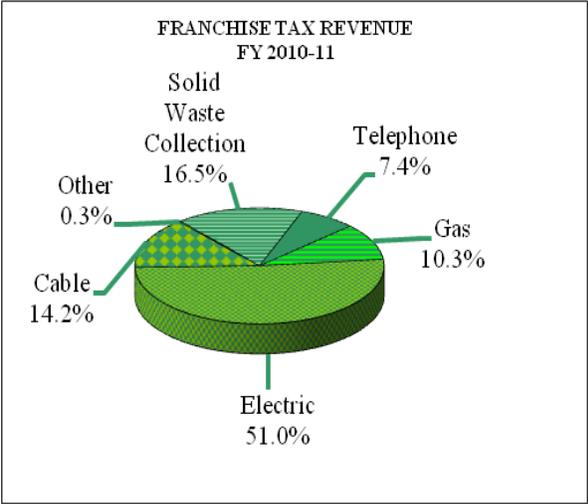
	<u>Tax Rate</u>	<u>Total</u>
Maintenance & Operation	0.589826	\$4,216,473
Interest & Sinking	<u>0.224067</u>	<u>\$1,638,341</u>
TOTAL	0.813893(Effective tax rate)	\$5,854,814



Sales Tax- The FY2010-11 budget is \$2,369,000 which is the same amount as the FY2009-10 adopted budget. The City's sales tax revenue trend has been experiencing a decline during the FY2008-09 and FY2009-10, it is our assumption that the economy will improve.



Franchise Tax (Electric, Gas, Telephone, Cable, Mixed Beverage, Solid Waste and Misc. Occupancy Tax) - Over the past few years, franchise tax revenues have been a good indicator as to how the economy is doing. Projections for the FY2010-11 reflect a decrease from the prior year budget. This assumption is based on the projected ending revenues for FY2009-10. Franchise tax revenue in the FY2009-10 was budgeted totaling \$942,000. In the FY2010-11 budget, franchise tax is budgeted at \$876,849 which reflects a decrease from prior year's budget.



Permits & Licenses

Revenues in the permits and licenses categories reflect a decrease over the last year's budget due to a slow down turn in development in the area. The proposed budget for FY2010-11 is \$143,865 which is a decrease from the budgeted amount of \$165,000 for the FY2009-10 but projections are at \$110,700.

Intergovernmental Revenues

In this category, there are revenue sources from federal, state, county, and other local sources which come to the City by means of grants, contributions, and donation proceeds. This category is somewhat difficult to predict, since grant funding is unknown until the award and may not fall in the budget year planned.

Charges for Services

This category comprises of revenues that are charged for services rendered by the city. In the FY2010-11 proposed reflects a slight increase from the FY2009-10. This increase is reflective to the increase in solid waste charges that was approved by Council mid-year of the FY2009-10 budget. This category is 7.38% of total revenue for the general fund which is the second largest revenue category.

Transfers

In the FY2010-11 budget, includes transfers of \$929,000 from the Utility, Airport, Cemetery and Hotel/Motel Fund.

Fines & Forfeitures

Court Fines-The FY2010-11 budget reflected a total of \$288,200. The projected for court fines for FY2009-10 is estimated to be same as budgeted for FY2010-11. Court fine revenue in the FY2010-11 budget was decreased by \$26,800 or -8.3% from the FY2009-10 adopted budget. A conservative approach and a somewhat flat estimate is used.

Library fines-The FY2010-11 budgeted amount remain the same from the prior year budget reflecting a budgeted amount of \$7,500.

Miscellaneous Revenues

These categories consist of: assessments, use of money and property, donations, and sale of asset. The combined budget for these categories is budgeted at \$171,150 for the FY2010-11 which is decreased from the FY2009-10 adopted budget by \$74,750, but an increase in projected by \$841 when compared to FY2010-11 budget.

GENERAL FUND EXPENDITURE DETAIL

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
WAGES & SALARIES							
111 Regular Full Time	4,619,151	4,681,342	4,983,737	2,398,214	4,838,538	4,828,078	
114 Overtime	117,805	143,164	97,869	69,855	123,517	127,649	
115 Longevity Pay	38,228	37,656	42,456	40,764	40,700	44,552	
116 Regular Part Time	82,078	82,856	87,738	39,329	87,206	95,621	
117 Temporary/Seasonal	12,488	13,891	23,918	6,894	24,283	22,010	
118 Insurance Allowance	12,922	13,972	13,200	5,480	11,480	12,900	
SUB-TOTAL	4,882,672	4,972,881	5,248,918	2,560,537	5,125,724	5,130,810	
PAID BENEFITS							
121 FICA-Social Security	357,982	366,530	408,218	187,852	393,337	393,211	
122 Workers Compensation	122,636	135,209	113,218	53,020	103,063	93,081	
123 State Unemployment Tax	12,526	6,058	25,117	184	25,722	5,031	
124 TMRS	490,939	622,285	696,670	332,728	671,718	680,490	
126 Health Insurance	391,976	402,132	583,190	320,995	558,262	428,880	
127 Dental Insurance	21,290	20,932	23,353	10,943	22,414	23,929	
128 Long Term Disability	16,623	16,877	19,791	9,334	19,026	19,152	
SUB-TOTAL	1,413,971	1,570,023	1,869,557	915,054	1,793,542	1,643,774	
ALLOWANCES/REIMBURSEMENTS							
131 Uniforms	26,793	16,806	22,539	6,962	14,010	18,574	
132 Uniforms Rental	7,069	7,209	6,387	4,151	7,187	6,858	
133 Business Transportation	45	295	400	0	400	500	
135 Business Meals	2,733	1,031	1,700	341	900	1,750	
SUB-TOTAL	36,640	25,341	31,026	11,454	22,497	27,682	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	8,440	9,150	15,850	7,059	13,817	11,325	
142 Professional Conferences	7,482	10,202	11,345	1,639	4,758	7,920	
143 Membership/Dues	13,540	14,911	17,935	9,658	14,854	17,975	
144 Subscriptions & Books	7,779	8,841	9,421	7,157	9,610	10,505	
146 Training-Transportation	4,568	4,253	6,571	2,142	4,462	4,887	
147 Training-Lodging	15,412	12,006	19,970	8,408	13,129	10,750	
148 Training-Meals	3,939	4,917	8,281	3,971	7,725	4,800	
SUB-TOTAL	61,160	64,280	89,373	40,034	68,355	68,162	
TOTAL EMPLOYEE SERVICES	6,394,443	6,632,524	7,238,874	3,527,079	7,010,118	6,870,428	-5.1%
OFFICE SUPPLIES							
211 General Office Supplies	48,944	44,795	42,655	24,984	45,554	42,450	
213 Photographic Supplies	992	37	620	63	395	290	
214 Computer Supplies	8,793	7,728	12,575	5,455	8,903	10,730	
215 Postage	12,449	13,826	15,790	7,693	16,390	13,015	
217 Office Security	934	899	930	927	1,070	1,050	
219 Misc. Occasion	512	227	600	86	600	550	
SUB-TOTAL	72,623	67,512	73,170	39,208	72,912	68,085	
CONSTRUCTION SUPPLIES							
221 Street Repair Materials	62,940	68,111	75,000	18,203	60,000	65,000	
222 Striping & Street Signs	10,426	12,955	11,700	3,516	12,600	15,935	
223 Building Materials	1,099	999	1,000	680	900	1,000	
225 Sand & Gravel	3,014	3,708	6,000	5,109	6,860	31,000	
226 Misc. Hardware	1,679	1,959	2,216	1,230	2,316	2,292	
SUB-TOTAL	79,158	87,731	95,916	28,738	82,676	115,227	
PROGRAM/SPECIAL EVENTS							
231 Elections	0	781	4,600	7566	11,341	12,200	
232 Food/Meals	2,861	1,826	2,980	433	2,425	2,880	
233 City Sponsored Events	4,053	9,176	5,630	2,652	5,130	7,225	
235 Promotional Supplies	924	1,710	1,800	1,416	1,950	1,000	
236 Misc. Occasions	1521	2500	16,550	6,096	10,750	8,760	
237 Training Supplies	196	167	250	0	0	200	
SUB-TOTAL	9,555	16,160	31,810	18,162	31,596	32,265	

GENERAL FUND EXPENDITURE DETAIL

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
PUBLIC SAFETY SUPPLIES							
241 Reference Books	0	0	1,500	0	1,500	1,000	
242 Fire Arms Supplies	3013	3420	4,000	0	1,570	1,600	
243 Investigation Supplies	1,482	2,361	2,500	369	2,500	2,350	
247 Turnout Protective Gear	10,510	10,596	11,390	9,675	11,390	10,480	
248 House Supplies	1,789	2,987	1,000	337	1,100	750	
249 Fire Prevention Supplies	4,565	4,776	3,500	1,784	3,500	3,335	
SUB-TOTAL	21,359	24,140	23,890	12,164	21,560	19,515	
SPECIALTY SUPPLIES							
252 Medical Supplies	2,518	2,841	3,750	3,293	5,100	3,977	
253 Chemicals	25,354	29,282	30,350	6,646	28,700	54,945	
254 Botanical /Landscape	6,266	5,093	5,300	168	5,300	7,800	
255 Recreational/Sport Equip.	15,710	888	8,500	12236	16,650	14,750	
256 Minor Tools/Instruments	22,641	23,658	15,590	3,324	14,360	8,935	
259 Misc. Supplies	13,475	13,365	22,635	22,636	35,371	20,860	
SUB-TOTAL	85,965	75,128	86,125	48,302	105,481	111,267	
OPERATIONAL EQUIPMENT							
261 Office Furniture	1,624	529	2,000	117	1,850	1,345	
262 Communication Equip.	901	520	1,190	0	990	2,890	
263 Photographic Equipment	0	0	0	0	0	300	
264 Computer Accessories	8,766	1,027	200	0	200	800	
265 Instruments/Apparatus	2,530	3,622	4,000	71	4,000	2,850	
266 General Electronic Equip	0	130	0	0	0	0	
267 Computers	18,239	5,987	0	8,784	15,248	0	
269 Other Office Equipment	8,883	2,531	4,545	15,581	16,024	200	
271 Ground Keeping Equip	12,129	972	1,000	435	1,000	2,914	
272 Street Maint. Equipment	1,116	293	1,000	406	1,000	920	
277 Sports Equipment	-	507	1000	0	1,000	2,970	
278 Animal Control Devices	4,790	1,036	1,000	41	970	900	
279 Other Operational Equip.	7,580	2,974	2,100	2,020	3,481	7,800	
SUB-TOTAL	66,559	20,128	18,035	27,455	45,763	23,889	
TOTAL OPERATIONAL SUPPLIES	335,220	290,799	328,946	174,029	359,988	370,248	12.6%
FACILITY RENTAL							
311 Long Term Rental	1,218	17,651	19,928	7,082	20,399	19,238	
312 Annual Lease	840	0	840	0	1,680	840	
313 Short Term Rental	3,145	2,550	4,950	1,750	4,479	3,200	
SUB-TOTAL	5,203	20,201	25,718	8,832	26,558	23,278	
UTILITIES							
321 Light & Power	208,187	314,784	350,165	164,371	343,265	399,670	
322 Natural Gas/Propane	10,502	6,930	10,910	8,495	11,560	15,147	
323 Truck Telephone System	43,324	44,404	43,965	24,130	47,845	49,175	
324 Cell Phones	13,783	13,331	14,438	6,478	15,068	17,812	
325 Pagers	3,514	4,218	4,174	1,203	4,174	4,174	
326 Wireless Data Services	9,643	6,413	7,000	2,969	5,938	5,940	
SUB-TOTAL	288,953	390,080	430,652	207,648	427,850	491,918	
FACILITY REPAIR/IMPROVEMENTS							
349 Misc. Repairs/Maint.	75,508	82,290	60,300	38,348	71,300	56,800	
SUB-TOTAL	75,508	82,290	60,300	38,348	71,300	56,800	
JANITORIAL SUPPLIES/SVC							
351 Janitorial Service	54,331	55,073	22,600	26,796	26,796	0	
352 Cleaning Supplies	10,097	10,416	9,850	9,158	13,550	15,395	
SUB-TOTAL	64,428	65,489	32,450	35,954	40,346	15,395	
TOTAL FACILITIES OPERATION	434,092	558,059	549,120	290,782	566,054	587,391	7.0%

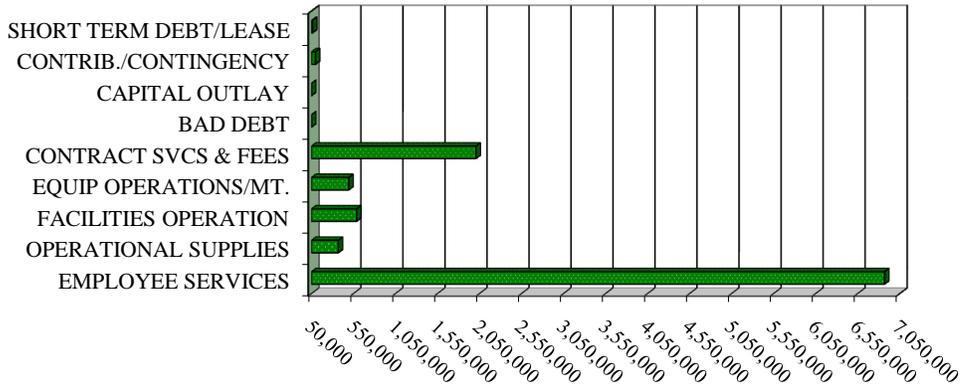
GENERAL FUND EXPENDITURE DETAIL

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED BUDGET	MID-YEAR	PROJECTED	ADOPTED BUDGET	Prior Year
EQUIPMENT RENTAL							
412 Light Equipment Rental	46,673	38,682	39,426	21,258	39,426	43,371	
414 Motor Vehicle Rental	280,059	232,747	283,867	141,942	283,867	284,511	
415 Trucks, Heavy Equip. Rent	145,304	132,069	140,329	72,756	140,329	151,925	
416 Light Equipment Rental/Ext	5850	0	1,000	635	1000	1,000	
418 Trucks, Hvy. Equip. Ext	0	3405	0	200	0	3,120	
419 Replacement Fund Contrib.	190,706	68,013	46,225	18,283	10,303	0	
SUB-TOTAL	668,592	474,916	510,847	255,074	474,925	483,927	
FIXED EQUIPMENT MAINT.							
436 Other Equip Maint/Repair	0	7,736	0	0	0	0	
439 Other Equip. Maint/Repair	200	181	200	0	200	0	
SUB-TOTAL	200	7,917	200	0	200	0	
OFFICE EQUIPMENT							
461 Office Equipment Rental	17,739	5,454	2,225	1,529	2,225	2,225	
462 Office Equip. Maint/Repair	7,776	6,046	7,770	4,402	7,690	7,405	
SUB-TOTAL	25,514	11,499	9,995	5,931	9,915	9,630	
TOTAL EQUIP OPERATIONS/MT.	694,306	494,333	521,042	261,005	485,040	493,557	-5.3%
CONTRACT SERVICES & FEES							
511 Legal Services	87,908	96,351	68,500	61,719	102,800	71,000	
512 Engineering Services	100,128	49,147	35,000	51,569	75,000	44,200	
513 Audit Services	30,350	36,850	40,000	40,000	40,000	49,500	
514 Medical Services	5,263	3,253	4,000	1,836	5,286	4,000	
515 Veterinarian Services	534	2,216	1,000	2,017	5,650	5,085	
516 Training Services	0	0	950	0	0	0	
519 Other Professional Svcs.	13,255	25,314	63,600	14,411	22,920	17,000	
521 County Recording Fees	3,301	3,621	4,700	3,784	5,084	4,500	
522 Insurance and Bonds	55,254	56,337	70,000	25,099	55,000	57,800	
523 Outside Printing	17,447	18,807	20,435	10,884	20,278	30,535	
524 Laundry & Cleaning	1,431	1,480	1,460	755	1,460	1,510	
526 Testing/Cert. Permit	14,135	5,970	12,959	2,267	10,389	10,387	
527 Delivery, Courier Svc.	240	542	525	236	500	290	
528 Advertising	15,028	9,279	8,100	8,363	11,111	12,835	
529 Elections/Judge/Jury Svcs.	606	294	720	0	300	1,000	
531 Trash Collection Services	939,052	1,060,783	1,102,500	581,478	1,186,400	1,186,400	
532 Software Maint./License	57,500	42,195	49,606	34,405	47,265	47,063	
533 CAD Entity Fee	51,783	47,312	52,000	23,189	46,378	48,000	
536 Extended Warranty-Maint	1,882	6,448	2,225	0	2,225	2,225	
537 Bank Charges	151	100	150	728	930	400	
538 County Tax Collect Fee	1,947	1,726	2,100	1,719	1,719	1,723	
539 Other Contract Services	413,442	345,152	314,470	166,295	386,917	409,956	
541 Annual Street Maint.	251,083	0	0	0	0	0	
543 Credit Card Fees	3,244	5,316	6,000	1,492	3,200	3,200	
TOTAL CONTRACT SVCS & FEES	2,064,965	1,818,493	1,861,000	1,032,246	2,030,812	2,008,609	7.9%
BAD DEBT							
651 Bad Debt Expense	8,583	19,842	5,000	3,945	6,000	7,500	
TOTAL BAD DEBT	8,583	19,842	5,000	3,945	6,000	7,500	50.0%
CAPITAL OUTLAY							
714 Computer Equipment	198,607	18,899	0	0	0	0	
717 Instruments/App.	10,765	7,842	0	0	0	0	
718 Library Books	7,039	40,097	45,000	18,812	45,000	43,300	
719 Other Capital Outlay	9093	0	0	0	0	0	
725 Other Equipment	43,359	0	10,575	0	0	0	
745 Contributions by Developers	381,545	0	0	0	0	0	
TOTAL CAPITAL OUTLAY	650,408	66,838	55,575	18,812	45,000	43,300	-22.1%
CONTRIBUTIONS/TRANSFERS							
813 Contributions to Civic Prog.	90,025	75,580	218,359	61,180	108,359	80,762	
815 InterFund Transfer Out	1,022,718	72,056	100,000	0	100,000	0	
816 Sales Tax Rebate	72,777	22,801	25,000	4,771	11,152	12,000	
820 Civil Service SL Transfer	20,000	10,000	10,000	5,000	2,771	5,000	
SUB-TOTAL	1,205,520	180,437	353,359	70,951	222,282	97,762	

GENERAL FUND EXPENDITURE DETAIL

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
CONTINGENCY RESERVES/CLAIMS							
831 Contingency Reserves	0	0	100,000	0	16,998	0	
832 Payment of Claims	1776	0	500	0	0	0	
833 Payment of Refunds	848	843	1,000	51	200	0	
SUB-TOTAL	2,624	843	101,500	51	17,198	0	
TOTAL CONTRIB./CONTINGENCY	1,208,145	181,281	454,859	71,002	239,480	97,762	-78.5%
SHORT TERM DEBT/CAPITAL LEASE							
913 Capital Lease Short Term	0	62,400	62,400	62,400	50,762	52,539	
914 Cap. Lease Short Term-Int.	0	0	0	0	11,638	9,861	
TOTAL SHORT TERM DEBT	0	62,400	62,400	62,400	62,400	62,400	0.0%
GRAND TOTALS	11,790,161	10,124,569	11,076,816	5,441,299	10,804,892	10,541,195	-4.8%

**GENERAL FUND EXPENDITURES by CATEGORY
FY 2010-11
BUDGET**



GENERAL FUND EXPENDITURES

Expense Assumptions

100-Employee Services- Cost directly related to the employment of personnel to perform assigned functions and task.

The total employee services budget of \$6,870,428 for FY2010-11 a decrease by \$368,446 or 5.1% over the prior year budget. This increase is primarily in salaries as well as decrease health insurance plan with Scott & White Health Plan. All employees who were on Scott & White HMO plan were moved to Consumer Choice Plan with Scott & White. There are eight full time vacant positions not budgeted, but remain as authorized position and one part-time position. However, with the new Taylor Regional Park and Sport Complex being completed in early 2010 six positions were budgeted for in the FY2009-10, going into the FY2010-11 there will be five positions budgeted as seen in the list of authorized positions. Management will review its' financial status in March 2011 to make a determination as to unfreeze any of the vacant positions that can be filled.

*NOTE- In this budgeted we have added three new departments and deleted the Community Development-Recreation which was merged with the Parks/Recreation Dept.: 1) City Council; 2) Public Information; 3) Parks/Recreation Department. City Council was original in the City Manager/Legal Dept, Main Street Manager/ Public Information Officer position was assigned to the Main Street Budget and CD-Recreation and the Park crew (Public Works/Grounds) were moved Parks/Recreation Dept.

200-Operational Supplies- Cost of consumable items needed during performance of regular functions and duties of each department.

The operational supplies are budgeted at \$370,248 for the FY2010-11, which is an increase of \$41,302 or 12.6% over the prior year's budget of \$ 328,946. The major increases are in the area of specialty supplies such as for building material and chemicals needed for the new park.

300-Facilities Operational/Maintenance-Cost associated with the operation of facilities where city services are provided.

The facilities maintenance category is budgeted at \$587,391 for the FY2010-11, which is an increase of \$38,271 or 7% over the prior year's budget of \$549,120. This budget does not have included janitorial services as reflected in the FY2009-10. This function will be performed completed in house.

400-Equipment Operations/Maintenance- Costs associated with the operation of vehicles and equipment used in providing city services.

The equipment operations and maintenance category is budgeted at \$493,557 for the FY2010-11, which is a decrease of \$27,485 or -5.3% under the prior year's budget of \$521,042. This decrease

is associated with not making a contribution to the replacement fund for capital outlay. No capital outlay is budgeted in the FY2010-11 due to budget constraints.

500-Contract Services & Fees- Costs incurred by engaging the services of outside agents or agencies.

Total services for FY2010-11 are budgeted at \$2,008,609 which is an increase from the prior year budget of \$1,861,000. The major expenditures in this category are trash collection services, audit services, insurance and other contract services.

600- Bad Debt Expense- Cost associated with uncollectible receivables, which are written off.

For the FY2010-11 is budgeted at \$7,500 in which is an increase from the prior year of \$2,500 from the adopted FY2009-10 budget. However, the FY2009-10 is projected to come in higher than what was budgeted. This is directly related to the state of the economy.

700- Capital Outlay- Expenditures which result in the acquisition of or addition to fixed assets (min. \$5,000 per item).

Acquisition of capital outlay is budgeted at \$43,300 this is a decrease from prior year budget of \$12,275 or -22.1%. This decrease is that no grants are expected at this time to budget for expenditures and due to budget constraints.

800-Contribution/Transfer/Contingencies- Direct payments to other governmental agencies or civic organizations for services rendered directly to the city or indirectly to the community.

Contribution, Transfers and Contingencies for the FY2010-11 are budget at \$97,762 which is a decrease of \$357,097 or -78.5% from the adopted budget for FY2009-10. Contingency amount is reduced to offset the shortfall in revenues that were expected in the FY2010-11 budget. Also, no transfers out is expected for capital improvements and sales tax rebate is expected lower than the adopted budgeted amount for FY2009-10. EWCHEC is not reflected in this budget, the thought here is to amend the budget once EWCHEC agreements are in place.

Overall, the total General Fund expenditures are budgeted at \$10,541,195 for the FY2010-11. This is decreased from the FY2009-10 adopted budget of \$11,076,816 by 4.8%.

CITY COUNCIL

The City of Taylor is a home rule city which operates under a Council-Manager form of government. Policy-making and legislative authority are vested in the City Council consisting of the Mayor and four Council members. The City Council is responsible for, among other things, passing ordinances, adopting the budget, appointing committees and hiring the City Manager, City Attorney and Municipal Court Judges. The City Manager is responsible for carrying out the policies and ordinances of the City Council, for overseeing the day-to-day operations of the government and appointing the heads of the various departments. The Council is elected on a non-partisan basis. Council members serve three year staggered terms. The three-year election cycle consists of two members being elected in consecutive years and a single member being elected in the third years of the cycle. Four of the Council members are elected by district with the remaining council member being elected at-large. After each election, the five members of the Council select one of the members to serve as Mayor until the next election.

The City of Taylor provides a full range of services to its citizens. The activities and personnel required to provide these services are organized into broad managerial areas. The primary objective of City government is to provide services to the citizens of Taylor at the lowest reasonable cost. The City Council further refined this objective into the following mission statement:

“To be a productive, fiscally responsible organization that takes proactive steps to ensure economic growth and the safety, well being, and success of Taylor residents and the growth of business”

Our Vision for Taylor is a vibrant and diverse community that provides residents the best lifestyle Texas as to offer.

FY2010-11 OBJECTIVES

1. Invest in infrastructure to support the growth of business and enhance the quality of life of its citizens.
2. Offer a business friendly environment and support the attraction of new jobs and investment.
3. Continue to develop a vibrant, inviting community.
4. Continue to improve parks and recreational facilities so that they are fun, attractive amenities for citizens and visitors.
5. Provide a safe and healthy community for Taylor’s citizens.
6. Continue to operate as a progressive and fiscally responsible organization.

CITY COUNCIL

	FY2007-08	FY2008-09	FY2009-10 ADOPTED	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED	% Change Prior Year
	ACTUAL	ACTUAL	BUDGET			BUDGET	
WAGES & SALARIES							
117 Temporary/Seasonal	0	0	0	0	0	1,500	
SUB-TOTAL	0	0	0	0	0	1,500	
PAID BENEFITS							
122 Workers Compensation	0	0	0	0	0	194	
SUB-TOTAL	0	0	0	0	0	194	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	0	0	0	0	0	200	
142 Professional Conferences	0	0	0	0	0	2,125	
143 Membership/Dues	0	0	0	0	0	625	
144 Subscriptions & Books	0	0	0	0	0	0	
146 Training-Transportation	0	0	0	0	0	1,475	
147 Training-Lodging	0	0	0	0	0	4,400	
148 Training-Meals	0	0	0	0	0	1,645	
SUB-TOTAL	0	0	0	0	0	10,470	
TOTAL EMPLOYEE SERVICES	0	0	0	0	0	12,164	#DIV/0!
PROGRAM/SPECIAL EVENTS							
231 Elections	0	0	0	0	0	12,200	
232 Food/Meals	0	0	0	0	0	600	
233 City Sponsored Events	0	0	0	0	0	1,500	
SUB-TOTAL	0	0	0	0	0	14,300	
OPERATIONAL EQUIPMENT							
259 Misc. Supplies	0	0	0	0	0	1,960	
264 Computer Accessories	0	0	0	0	0	500	
SUB-TOTAL	0	0	0	0	0	2,460	
TOTAL OPERATIONAL SUPPLIES	0	0	0	0	0	16,760	#DIV/0!
CONTRACT SERVICES & FEES							
511 Legal Services	0	0	0	0	0	40,000	
TOTAL CONTRACT SVCS & FEES	0	0	0	0	0	40,000	#DIV/0!
CONTRIBUTIONS/TRANSFERS							
813 Contributions to Civic Prog.	0	0	0	0	0	80,762	
TOTAL CONTRIBUTION/TRSF	0	0	0	0	0	80,762	#DIV/0!
GRAND TOTALS	0	0	0	0	0	149,686	#DIV/0!

CITY MANAGEMENT

Department Description

The **City Manager** provides the general administration of the City while executing the policies and objectives formulated by the City Council. As the Chief Administrator, the City Manager is directly responsible to the City Council. His primary charge is the day-to-day operation of the City through the coordination of all City Department activities and functions that include:

1. Ensure responsible organizational and fiscal management of the City.
2. Effectively implement and administer the goals and policies established by the City Council.
3. Advise City Council on reliable methods of responding to community needs.

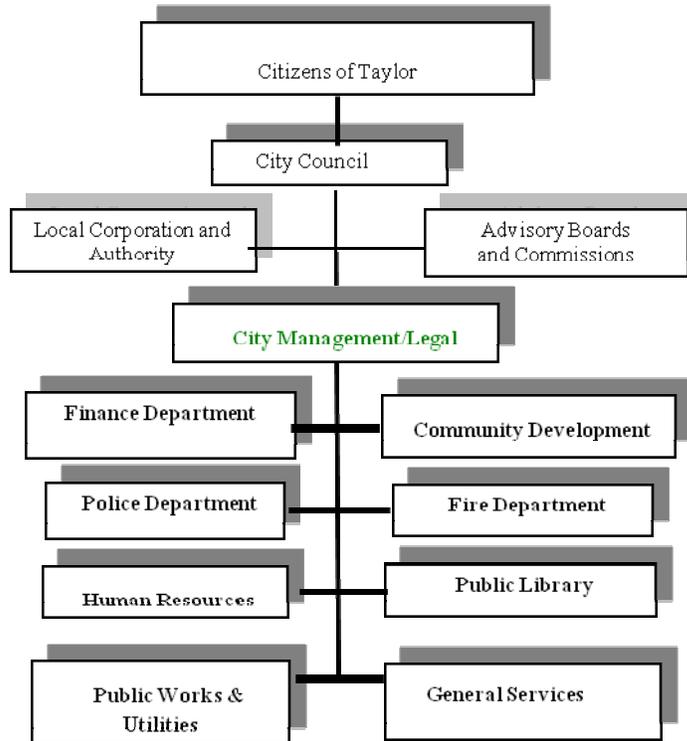
The **Assistant City Manager** provides assistance to the City Manager in planning and management of City programs, departments, and services. This position is also responsible for:

1. Assist in the implementation of policies established by the City Council and City Manager.
2. Direct City Departments as assigned by the City Manager and through each of these Department Directors.
3. Improve the quality and accountability of all city operations.
4. Provide effective, efficient and friendly customer service.

The **City Clerk** is appointed by the City Manager and works closely with the City Manager and the City Council. In general, this position is responsible for maintaining city records, and all clerical matters related to the City Council including:

1. Attend all meetings of the Council.
2. Prepare Council agendas, and minutes of all Council meetings.
3. Serve as the Chief Election Official for all regular and special municipal elections in compliance with the Texas Election Code.
4. Serve as the designated Records Management and Public Information Officer.
5. Coordinate the appointment process for City Boards and Commissions.
6. Codify all City Ordinances.
7. Process Open Records requests for public information.
8. Issue city liquor licenses.
9. Provide clerical support to the City Council and City Manager.
10. Provide access to public documents on the City's website.

The City of Taylor-Organization Chart



Mission Statement

To provide for the long term financial stability, integrity and accountability of City resources through sound fiscal and operational practices while ensuring the highest possible quality of life.

FY 2009-10 Accomplishments

FY 2010-11 Goals and Objectives

1. Continue to improve the quality and effectiveness of city services through communication efforts including maintaining the City website, distributing New Resident Information Packets, and publishing monthly Community Connections newsletter.
2. Continue aggressive retail development program by attending ICSC in San Antonio and staffing an exhibit booth.
3. Update Strategic Plan Goals and Objectives.
4. Provide guidance and information to Council in timely manner.
5. Maintain public relations through newsletter, website, and media contacts.
6. Continue to review CIP programs on a regular basis.
7. Improve access to City Code of Ordinances through internet access.

Position Control-Listing of Authorized Positions

Class Code	Classification Title	EEOC Code	Status *	Hr./Sal.	Pay Schedule	Pay Group (Range)		Authorized Positions			
						Prior Year	Proposed	2009-10	2010-11	Difference	
#101	City Manager	#01	F	Sal.	Unclassified	Exempt	Exempt	1.00	1.00	0.00	
#213	City Clerk	#01	F	Sal.	Exec. Pay Plan	E-2	E-1	1.00	1.00	0.00	
#102	Assistant City Manager	#01	F	Sal.	Unclassified	Exempt	Exempt	1.00	1.00	0.00	
* F = Full Time PPT = Permanent Part time								Total	3.00	3.00	0.00

Performance Measures

Program Description	2007-08	2008-09	2009-10-est.
Regular Council Meetings	24	23	24
Special Council Meetings	8	18	12
Ordinances Adopted	18	16+	20+
Resolutions Adopted	15	16+	18+
Newsletters Produced	12	12	12
Proclamations	12	10+	10+
Liquor Licenses issued	52	56	56

CITY MANAGEMENT

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
WAGES & SALARIES							
111 Regular Full Time	264,461	182,310	168,000	84,713	169,425	169,425	
115 Longevity Pay	768	432	528	528	528	624	
117 Temporary/Seasonal	1,500	1,500	1,500	0	1,500	0	
118 Insurance Allowance	1,200	1,200	1,200	600	1,200	1,200	
SUB-TOTAL	267,929	185,442	171,228	85,840	172,653	171,249	
PAID BENEFITS							
121 FICA-Social Security	18,912	13,565	13,033	6,075	13,142	13,149	
122 Workers Compensation	887	1,030	509	237	509	497	
123 State Unemployment Tax	297	90	384	0	384	78	
124 TMRS	38,041	23,276	22,436	11,208	22,625	22,998	
126 Health Insurance	11,744	(9,918)	5,069	2,957	5,069	3,841	
127 Dental Insurance	404	219	202	101	202	212	
128 Long Term Disability	923	610	632	319	637	637	
SUB-TOTAL	71,208	28,872	42,265	20,897	42,568	41,412	
ALLOWANCES/REIMBURSEMENTS							
131 Uniforms	0	0	0	0	0	300	
133 Business Transportation	0	158	200	0	200	0	
135 Business Meals	2,220	729	1,200	53	400	1,000	
SUB-TOTAL	2,220	887	1,400	53	600	1,300	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	315	590	1,200	830	1,200	750	
142 Professional Conferences	5,410	5,527	6,035	0	1,000	1,825	
143 Membership/Dues	6,110	5,716	6,830	5,575	6,500	5,775	
144 Subscriptions & Books	4,238	6,282	4,401	1,755	3,000	5,880	
146 Training-Transportation	2,780	1,658	2,425	1,017	1,800	1,300	
147 Training-Lodging	11,575	7,730	12,080	5,708	6,500	2,100	
148 Training-Meals	1,866	1,925	3,960	1,036	2,000	825	
SUB-TOTAL	32,294	29,428	36,931	15,921	22,000	18,455	
TOTAL EMPLOYEE SERVICES	373,651	244,629	251,824	122,711	237,821	232,416	-7.7%
OFFICE SUPPLIES							
211 General Office Supplies	2,471	2,116	3,975	1,085	3,975	3,315	
214 Computer Supplies	0	0	0	0	0	1,780	
215 Postage	785	1,465	3,450	757	3,450	700	
219 Misc. Occasion	437	227	500	47	500	500	
SUB-TOTAL	3,693	3,808	7,925	1,889	7,925	6,295	
PROGRAM/SPECIAL EVENTS							
231 Elections	0	781	4,600	7566	11,341	0	
232 Food/Meals	258	476	1,000	186	600	1,000	
233 City Sponsored Events	2,370	7,186	4,000	1,525	3,500	1,200	
235 Promotional Supplies	210	950	1,000	1366	1,500	0	
SUB-TOTAL	2,838	9,393	10,600	10,642	16,941	2,200	
OPERATIONAL EQUIPMENT							
259 Misc. Supplies	116	0	0	0	0	0	
261 Office Furniture	0	256	250	0	250	0	
264 Computer Accessories	2,430	562	0	0	0	300	
267 Computers	0	0	0	0	1542	0	
269 Other Equipment	0	135	0	10,183	10,183	0	
SUB-TOTAL	2,546	953	250	10,183	11,975	300	
TOTAL OPERATIONAL SUPPLIES	9,077	14,154	18,775	22,714	36,841	8,795	-53.2%

CITY MANAGEMENT

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
UTILITIES							
323 Truck Telephone System	189	184	200	89	200	200	
324 Cell Phones	2,165	1,960	2,160	819	2,160	2,400	
TOTAL FACILITIES OPERATION	2,355	2,144	2,360	908	2,360	2,600	10.2%
OFFICE EQUIPMENT							
461 Office Equipment Rental	843	116	0	0	0	0	
462 Office Equip/Maint.	0	272	300	151	300	300	
TOTAL EQUIPMENT OPERATION	843	388	300	151	300	300	0.0%
CONTRACT SERVICES & FEES							
511 Legal Services	46,465	55,346	40,000	47,567	71,800	0	
519 Other Professional Svcs.	13,205	25,114	63,550	14,411	22,920	17,000	
521 County Recording Fees	505	500	500	0	500	500	
523 Outside Printing	8,499	11,620	9,900	6,107	9,900	4,300	
528 Advertising	2,180	2,130	1,000	4,944	5,000	1,000	
532 Software License/Maint	0	0	0	4,309	4,310	0	
539 Other Contract Services	72,721	58,845	21,900	37,654	75,000	30,000	
TOTAL CONTRACT SVCS & FEES	143,575	153,555	136,850	114,993	189,430	52,800	-61.4%
CONTRIBUTIONS/TRANSFERS							
813 Contributions to Civic Prog.	90,025	75,580	218,359	61,180	108,359	0	
TOTAL CONTRIBUTION/TRSF	90,025	75,580	218,359	61,180	108,359	0	-100.0%
GRAND TOTALS	619,525	490,450	628,468	322,656	575,111	296,911	-52.8%

PUBLIC INFORMATION

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
WAGES & SALARIES							
111 Regular Full Time	0	0	0	0	0	51,879	
114 Overtime	0	0	0	0	0	0	
115 Longevity Pay	0	0	0	0	0	240	
118 Insurance Allowance	0	0	0	0	0	0	
SUB-TOTAL	0	0	0	0	0	52,119	
PAID BENEFITS							
121 FICA-Social Security	0	0	0	0	0	4,003	
122 Workers Compensation	0	0	0	0	0	151	
123 State Unemployment Tax	0	0	0	0	0	39	
124 TMRS	0	0	0	0	0	7,001	
126 Health Insurance	0	0	0	0	0	3,841	
127 Dental Insurance	0	0	0	0	0	212	
128 Long Term Disability	0	0	0	0	0	202	
SUB-TOTAL	0	0	0	0	0	15,449	
ALLOWANCES/REIMBURSEMENTS							
133 Business Transportation	0	0	0	0	0	300	
135 Business Meals	0	0	0	0	0	300	
SUB-TOTAL	0	0	0	0	0	600	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	0	0	0	0	0	200	
142 Professional Conferences	0	0	0	0	0	195	
143 Membership/Dues	0	0	0	0	0	130	
144 Subscriptions & Books	0	0	0	0	0	371	
146 Training-Transportation	0	0	0	0	0	200	
147 Training-Lodging	0	0	0	0	0	350	
148 Training-Meals	0	0	0	0	0	100	
SUB-TOTAL	0	0	0	0	0	1,546	
TOTAL EMPLOYEE SERVICES	0	0	0	0	0	69,714	#DIV/0!
OFFICE SUPPLIES							
211 General Office Supplies	0	0	0	0	0	790	
215 Postage	0	0	0	0	0	1,420	
SUB-TOTAL	0	0	0	0	0	2,210	
PROGRAM/SPECIAL EVENTS							
233 City Sponsored Events	0	0	0	0	0	3,200	
SUB-TOTAL	0	0	0	0	0	3,200	
TOTAL OPERATIONAL SUPPLIES	0	0	0	0	0	5,410	#DIV/0!
UTILITIES							
324 Cell Phones	0	0	0	0	0	440	
TOTAL FACILITIES OPERATION	0	0	0	0	0	440	#DIV/0!
CONTRACT SERVICES & FEES							
519 Other Professional Svcs.	0	0	0	0	0	0	
523 Outside Printing	0	0	0	0	0	17,400	
528 Advertising	0	0	0	0	0	6,500	
539 Other Contract Services	0	0	0	0	0	17,698	
TOTAL CONTRACT SVCS & FEES	0	0	0	0	0	41,598	#DIV/0!
GRAND TOTALS	0	0	0	0	0	117,162	#DIV/0!

HUMAN RESOURCES

Department Description

To provide the best support to operating departments in all personnel related matters. The Human Resources Department formulates recommendations for changes or amendments to the Personnel Policies adopted by the City Council and administer the personnel system of the City. This responsibility includes calculating benefit, wage and salary costs for all employees, administering and maintaining all benefits, maintaining employee records, administering and/or coordinating all training programs, employee relations, recruiting of personnel and providing orientation to new employees. Human Resources Director will serve as the Civil Service Director to perform work governed by Chapter 143 Civil Service section of the Local Government Code. This responsibility includes making sure the Fire and Police departments comply with all sections of Chapter 143. Serve as secretary to the Civil Service Commission, be responsible for the preparation and security of all entry level and promotional exams; maintain the Record and Appointment of all entry-level applicants and promotional candidates; setting up Appeals for the Commission and Third Party Hearing Examiners and perform other duties as indicated in Chapter 143.

1. Provides drug testing and criminal background checks on all applicants and random drug testing on all DOT and Non-DOT safety sensitive employees.
2. Manages the City's benefit packages including the Health and Dental plans, TMRS retirement system, worker's compensation program, long term disability and supplemental insurance plans, EEOC, FMLA, COBRA and HIPAA within the guidelines established by federal, state and local law.
3. Tests and conducts pre-qualification examinations for prospective employees according to the highest standards of fairness and equity.
4. Ensures that all programs, policies and procedures comply with all applicable laws, the Human Resources Department staff attends conferences and seminars on employment law, civil service and other human resources related issues.
5. Administers the classification and pay function of the personnel system, this section conducts an annual salary survey for certain positions, which is used to formulate recommendations for changes in grades or salary levels for each class of employee.
6. Administers and complies with Chapter 143 Civil Service Local Government Code for all Police Officers and Firefighters.
7. Administers entry-level and promotional examinations to Police and Fire candidates. Serves as test monitor over the physical agility test.

Mission Statement

The Human Resources Department supports the City's efforts to attract, develop and retain a diverse, well-qualified and productive workforce that is capable of providing quality services to the citizens of Taylor. The City of Taylor is an Equal Opportunity Employer. All aspects of human resources management, such as recruitment, hiring, training, promotion, transfer, layoff, recall, compensation and benefits, discipline, and termination are administered without regard to political affiliation, race, color, sex, religion, national origin, age, veteran status, disability, sexual preference, or any other status protected by law. The Human Resources Department is sensitive to the values and needs of each individual and will provide effective and efficient human resource services to applicants, employees and retirees.

FY 2009-10 Accomplishments

1. Sponsored a Health Fair for the City of Taylor employees.
2. Revised and updated 20 job descriptions to ensure compliance with ADA standards.
3. Conducted a comprehensive salary survey for all public safety positions in the City's Classification Plan utilizing data from TML as well as local jurisdictions.
4. Created Employee Benefit Statements for all employees.
5. Inserted Healthy information/advice pamphlets in City paychecks.
6. Provided a monthly employee newsletter.
7. Set up a flu shot clinic with Scott & White for employees and their dependents.
8. All employees completed an online Health Risk Assessment with Scott & White.
9. Sponsored Employee Appreciation Luncheon.
10. Created a Wellness Committee for the City of Taylor.
11. Conducted mandatory Sexual Harassment Training for all employees.

FY 2010-11 Goals and Objectives

1. Attract, retain, and develop a diverse, well-qualified and productive workforce.

2. Continue to educate employees regarding the use and value of their employee benefits to include an annual Open Enrollment/Benefits meeting, a Health Fair and regularly scheduled educational benefits events.
3. Continue to revise and update Job Descriptions for every classification to ensure compliance with ADA standards.
4. Conduct and coordinate classroom training and seminars for employees and supervisors on safety, wellness programs, drug and alcohol awareness, sexual harassment, customer service, Incode software and continuing education.
5. Continue to implement Chapter 143 of the Local Government Code and serve as secretary of the Civil Service Commission.
6. Continue to educate all employees on the importance of healthy habits through monthly payroll inserts.
7. Coordinate a flu shot clinic for the employees and their dependents that are on the City's health insurance plan.
8. Create wellness program which would include wellness incentives and brown bag luncheons with health related speakers/topics.

Position Control-Listing of Authorized Positions

Class Code	Classification Title	EEOC Code	Status *	Hr./Sal.	Pay Schedule	Pay Group (Range)		Authorized Positions		
						Prior Year	Proposed	2009-10	2010-11	Difference
#237	Dir. H R/Civil Service	#01	F	Sal	Exec. Pay Plan	E-2	E-1	1.00	1.00	0.00
#605	Executive Asst to City Mgr.	#06	F	Hr.	A-1	28	28	1.00	1.00	0.00
#626	Receptionist/Adm. Clerk	#06	F	Hr.	A-1	16	16	1.00	1.00	0.00
* F = Full Time PPT = Permanent Part time Total								3.00	3.00	0.00

**DEPARTMENT OF HUMAN RESOURCES
PERFORMANCE STANDARDS**

Workload Indicators	Actual 07-08	Actual '08-'09	Year to Date 5-14-10	Re-Estimate 09-10	Estimate 10-11
Human Resources					
Budgeted Positions					
Full-Time	146	141	147	147	
Part-Time	10	10	10	10	
Applications Processed	773	613	569	650	600
Applicants Hired	24	17	17	21	20
Terminations Processed					
Retirees	3	0	0	0	
Other	25	16	15	18	
Turnover Rate by Group:					
Management, Adm. Professional	10%	7%	0%		
Community Development	11%	0%	0%		
Fire Department	8%	8%	8%		
Police Department	12%	0%	3%		
Library	38%	38%	13%		
Public Works - Street	40%	10%	10%		
Public Works - Grounds & Maint.	55%	9%	27%		
Public Works - Utilities	17%	14%	13%		
Equipment Services	0%	0%	0%		
Airport		33%	33%		
Training:					
Days by Group:					
Management, Adm. Professional	33	39	10	15	15
Community Development	19	19	0	2	5
Fire Department	1	50	4	10	15
Police Department	22	0	0	2	10
Library	5	6	0	2	6
Public Works - Street	4	6	0	4	8
Public Works - Grounds & Maint.	11	2	0	5	8
Public Works - Utilities	22	28	11	15	20
Equipment Services	0	2	0	1	5
In-house training:					
# of Course conducted	9	24	30	32	15
# of trainees	151	238	381	450	200
Testing: Public Safety					
Qualifying Examinations Given	6	2	0	1	2
# of Individuals Tested	106	69	0	40	90
# of Drug Tests administered	70	68	35	39	40
# of Background checks conducted	55	50	47	50	50
Claims:					
# On the Job Injuries	23	44	15	24	30
# Workers Comp Claims Filed	15	24	12	20	25
# Workdays lost	45	28	78	90	
# lost fire dept. shifts	53	106	90	100	

HUMAN RESOURCES

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
WAGES & SALARIES							
111 Regular Full Time	120,524	126,141	127,997	65,150	130,274	130,274	
114 Overtime	627	506	1,131	905	1,131	937	
115 Longevity Pay	1,152	1,296	1,440	1,440	1,400	1,584	
118 Insurance Allowance	1,200	1,200	1,200	600	1,200	1,200	
SUB-TOTAL	123,503	129,143	131,768	68,095	134,005	133,995	
PAID BENEFITS							
121 FICA-Social Security	8,763	9,262	10,032	4,924	10,322	10,333	
122 Workers Compensation	415	472	393	183	399	386	
123 State Unemployment Tax	297	135	576	0	575	117	
124 TMRS	12,197	16,258	17,270	8,866	17,769	18,072	
126 Health Insurance	7,203	7,823	10,138	5,914	10,138	7,683	
127 Dental Insurance	606	606	607	303	607	637	
128 Long Term Disability	434	449	501	254	508	508	
SUB-TOTAL	29,915	35,005	39,517	20,444	40,318	37,736	
ALLOWANCES/REIMBURSEMENTS							
131 Uniforms	129	20	180	0	80	90	
SUB-TOTAL	129	20	180	0	80	90	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	686	693	680	50	385	160	
142 Professional Conferences	525	150	1,280	150	650	1,400	
143 Membership/Dues	290	315	510	265	490	440	
144 Subscriptions & Books	1,728	1,728	1,815	1,239	1,750	1,755	
146 Training-Transportation	472	590	1,210	0	450	725	
147 Training-Lodging	641	1,419	2,265	382	1,032	2,150	
148 Training-Meals	140	375	911	83	300	669	
SUB-TOTAL	4,481	5,270	8,671	2,169	5,057	7,299	
TOTAL EMPLOYEE SERVICES	158,029	169,438	180,136	90,708	179,460	179,120	-0.6%
OFFICE SUPPLIES							
211 General Office Supplies	3,803	3,193	4,007	2,780	4,581	3,000	
214 Computer Supplies	0	909	950	815	950	1,450	
215 Postage	997	638	1,000	505	1,000	900	
SUB-TOTAL	4,800	4,740	5,957	4,100	6,531	5,350	
PROGRAM/SPECIAL EVENTS							
232 Food/Meals	58	97	230	28	125	180	
236 Misc. Occasion	0	0	3,550	3,096	3,750	3,260	
237 Training Supplies	196	167	250	0	0	200	
241 Reference Books	0	0	1,500	0	1,500	1,000	
SUB-TOTAL	254	264	5,530	3,125	5,375	4,640	
OPERATIONAL EQUIPMENT							
261 Office Furniture	0	0	250	117	250	150	
264 Computer Accessories	47	465	0	0	0	0	
267 Computers	1,446	0	0	0	0	0	
269 Other Office Equipment	1,172	270	0	0	0	0	
SUB-TOTAL	2,665	735	250	117	250	150	
TOTAL OPERATIONAL SUPPLIES	7,719	5,739	11,737	7,341	12,156	10,140	-13.6%

HUMAN RESOURCES

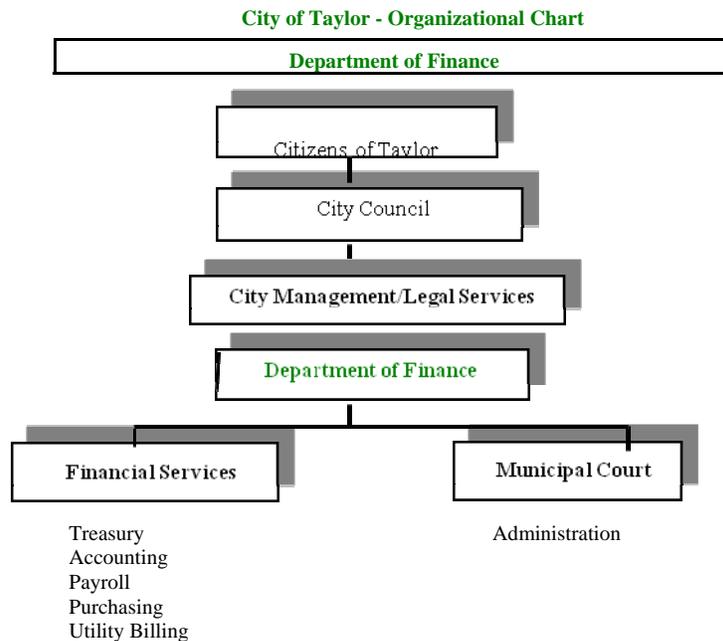
	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
UTILITIES							
323 Truck Telephone System	66	73	200	48	100	150	
324 Cell Phones	0	0	0	0	0	0	
TOTAL FACILITIES OPERATION	66	73	200	48	100	150	-25.0%
OFFICE EQUIPMENT							
461 Office Equipment Rental	1,324	149	0	0	0	0	
462 Office Equip. Maint.	0	271	300	140	300	300	
TOTAL EQUIPMENT OPERATION	1,324	420	300	140	300	300	0.0%
CONTRACT SERVICES & FEES							
511 Legal Services	14,861	5,920	6,000	1,143	6,000	6,000	
516 Training Services	0	0	950	0	0	0	
526 Testing/Certification	10,059	1,241	5,000	115	5,000	5,000	
528 Advertising	8,122	4,660	4,000	1,708	2,800	2,500	
532 Software Maint/License	445	3,176	6,170	2,867	6,170	6,761	
539 Other Contract Services	17,384	15,739	18,000	12,439	16,000	17,500	
TOTAL CONTRACT SVCS & FEES	50,870	30,736	40,120	18,272	35,970	37,761	-5.9%
GRAND TOTALS	218,009	206,406	232,493	116,510	227,986	227,471	-2.2%

FINANCE DEPARTMENT

Department Description

The Finance Department is responsible for managing the City's financial resources and provides decision support services to all departments. The Finance Department is also responsible for administering a cash management and investment program, which helps to ensure that City funds receive the greatest rate of return on funds and investments. Other duties of the department include accounting, procurement, tax collections, debt management, payroll, fixed assets and utility billing.

We provide appropriate, essential, and timely financial reports, as well as assisting the City Manager and various departments by providing direction in preparing the annual operating budget. To protect and maintain the City's finance and provide accountability for financial position to the City Council, management and citizens. The services of this program include: fund accounting in accordance with General Accepted Accounting Principles (GAAP) and the Government Accounting Standard Board (GASB); audit and financial report; fixed asset management; grant accounting; centralized accounts payable services; and implementation of approved financial policies.



Mission Statement

The Finance Department is dedicated to providing quality financial management for the City of Taylor's resources. To provide the highest level of customer service and customer support to the citizens of Taylor regarding financial matters, utility billing, and municipal court issues. To assist all of the departments of the City at fulfilling the strategic plans set forth by the City Council regarding financial affairs. The Finance Department strives for excellence in the financial matters of the City of Taylor.

FY 2009-10 Accomplishments

- Received the Government Finance Officer’s Association (GFOA) Distinguished Budget Presentation Award for the third consecutive year.
- Finance department completed the annual Comprehensive Annual Financial Report.
- City budget was adhered too and budget amendments were submitted as needed.
- Cross-Trained staff in the Finance Department.
- New depository contract was approved and implemented.

FY 2010-11 Goals and Objectives

- To earn the city’s second GFOA Certificate of Achievement for Excellence in Financial Reporting.
- Continue to implement internal auditing procedures.
- To investigate the processing of accounts payable on-line.
- Continue to review and update fixed asset software to ensure all data is current.
- Adhere to all necessary financial reporting and audit requirements.
- Provide support and consult with city departments and management for excellent financial management.
- Implement the use of purchasing cards for all departments.
- Enhanced internal controls within the department.

Position Control-Listing of Authorized Position

Class Code	Classification Title	EEOC Code	Status *	Hr./Sal.	Pay Schedule	Pay Group (Range)		Authorized Positions		
						Prior Year	Proposed	2009-10	2010-11	Difference
#121	Director of Finance	#01	F	Sal	Exec. Pay Plan	E-1	E-1	1.00	1.00	0.00
#240	Accountant Payroll/Acct.	#02	F	Sal	Mgmt Pay Plan	M-2	M-2	1.00	1.00	0.00
#602	Specialist	#06	F	Hr.	A-1	21	21	1.00	1.00	0.00
#613	Account Clerk	#06	F	Hr.	A-1	16	16	1.00	1.00	0.00
							Total	4.00	4.00	0.00

* F = Full Time PPT = Permanent Part time

Performance Standards

Because the finance department provides support to all of the City of Taylor’s departments, we are dedicated to promoting the City’s Mission Statement by, being fiscally responsible, continuously focusing on the City Council’s strategic goals, keeping our productivity levels high, and to help ensure Taylor’s citizens receive excellent customer service based on integrity and accountability. The Finance Department continues to compile reports in a format that effectively, accurately, and efficiently communicates financial data to the City Council and citizens of Taylor.

**DEPARTMENT OF FINANCE
Performance Measures**

Categories	Actual 06-07	Actual 07-08	Actual 08-09	Estimated 09-10
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<i>Accounts Payable</i>				
Purchase Orders Processed	750	491	375	375
Total AP Checks Processed	3,851	4,705	4,499	4,800
Total Value-AP Checks	\$12,081,587	\$15,877,053	\$22,089,142	\$20,640,000

<i>Payroll</i>				
Payroll Checks & DD Processed	3,912	3,984	3,934	3,940
Total Value-Payroll Checks (Net)	\$ 3,898,402	\$4,105,882	\$4,227,163	\$4,269,520
Federal W/H	\$ 565,980	\$ 607,500	\$ 572,087	\$ 548,520
FICA	\$ 333,344	\$ 352,188	\$ 358,240	\$ 360,042

<i>Finance</i>				
Total Number Investments Made	8	11	16	12
Total Amount invested	\$10,382,745	\$14,353,3631	\$22,889,912	\$14,890,179
Bank/Texpool/MBIA/ Accounts	22	29	22	17

FINANCE

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
WAGES & SALARIES							
111 Regular Full Time	186,842	200,941	198,644	100,943	201,875	201,875	
114 Overtime	56	62	300	30	30	0	
115 Longevity Pay	1,920	1,440	1,536	1,584	1,584	1,748	
SUB-TOTAL	188,818	202,442	200,480	102,556	203,489	203,623	
PAID BENEFITS							
121 FICA-Social Security	13,884	15,062	15,411	7,620	15,659	15,667	
122 Workers Compensation	665	739	601	280	610	590	
123 State Unemployment Tax	355	221	767	0	767	156	
124 TMRS	18,625	25,493	26,532	13,367	26,959	27,402	
126 Health Insurance	14,106	15,646	20,277	11,828	20,277	15,365	
127 Dental Insurance	792	809	809	404	809	849	
128 Long Term Disability	682	716	775	394	787	787	
SUB-TOTAL	49,109	58,685	65,172	33,894	65,868	60,816	
ALLOWANCES/REIMBURSEMENTS							
131 Uniforms	0	157	200	0	0	190	
SUB-TOTAL	0	157	200	0	0	190	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	407	494	250	250	250	250	
142 Professional Conferences	0	550	550	0	0	600	
143 Membership/Dues	1,739	1,689	1,685	680	1,725	1,925	
144 Subscriptions & Books	0	43	40	0	0	0	
146 Training-Transportation	110	215	250	0	0	0	
148 Training-Meals	0	74	100	0	30	60	
SUB-TOTAL	2,256	3,065	2,875	930	2,005	2,835	
TOTAL EMPLOYEE SERVICES	240,183	264,350	268,727	137,380	271,362	267,464	-0.5%
OFFICE SUPPLIES							
211 General Office Supplies	7,787	8,618	6,000	4,408	8,000	6,000	
214 Computer Supplies	395	516	3,500	1,451	200	1,000	
215 Postage	2,744	3,260	3,000	1,361	2,800	3,000	
SUB-TOTAL	10,925	12,394	12,500	7,220	11,000	10,000	
OPERATIONAL EQUIPMENT							
261 Office Furniture	0	103	0	0	0	0	
267 Computers	2,097	0	0	0	0	0	
269 Other office Equipment	0	679	0	0	0	0	
SUB-TOTAL	2,097	782	0	0	0	0	
TOTAL OPERATIONAL SUPPLIES	13,022	13,176	12,500	7,220	11,000	10,000	-20.0%
UTILITIES							
323 Truck Telephone System	44	38	100	33	70	75	
TOTAL FACILITIES OPERATION	44	38	100	33	70	75	-25.0%
OFFICE EQUIPMENT							
461 Office Equipment Rental	1,360	137	0	0	0	0	
462 Office Equip. Maint/Repair	120	271	765	135	270	270	
TOTAL EQUIPMENT OPERATION	1,480	408	765	135	270	270	-64.7%

FINANCE

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
CONTRACT SERVICES & FEES							
513 Audit Services	30,350	36,850	40,000	40,000	40,000	49,500	
523 Outside Printing	4,190	4,682	4,645	2,995	4,000	3,875	
527 Delivery, Courier Svcs.	0	226	200	42	75	0	
528 Advertising	1,919	937	500	147	400	885	
532 Software Maint/License	33,570	15,628	16,526	12,935	15,000	15,862	
533 CAD Entity Fee	51,783	47,312	52,000	23,189	46,378	48,000	
536 Extended Maint. Warranty	495	495	495	495	495	495	
537 Bank Charges	151	100	150	728	930	400	
538 County Tax Collection Fee	1,947	1,726	2,100	1,719	1,719	1,723	
539 Other Contract Services	4,745	10,345	6,000	8,605	11,622	14,000	
TOTAL CONTRACT SVCS & FEES	129,151	118,301	122,616	90,856	120,619	134,740	9.9%
CONTRIBUTIONS/TRANSFERS							
816 Sales Tax Rebate	72,777	22,801	25,000	4,771	11,152	12,000	
TOTAL CONTRIBUTION/TRSF	72,777	22,801	25,000	4,771	11,152	12,000	-52.0%
GRAND TOTALS	456,658	419,074	429,708	240,395	414,473	424,549	-1.2%

MUNICIPAL COURT

Department Description

The Municipal Court has original and exclusive jurisdiction over violations of city ordinances and the resolutions, rules, and orders of a joint airport board that occur in the territorial jurisdiction of the city and on any property owned by the city in the city's extraterritorial jurisdiction. The basic organization of the municipal court consists of judges, court clerks, prosecutors, bailiffs, warrant officers, and defense counsels.

The Municipal Court Clerk's Office is the office of support personnel to the court. The clerk's primary responsibilities include processing the clerical work of the court; administering daily operations of the court; maintaining court records, including the docket; and coordination the scheduling of cases. The Court consists of Judge, Associate Judge and City of Taylor Prosecutor.

The Municipal Court handles the judicial processing of Class C misdemeanors that originate from traffic citations, citizen complaints, code violations, and misdemeanor arrest, occurring within the territorial limits of the City of Taylor. The clerks accept fines, pleas of Not Guilty and requests for Trials by Judge or Jury; schedule trials, hearings for dangerous dogs and junk vehicle cases. They subpoena witnesses for trials, process summons for Jurors, assist the public in applying for Defensive Driving or Deferred Adjudication if they are qualified, prepare warrants for non-appearing defendants, assist with the Magistration of Defendants on Class B or Felony warrants, prepare Appeal Cases to County Court, keep current on Legislative Law changes and court procedures, report court costs to the State Comptroller, statistics to the Office of Court Administration, and traffic convictions to the Department of Public Safety.

Mission Statement

Provide a fair and just forum for the resolution of legal issues *within* its jurisdiction in an efficient and courteous manner.

FY 2009-10 Accomplishments

- Maintained work output with collections on outstanding warrants and citations.
- Streamline day to day operating procedures.
- Contested cases are on the Docket and Trials held within 2-4 weeks.
- Both clerks are proficient in issuing Initial Appearance warrants and Capias Pro Fine warrants
- The court has increased by at least 10% issuing and scheduling court appearances on due Defensive Driving cases and Deferred Adjudication cases where the defendant has to show completion of a case.

FY 2010-11 Goals and Objectives

- The primary objective for the Municipal Court Clerk's Office is to serve the public, to be knowledgeable, efficient, professional, courteous, and to be a credit to the City of Taylor.

- The Municipal Court Clerk's Office secondary objective for this coming year is to have both court clerks to obtain interpreter certification in Spanish.
- Continuing education of court procedures provided by the Texas Municipal Court Education Center.
- Purge stale cases from the active files in order to streamline existing court cases into a more manageable and efficient task.

Position Control- Listing of Authorized Position

Class Code	Classification Title	EEOC Code	Status *	Hr./Sal.	Pay Schedule	Pay Group (Range)		Authorized Positions		
						Prior Year	Proposed	2009-10	2010-11	Difference
#233	Municipal Court Adm. Deputy Muni. Court	#01	F	Sal	Mgmt Pay Plan	M-2	M-2	1.00	1.00	0.00
#615	Clerk	#06	F	Hr.	A-1	15	15	2.00	2.00	0.00
#105	Municipal Judge	#02	PPT	Sal.	Unclassified	Exempt	Exempt	0.50	0.50	0.00
							Total	3.50	3.50	0.00

* F = Full Time PPT = Permanent Part-time

Performance Measures

Performance Data					
	2006-07	2007-08	2008-09	Estimated 2009-10	Estimated 2010-11
Cases Filed	4,910	3,355	4,337	3,320	3,420
Paid Fine without Hearing	239	272	1,331	1,277	1,315
Tried by Judge	1,781	1,428	599	719	741
Tried by Jury	9	5	8	8	8
Cases Appealed	5	2	2	0	1
Dismissals:					
Defensive Driving	501	358	557	358	369
Proof of Insurance	681	401	225	122	126
Deferred Adjudication	388	441	510	405	417
Warrants:					
Issued	2,546	1,029	632	1,454	1,498
Cleared	888	1,103	768	1,058	1,090
Fines:					
City	\$228,313	\$189,909	\$177,694	176,117	181,401
State	\$172,014	\$154,609	\$212,289	174,908	180,155
Total Collections	\$410,220	\$469,143	\$552,201	492,062	506,824

MUNICIPAL COURT

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
WAGES & SALARIES							
111 Regular Full Time	92,542	95,581	96,260	48,480	96,913	96,913	
114 Overtime	688	1,206	1,500	1639	1,800	1,000	
115 Longevity Pay	1,584	1,536	1,632	1,632	1,632	1,728	
116 Regular Part Time	29,562	33,600	33,600	16,800	33,600	33,600	
118 Insurance Allowance	1,200	2,175	1,200	600	1,200	1,200	
SUB-TOTAL	125,575	134,098	134,192	69,151	135,145	134,441	
PAID BENEFITS							
121 FICA-Social Security	9,406	10,127	9,540	5,229	9,587	10,314	
122 Workers Compensation	413	498	373	174	375	387	
123 State Unemployment Tax	402	180	767	0	757	156	
124 TMRS	9,477	12,631	13,231	6,811	13,318	13,543	
126 Health Insurance	6,903	6,848	10,138	5,154	10,138	7,683	
127 Dental Insurance	387	404	404	202	404	425	
128 Long Term Disability	327	344	375	189	378	378	
SUB-TOTAL	27,315	31,033	34,828	17,759	34,957	32,886	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	150	686	500	50	500	350	
142 Professional Conferences	171	145	0	0	0	0	
143 Membership/Dues	149	0	155	0	155	150	
144 Subscriptions & Books	200	50	315	79	315	112	
146 Training-Transportation	269	346	396	153	700	145	
147 Training-Lodging	0	329	700	0	300	300	
148 Training-Meals	246	299	256	52	256	112	
SUB-TOTAL	1,186	1,854	2,322	334	2,226	1,169	
TOTAL EMPLOYEE SERVICES	154,076	166,984	171,342	87,244	172,328	168,496	-1.7%
OFFICE SUPPLIES							
211 General Office Supplies	3,579	6,102	4,175	2,575	4,000	4,000	
214 Computer Supplies	81	104	300	268	350	0	
215 Postage	1,787	1,988	1,890	844	1,890	1,900	
SUB-TOTAL	5,446	8,193	6,365	3,686	6,240	5,900	
OPERATIONAL EQUIPMENT							
261 Office Furniture	170	170	0	0	0	0	
266 General Electronic Equip.	-	130	0	0	0	0	
SUB-TOTAL	170	301	0	0	0	0	
TOTAL OPERATIONAL SUPPLIES	5,617	8,494	6,365	3,686	6,240	5,900	-7.3%
UTILITIES							
321 Light & Power	3,591	5,566	4,000	2,049	5,600	5,670	
322 Natural Gas, Propane	211	153	400	150	250	200	
323 Truck Telephone System	241	340	400	268	400	600	
TOTAL FACILITIES OPERATIONS	4,043	6,059	4,800	2,467	6,250	6,470	34.8%
OFFICE EQUIPMENT							
461 Office Equipment Rental	3,340	0	0	0	0	0	
462 Office Equip.. Maint/Repair	0	981	760	368	740	760	
TOTAL EQUIP OPERATIONS/MT.	3,340	981	760	368	740	760	0.0%

MUNICIPAL COURT

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
CONTRACT SERVICES & FEES							
511 Legal Services	23,732	23,240	22,500	13,010	25,000	25,000	
523 Outside Printing	0	0	150	0	0	450	
526 Testing/Cert. Permits	0	50	670	0	50	275	
529 Elections/Judge/Jury Svcs.	606	294	720	0	300	1,000	
532 Software Maint/License	0	6891	7,230	6,597	7,230	7,481	
539 Other Contract Services	6	0	0	0	0	0	
TOTAL CONTRACT SVCS.	24,344	30,475	31,270	19,607	32,580	34,206	9.4%
GRAND TOTALS	191,420	212,993	214,537	113,372	218,138	215,832	0.6%

DEPARTMENT OF COMMUNITY DEVELOPMENT

Department Description

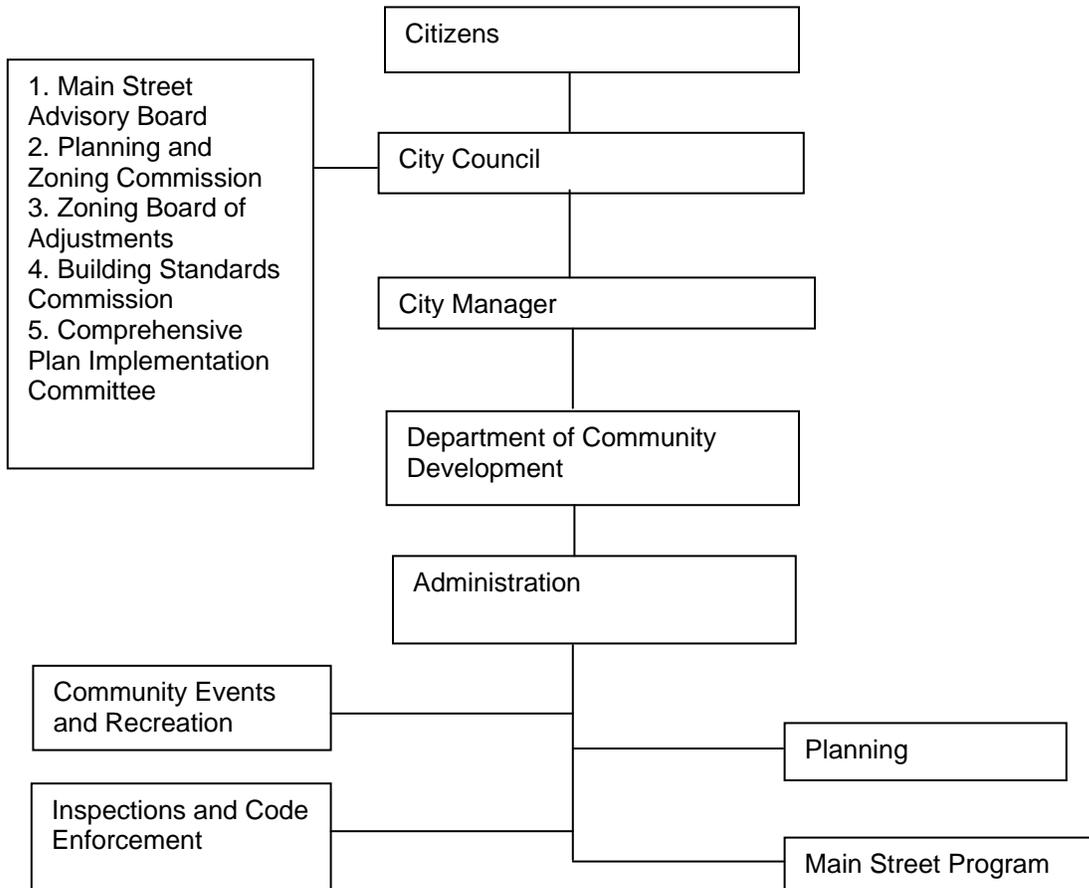
The Department of Community Development consists of six divisions. These divisions and their responsibilities and functions are:

1. Administration, which includes: budget, personnel, strategic planning, policy development, records management, reporting, cash collections, tax abatement and sales tax rebate agreement administration, Tax Increment Finance (TIF) district administration, requests for information (RFI) assistance to the Taylor Economic Development Corporation, housing assistance, grants applications and administration, legislative agenda coordination, and public outreach (PIO).
2. Planning, which includes: zoning administration, platting and subdivision administration, variance processing, site plan review, DRC coordination, project facilitation, long range planning and implementation, annexation and development agreements, license agreements, HOA coordination, GIS , liaison to Advisory Boards (Planning and Zoning Commission and Impact Fee Advisory Board, Zoning Board of Adjustment, Building Standards Commission, Comprehensive Plan Implementation Committee), and volunteer recruitment and retention.
3. Inspections, which includes: plan review, inspections, permit issuance, and project management.
4. Code Enforcement, which includes: complaint investigation and case management.
5. Community Events, which includes: 12 to 15 routine community events organization and coordination, development and publication of the new comers guide, and summer swim season coordination.
6. Main Street Program, which includes: liaison to Main Street Advisory Board and four subcommittees, volunteer recruitment and retention, planning and implementation, marketing and publicity, monthly newsletter, media coordination, festival and special events coordination, film permit processing, street closure application processing, training, and downtown revitalization.

The Department is also involved with and provides support to efforts relating to affordable housing, neighborhood revitalization, and economic development.

The Community Development Department is also a partner with the planning functions associated with Parks and Recreation and the Airport.

Organizational Chart



Mission Statement

The mission of the Community Development Department is to provide quality services for today's needs while proactively planning for tomorrow.

Our commitment to carrying out this mission includes:

1. Being responsive to the diverse needs of our customers through the provision of reliable information and innovative services that effectively serve the community's needs,
2. Providing services to the citizens of Taylor through the consistent, courteous and professional enforcement of adopted codes and standards,
3. Preparing for the future of Taylor and the surrounding region by actively working to encourage quality growth, while striving to protect the unique features of our community that make it an outstanding place to live, work, shop, and play.

FY 2009-10 Accomplishments

A. October 2009

- Supported preparation for the ICSC in San Antonio
- Spooktacualar
- Attended the annual IEDC conference in Reno, NV

- APA Conference in Galveston, TX
- Assisted TEDC with two RFI's

B. November 2009

- Hired Deby Lannen as the Main Street Coordinator
- Attended the Texas Downtown Association Conference in Tyler, TX
- Soft opening of the Taylor Regional Sports Complex
- Assisted TEDC with three RFI's
- Continued to work on the Neighborhood Stabilization program
- Attended Representative Maldonado's Community Forum

C. December 2009

- Williamson County Growth Summit
- Employee appreciation lunch
- Christmas bazaar and parade
- TEDC's BRE seminar on social media
- Completed the annexation process
- Submitted 2010 Small Communities Grant Application
- Submitted the 2010 CDBG grant application to the County
- Started the Downtown master planning process
- Joined the Clean Air Coalition

D. January 2010

- Created the Institutional and Park Zoning Districts
- Attended Amtrak's Annual Community Conversations meeting in San Antonio

E. February 2010

- Amended sign ordinance to include Institutional and Park Zoning Districts
- Submitted application to Envision Central Texas for the Taylor Regional Sports Complex.
- Submitted the All American City Award application
- Initiated the future land use and zoning planning process for the newly annexed areas
- Assisted the Interagency Council with an application to the Department of Aging

F. March 2010

- Assisted with the Armadillo Hall Music Festival.
- Assisted with the "Wall That Heals Vietnam Veterans Memorial."
- Grand Opening of the Taylor Regional Parks Complex

G. April 2010

- Adopted the Engineering Standards for Public Works Manual
- Wrapped up Census 2010 Local Complete Count Committee efforts.

FY 2010-11 Goals and Objectives

- Prepare for and participate in the 2011 Legislative session,

- Complete the Departmental procedures manual,
- Develop policies relating to Attractive Nuisances,
- Update the Economic Development Incentives Policies,
- Examine adopting “Green Building Standards,”
- Continue to proactively process and correct substandard buildings,
- Continue to work on the new Amtrak Train Station,
- Continue to monitor and participate in the possible relocation of freight rail from the urbanized areas,
- Continue to work with regional planning organizations such as CAMPO, CARTPO, CAPCOG and the Clean Air initiatives,
- Complete the Downtown Sign Ordinance,
- Update the Impact Fee ordinances,
- Implement Shop-Local Campaign,
- Continue to implement the goals and objectives in the Comprehensive Plan,
- Launch web-based GIS,
- Implement GIS-based work order system,
- Assist with the implementation of the MDUS,
- Continue to apply for and implement housing grants from the State and federal government,
- Continue to enhance the performance of the Taylor CDC,
- Assist the Interagency Council to implement the local school-based mental health grants,
- Assist the Interagency Council with the evaluation of the Old Middle School,
- Continue to work on the expansion of the runway from 4,000 to 5,000 feet,
- Amend the Subdivision ordinance to modify or eliminate the appeals and variance process,
- Examine and possibly adopt form-based zoning codes.

Position Control-Listing of Authorized Position

Class Code	Classification Title	EEOC Code	Status *	Hr./Sal.	Pay Schedule	Pay Group (Range)		Authorized Positions			
						Prior Year	Proposed	2009-10	2010-11	Difference	
#125	Community Devel. Dir. Bldg.	#01	F	Sal	Exec. Pay Plan	E-1	E-1	1.00	1.00	0.00	
#414	Insp/Code Off.	#03	F	Hr.	A-1	23	23	2.00	2.00	0.00	
#241	Planner Administrative	#02	F	Sal	Mgmt. Pay Plan	M-2	M-2	1.00	1.00	0.00	
#611	Assistant Associate	#06	F	Hr.	A-1	19	19	1.00	1.00	0.00	
#261	Planner	#03	PPT	Hr.	A-1	22	22	0.75	0.75	0.00	
								Total	5.75	5.75	0.00

* F = Full Time PPT = Permanent Part time

Performance Measures

	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009
ADMINISTRATIVE PROJECTS					
Misc. projects	4	1	7	3	5
PLANNING					
Platting applications	8	21	8	13	4
Zoning applications	6	9	3	14	5
Variance applications	4	13	8	13	6
Site plan applications	2	4	1	3	6
Code amendments/Policy changes	5	5	9	4	6
Future land use amendments	0	2	0	3	0
Community development projects	5	2	4	3	14
Grants applied for	0	0	1	0	
Misc. planning projects	19	16	20	17	17
Council Strategic Plan Items			8	8	8
Council Strategic Plan Items Completed			4	2	
BUILDING INSPECTIONS					
New single family residential permits issued	102	112	79	56	28
New manufactured homes	2	0	0	0	1
New multi-family permits issued	0	37	2	2	0
Number of commercial building permits issued	16	25	32	36	4
Total number of permits issued	919	1192	1121	1173	1062
Number of inspections performed	1419	1496	1542	534	410
Customer Service Inspections (CSI's)					
Number of building plans reviewed	102	168	92	70	32
Value of new residential construction	\$8,016,927	\$13,074,005	\$8,210,255	\$6,658,155	\$2,729,768
Value of new commercial construction	\$4,071,797	\$9,019,793	\$2,784,400	\$3,938,566	\$24,379,768
Number of NEZ/EZ projects permitted	225	318	245	420	397
Permit values discounted for projects in NEZ/EZ	\$11,531	\$20,522	\$21,306	\$41,382	\$26,410
Misc. projects	1	0	1	6	5
Council Strategic Plan Items			1	3	3
Council Strategic Plan Items Completed			0	0	
CODE ENFORCEMENT					
New complaints received/initiated	316	589	318	210	90
Cases resolved/abated	111	489	293	193	71
Cases sent to court	43	33	25	17	26
Demolition Permits Issued				49	24
214 Properties Processed	-	-	7	17	16
214 Properties demolished	0	0	0	8	14
214 Properties repaired	0	0	0	3	0
214 Properties foreclosed on	0	0	0	1	1
# of liens filed				26	34
Value of liens filed				\$45,532	\$27,829
Value of liens paid				\$926	\$2,076
Misc. projects	0	2	3	5	9
Council Strategic Plan Items			8	5	
Council Strategic Plan Items Completed			4	2	

**COMMUNITY DEVELOPMENT-
PLANNING / INSPECTIONS**

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
WAGES & SALARIES							
111 Regular Full Time	237,008	240,731	248,105	124,358	247,177	249,177	
114 Overtime	936	1,329	600	151	300	300	
115 Longevity Pay	2,400	2,640	2,880	2,876	2,876	3,120	
116 Regular Part Time	28,223	28,932	29,124	14,563	29,124	29,124	
118 Insurance Allowance	1,200	2,060	1,200	450	1,200	1,200	
SUB-TOTAL	269,767	275,692	281,909	142,399	280,677	282,921	
PAID BENEFITS							
121 FICA-Social Security	18,925	20,240	21,603	10,541	21,685	21,704	
122 Workers Compensation	1,379	1,544	1,232	574	1,240	1,143	
123 State Unemployment Tax	594	270	1,150	0	1,150	234	
124 TMRS	26,716	34,578	37,191	18,544	37,333	37,960	
126 Health Insurance	18,008	18,582	25,346	14,025	25,346	19,206	
127 Dental Insurance	1,162	1,150	1,163	556	1,163	1,221	
128 Long Term Disability	960	992	1,081	533	1,085	1,085	
SUB-TOTAL	67,744	77,355	88,766	44,772	89,002	82,553	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	960	380	350	190	190	0	
142 Professional Conferences	350	1,400	1,000	0	1,000	650	
143 Membership/Dues	2,007	4,165	4,435	991	1,935	5,140	
144 Subscriptions & Books	85	15	0	95	95	0	
146 Training-Transportation	0	83	0	207	207	0	
147 Training-Lodging	413	686	550	449	850	300	
148 Training-Meals	161	56	100	8	60	100	
SUB-TOTAL	3,975	6,785	6,435	1,940	4,337	6,190	
TOTAL EMPLOYEE SERVICES	341,486	359,831	377,110	189,110	374,016	371,664	-1.4%
OFFICE SUPPLIES							
211 General Office Supplies	2,100	1,066	1,000	557	1,000	2,800	
214 Computer Supplies	3,156	2,030	1,200	899	1,328	1,200	
215 Postage	2,215	2,372	2,000	2,768	4,000	2,000	
SUB-TOTAL	7,471	5,468	4,200	4,225	6,328	6,000	
PROGRAM/SPECIAL EVENTS							
232 Food/Meals	282	16	125	20	125	0	
SUB-TOTAL	282	16	125	20	125	0	
SPECIALTY SUPPLIES							
256 Minor Tools/Instruments	45	70	250	11	70	70	
SUB-TOTAL	45	70	250	11	70	70	
OPERATIONAL EQUIPMENT							
264 Computer Accessories	6,253	0	0	0	0	0	
267 Computers	0	0	0	1,931	1,931	0	
269 Other Office Equipment	0	237	0	0	0	0	
SUB-TOTAL	6253	237	0	1931	1,931	0	
TOTAL OPERATIONAL SUPPLIES	14,051	5,792	4,575	6,187	8,454	6,070	32.7%
UTILITIES							
323 Truck Telephone System	340	346	350	255	510	560	
324 Cell Phones	1,261	1,249	1,270	591	1,110	1,900	
TOTAL FACILITIES OPERATIONS	1,601	1,595	1,620	846	1,620	2,460	51.9%

**COMMUNITY DEVELOPMENT-
PLANNING / INSPECTIONS**

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
EQUIPMENT RENTAL							
414 Motor Vehicle Rental	7,143	5,112	6,197	3,096	6,197	6,020	
419 Replacement Fund Contrib.	3,970	1,413	0	0	0	0	
SUB-TOTAL	11,113	6,525	6,197	3,096	6,197	6,020	
OFFICE EQUIPMENT							
461 Office Equipment Rental	1,241	130	0	0	0	0	
462 Office Equip. Maint	0	271	300	151	265	300	
SUB-TOTAL	1,241	401	300	151	265	300	
TOTAL EQUIP OPERATIONS/MT.	12,354	6,926	6,497	3,247	6,462	6,320	-2.7%
CONTRACT SERVICES & FEES							
521 County Recording Fees	2,796	3,121	4,200	3,784	4,584	4,000	
523 Outside Printing	0	76	250	558	1,288	250	
528 Advertising	2,511	1,359	1,150	1,045	1,987	1,200	
532 Software Maint/License	3853	10266	10,700	3,497	6,400	7,112	
539 Other Contract Services	29,241	70,746	30,000	28,850	35,000	37,000	
TOTAL CONTRACT SVCS & FEES	38,402	85,568	46,300	37,734	49,259	49,562	7.0%
GRAND TOTALS	407,895	459,711	436,102	237,124	439,811	436,076	0.0%

MAIN STREET PROGRAM

	FY2009-10					FY2010-11	% Change
	FY2007-08	FY2008-09	ADOPTED	FY2009-10	FY2009-10	ADOPTED	Prior
	ACTUAL	ACTUAL	BUDGET	MID-YEAR	PROJECTED	BUDGET	Year
WAGES & SALARIES							
111 Regular Full Time	70,150	50,809	50,614	38,770	80,564	35,000	
114 Overtime	103	0	0	0	0	0	
115 Longevity Pay	96	144	192	192	192	48	
118 Insurance Allowance	738	0	0	415	1,015	1200	
SUB-TOTAL	71,088	50,953	50,806	39,378	81,771	36,248	
PAID BENEFITS							
121 FICA-Social Security	5,154	3,509	3,902	2,672	6,302	2,783	
122 Workers Compensation	287	194	152	71	246	96	
123 State Unemployment Tax	243	45	192	22	383	39	
124 TMRS	7,105	6,421	6,717	5,139	10,850	4,868	
126 Health Insurance	3,602	3,911	5,069	2,957	5,069	0	
127 Dental Insurance	337	202	202	101	202	0	
128 Long Term Disability	246	183	197	143	314	136	
SUB-TOTAL	16,974	14,466	16,431	11,104	23,366	7,922	
ALLOWANCES/REIMBURSEMENTS							
133 Business Transportation	45	137	200	0	200	200	
135 Business Meals	146	14	200	90	200	200	
SUB-TOTAL	192	151	400	90	400	400	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	520	0	500	0	200	0	
142 Professional Conferences	580	155	820	690	690	275	
143 Membership/Dues	690	595	700	675	675	675	
144 Subscriptions & Books	78	0	100	0	0	0	
146 Training-Transportation	674	343	940	498	650	900	
147 Training-Lodging	853	0	800	908	1,530	950	
148 Training-Meals	293	28	610	64	300	450	
SUB-TOTAL	3,688	1,120	4,470	2,835	4,045	3,250	
TOTAL EMPLOYEE SERVICES	91,942	66,689	72,107	53,407	109,582	47,820	-33.7%
OFFICE SUPPLIES							
211 General Office Supplies	799	259	500	236	500	1,500	
214 Computer Supplies	264	156	500	150	300	300	
215 Postage	141	1,772	600	7	200	200	
SUB-TOTAL	1,205	2,187	1,600	393	1,000	2,000	
PROGRAM/SPECIAL EVENTS							
232 Food/Meals	0	0	50	0	0	0	
235 Promotional Supplies	714	760	800	50	450	1,000	
SUB-TOTAL	714	760	850	50	450	1,000	
TOTAL OPERATIONAL SUPPLIES	1,918	3,005	2,450	443	1,450	3,000	22.4%
UTILITIES							
323 Truck Telephone System	26	52	50	14	50	50	
324 Cell Phone	278	0	0	0	450	480	
TOTAL FACILITIES OPERATION	304	52	50	14	500	530	960.0%
OFFICE EQUIPMENT							
461 Office Equipment Rental	538	69	0	0	0	0	
462 Office Equipment Maint/Repair	0	271	200	135	270	270	
TOTAL EQUIPMENT OPERATION	538	340	200	135	270	270	35.0%
CONTRACT SERVICES & FEES							
519 Other Professional Svcs.	50	50	50	0	0	0	
523 Outside Printing	596	0	600	52	200	100	
528 Advertising	165	0	500	495	500	500	
539 Other Contract Services	294	300	320	305	305	820	
TOTAL CONTRACT SVCS & FEES	1,105	350	1,470	852	1,005	1,420	-3.4%
GRAND TOTALS	95,807	70,436	76,277	54,851	112,807	53,040	-30.5%

MOODY MUSEUM

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
142 Professional Conferences	0	0	610	0	610	0	
146 Training-Transportation	0	0	125	0	125	0	
147 Training-Lodging	0	0	125	0	125	0	
148 Training-Meals	0	0	140	0	140	0	
SUB-TOTAL	0	0	1,000	0	1,000	0	
TOTAL EMPLOYEE SERVICES	0	0	1,000	0	1,000	0	
OFFICE SUPPLIES							
211 General Office Supplies	0	0	0	0	0	100	
217 Office Security	514	479	480	507	650	600	
SUB-TOTAL	514	479	480	507	650	700	
SPECIALTY SUPPLIES							
254 Botanical/Landscape	0	0	300	0	300	300	
259 Misc. Supplies	0	64	300	0	300	300	
SUB-TOTAL	0	64	600	0	600	600	
TOTAL OPERATIONAL SUPPLIES	514	543	1,080	507	1,250	1,300	20.4%
UTILITIES							
321 Light & Power	2,693	4,400	5,200	2,439	5,200	4,500	
322 Natural Gas/Propane	699	210	260	15	260	225	
SUB-TOTAL	3,392	4,610	5,460	2,454	5,460	4,725	
FACILITY REPAIR/IMPROVEMENTS							
349 Misc. Repairs/Main.	248	477	300	0	300	300	
SUB-TOTAL	248	477	300	0	300	300	
TOTAL FACILITIES OPERATION	3,639	5,087	5,760	2,454	5,760	5,025	-12.8%
CONTRACT SERVICES & FEES							
519 Other Professional Svcs.	0	150	0	0	0	0	
528 Advertising	0	0	250	0	0	0	
539 Other Contract Services	17,857	3,250	1,000	300	1,000	500	
TOTAL CONTRACT SVCS & FEES	17,857	3,400	1,250	300	1,000	500	-60.0%
GRAND TOTALS	22,010	9,030	9,090	3,260	9,010	6,825	-24.9%

TAYLOR PUBLIC LIBRARY

Department Description

The City of Taylor has the oldest established public library in Williamson County, started as an effort of the Sesame Circle, a women's study group in 1899. The current Taylor Public Library building opened in three years ago, end of March 2007. The current facility is 20,000 sf, with a 2,000 sf meeting room and lots of room to grow. Currently Taylor Public Library has holdings of 41,806 items including books, audiocassettes, CDs, videos, DVDs, electronic databases, periodicals, microfilm and local history materials. The Library provides 3 computers for access to the card catalog, 15 public access computers with the Internet, Microsoft Office and a resume program. Two special children's computers provide educational games in the Children's Area. The Library also has 10 laptop computers for programming and classes.

The Taylor Public Library works closely with Taylor schools & daycares. The Library has a cooperative agreement with Temple College at Taylor and houses the library materials for the college. The Library provides special storytimes to federally funded preschool programs like Head Start and Even Start. Library staff consists of the Library Director, the Technology Librarian, two Library Assistants, three Library Aides, and two Part Time Temporary Library Aides during the summer.

Library Mission Statement

The mission of the Taylor Public Library is to promote a life long love of reading and to provide educational, informational, and recreational resources to patrons of all ages, cultural and economic backgrounds.

Approved by the Library Board, 2-18-97

FY2009-10 Accomplishments

- The Taylor Library Foundation held its 3rd Library Gala fundraising in the Library the evening of April 22, 2010. Approx. 80 people were in attendance. New & local authors participated.
- Management of Library Grants:
 - Continued spending the J. Frank Dobie Grant (\$8,000) on large print books. Expect to finish this two year grant at by Dec 2010.
 - Managed several mini-grants for summer performers from the Texas Commission on the Arts.
 - Annual Loan Star Grant from the Texas State Library, in the amount of \$8,596, to be spent on equipment, programming supplies and collection development.
- Library Director attendance at four different classes on archival digitization, as part of the Texas Heritage Online "Train To Share" grant.
- Continuation of the Teen Summer Reading Program and Adult Summer Reading Program.

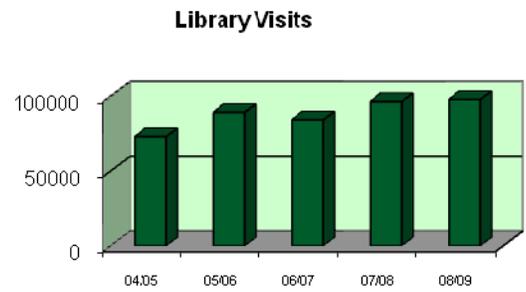
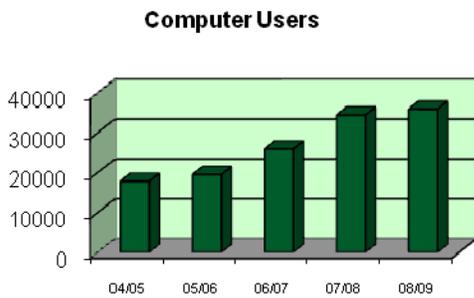
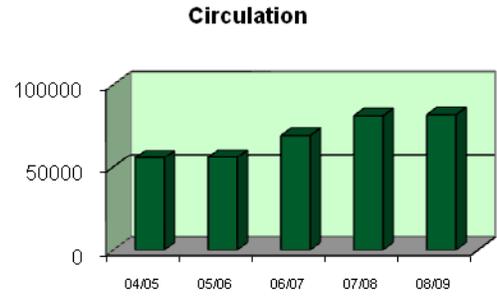
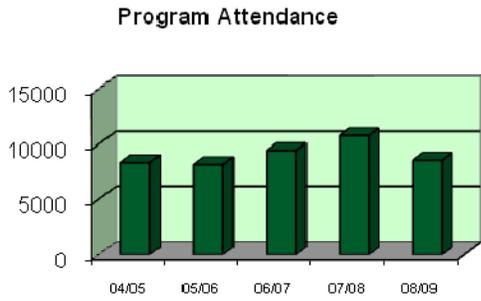
- Assistance for over 120 National Guard troops who came to the Library over a few days in October 2009 to take online tests prior to deployment.
- Adoption of The Unattended Children Policy in October 2009, to address problems with unsupervised and dropped-off children at the Library.
- Remediation of wall cracks in the Library Meeting Room, Staff Workroom and above the Mystery shelving by Vanguard.
- Library Staff participation in Relay for Life, as members of the City of Taylor Team.
- Conversion of all Library computers to Windows 7 operating system.
- Upgrade of the time management system for the Computer Lab.

Progress on FY 2009-10 Goals and Objectives

- Publicize the Library Meeting Room to increase usage and income.
 - While use by other City of Taylor Departments has increased, business use has not. Library staff will continue to promote the Meeting Room.
- Investigate & implement outreach programs, with such groups as the Senior Center, for example.
 - With present staffing levels, we continue to maintain our current level of programming. It should be noted that full time Library Aide Sheila Frase left on maternity leave in the fall of 2009 and eventually resigned. It was difficult to explore new programming.
- Continue to vigorously pursue sources of outside funding.
 - Library staff continues to apply for all grants that the Library qualifies for, but in the current economy there is competition for such funds.
- Explore more ways to offer successful adult programming.
 - The Library had a successful Adult Summer Reading Program and will continue that again this summer.
- Continue to organize the Local History collections.
 - This is an ongoing effort.

FY 2010-11 Goals and Objectives

- Perform a complete evaluation & weeding of all Library collections to insure that at least 15% of the collection is less than 5 years old. This is required every 5 years as part of the Texas Public Library Standards.
- Update the Library's long range plan and technology plan.
- Finish the publication of a shared digital collection of archival photographs as required by the Train To Share Grant.
- Develop appealing adult programming.
- Explore ways to enhance the Library's online presence.



Position Control-Listing of Authorized Position

Class Code	Classification Title	EEOC Code	Status *	Hr./Sal.	Pay Schedule	Pay Group (Range)		Authorized Positions		
						Prior Year	Proposed	2009-10	2010-11	Difference
#126	Library Director	#01	F	Sal.	Exec. Pay Plan	E-1	E-1	1.00	1.00	0.00
#631	Library Assistant	#06	F	Hr.	A-1	15	15	2.00	2.00	0.00
#235	Technology Librarian	#01	F	Sal.	Mgmt Pay Plan	M-2	M-2	1.00	1.00	0.00
#632	Library Aide	#06	F	Hr.	A-1	13	13	3.00	3.00	0.00
#632	Library Aide	#06	PPT	Hr.	A-1	1	1	0.75	0.75	0.00
Total								7.75	7.75	0.00

* F = Full Time PPT = Permanent Part time

Performance Measures

Category	Actual 07/08	Actual 08/09	Year to Date (4/39/09)	Re-Estimate 09/10	Estimate 09/10
Hours Open	2,692	2,704	1,508	2,700	2700
Number of Library Visits	96,284	97,670	52,407	98,000	98,500
<i>Circulation</i>					
Number of items	81,274	81,893	47,588	82,460	83,050
Circulated	9,404	9,036	9,569	9,680	9,700
Number of Card Holders	1,202	1,206	544	1,200	1,225
New Cards Issued	381	467	194	450	450
Nonresident Cards Issued	124	77	53	85	85
TexShare Cards	62	66	45	80	75
Interlibrary Loan	2,555	2,649	3,362	4,200	3,370
Number of Items Added					
<i>Programs</i>					
Total Programs	349	325	87	135	250
Program Attendees	10,784	8,545	2,300	8,500	8,600
Story Times	36	36	28	36	36
Classes	158	110	27	100	100
Staff Presentations	9	9	9	9	9
Tax Assistance	495	306	276	276	300
<i>Other</i>					
Reference Requests	8,120	6,991	1,714	7,000	7,125
Archives Research	105	94	47	100	120
Computer Users	34,455	35,920	20,198	37,000	37,500
Staff Workshops	29	34	27	27	20
Volunteer Hours	712.5	623.75	243.50	625	635

PUBLIC LIBRARY

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
WAGES & SALARIES							
111 Regular Full Time	202,662	206,503	224,602	103,439	213,143	216,876	
114 Overtime	0	0	200	0	0	200	
115 Longevity Pay	1,704	1,944	2,088	1,404	1,404	1,644	
116 Regular Part Time	8,804	4,435	0	0	0	0	
117 Temporary/Seasonal	4,872	1,923	11,043	0	11,408	9,135	
118 Insurance Allowance	1,569	1,200	2,400	600	1,200	1,200	
SUB-TOTAL	219,612	216,006	240,333	105,443	227,155	229,055	
PAID BENEFITS							
121 FICA-Social Security	16,378	16,132	17,506	7,648	17,000	17,572	
122 Workers Compensation	800	757	685	319	664	641	
123 State Unemployment Tax	758	401	1,536	28	1,656	313	
124 TMRS	21,229	26,944	28,933	13,741	28,511	29,512	
126 Health Insurance	19,209	21,187	30,415	16,149	29,148	23,048	
127 Dental Insurance	1,040	1,116	1,213	657	1,365	1,486	
128 Long Term Disability	772	753	840	403	831	846	
SUB-TOTAL	60,187	67,290	81,128	38,945	79,175	73,418	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	2	0	0	0	0	0	
142 Professional Conferences	446	431	700	457	458	500	
143 Membership/Dues	627	653	700	423	654	720	
146 Training-Transportation	222	198	750	0	130	142	
147 Training-Lodging	1,196	853	2,500	0	1,633	0	
148 Training-Meals	232	195	480	0	400	0	
SUB-TOTAL	2,724	2,329	5,130	880	3,275	1,362	
TOTAL EMPLOYEE SERVICES	282,522	285,625	326,591	145,268	309,605	303,835	-7.0%
OFFICE SUPPLIES							
211 General Office Supplies	8,978	8,011	8,448	4,683	8,448	8,045	
214 Computer Supplies	1840	1794	2,450	352	2,100	2,400	
215 Postage	920	895	800	535	1,000	800	
217 Office Security	420	420	450	420	420	450	
SUB-TOTAL	12,158	11,120	12,148	5,990	11,968	11,695	
OPERATIONAL EQUIPMENT							
252 Medical Supplies	0	58	100	44	100	100	
267 Computers	11,490	0	0	0	0	0	
269 Other Equipment	0	0	4,095	3,995	3,995	0	
SUB-TOTAL	11,490	58	4,195	4,039	4,095	100	
TOTAL OPERATIONAL SUPPLIES	23,648	11,178	16,343	10,029	16,063	11,795	-27.8%
UTILITIES							
321 Light & Power	18,660	42,962	45,000	16,835	44,000	45,000	
322 Natural Gas/Propane	1470	1304	2,500	1,389	2,500	2,500	
323 Truck Telephone System	3,159	3,149	3,400	1,589	3,400	3,400	
TOTAL FACILITIES OPERATION	23,289	47,415	50,900	19,812	49,900	50,900	0.0%
OFFICE EQUIPMENT							
461 Office Equipment Rental	1,552	1,552	0	0	0	0	
462 Office Equip Maint/Repair	352	402	600	629	1,000	660	
TOTAL EQUIPMENT OPERATION	1,904	1,953	600	629	1,000	660	10.0%

PUBLIC LIBRARY

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
CONTRACT SERVICES & FEES							
532 Software Maint/License	2,878	934	3,150	0	3,000	3,760	
536 Extended Warranty-Maint	1,387	1,426	1,730	0	1,730	1,730	
539 Other Contract Services	5,067	5,140	5,545	2,800	5,500	3,495	
TOTAL CONTRACT SVCS & FEES	9,331	7,500	10,425	2,800	10,230	8,985	-13.8%
OFFICE FURNITURE/EQUIPMENT							
714 Computer Equipment	40,834	0	0	0	0	0	
718 Library Books	7,039	40,097	45,000	18,812	45,000	43,300	
TOTAL CAPITAL OUTLAY	47,873	40,097	45,000	18,812	45,000	43,300	-3.8%
GRAND TOTALS	388,568	393,768	449,859	197,351	431,798	419,475	-6.8%

TAYLOR FIRE DEPARTMENT

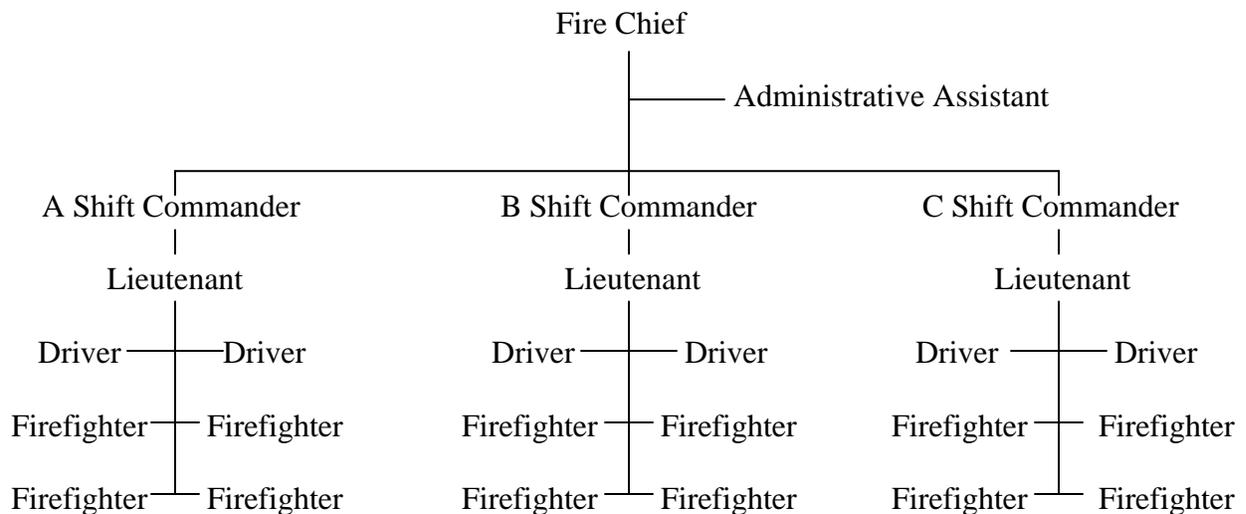
Department Description

The Fire Department provides Fire, Emergency Medical, Rescue, Emergency Management, Swiftwater Rescue, Hazardous Materials responses, Fire Prevention, Education, Fire Investigations, and Code Enforcement as an essential service our community has grown to depend upon. Through the leadership of our Department Head, administrative staff, and frontline officers, we provide a professional, efficient, and effective service to all in need. The fire department provides a quality firefighting force and resources necessary to obtain our main objective of “Saving lives and Property”.

The employees of the Fire Department are our greatest assets. Training is a vital component of retaining valued employees. Because the fire service is in a constant state of change, training is essential. It maintains our annual requirements with the Texas Commission on Fire Protection, the Texas Department of Health and Human Services, the National Fire Protection Association, State & Federal Emergency Management Agencies, along with other state and federal agencies.

The department continues to strive for excellence in the delivery of services, projects and helping citizens of Taylor become fire safety conscious.

Taylor Fire Department Organizational Chart:



Taylor Fire Department Mission Statement:

It is the mission of the Taylor Fire Department to deliver timely, accurate, and professional protection from any and all hazards that may occur in our community. We shall protect lives and property by mitigating and/or resolving emergencies threatening the wellness of our citizens and by preventing emergencies from occurring. It is our duty to educate, inspect, and investigate our community to ensure the safety of our public.

FY2009/2010 Accomplishments:

- Created an in-house training library for personnel.
- Identified and applied for multiple grants.
- Educated over 2,400 Day Care through 5th Grade students in Home and Fire Safety.
- Updated and Completed Fire Department SOG's.
- Implemented the Fire Chaplain Program.
- Implemented the Pre-Incident Fire Safety Plan program.
- Conducted fire extinguisher safety classes to businesses and organizations throughout the city.
- Certified two additional personnel as Fire Investigators.
- Maintained the smoke detector program.
- Conducted over 400 inspections and re-inspections in businesses throughout the city to ensure a safer environment for our citizens.
- Reduced the annual call volume by 5%.
- Painted and tested over 675 fire hydrants.

Progress on FY2009/2010 Objectives:

- Continued to provide quality service to the citizens we serve.
- Continued to identify grant opportunities.
- Continued to work with local businesses to host fire prevention education.
- Continued fire safety code inspections at businesses throughout the city.
- Educated the public on general safety tips, fire prevention, and handling of emergencies in the workplace and the home.
- Continually upgrading our training program.
- Continually educating staff through training.
- Continually working to provide wild land

FY2010/2011 Goals and Objectives:

- Implement Fire Department SOG's.
- Provide the department with a brush truck and a tanker.
- Reduce the city's ISO rating.
- Continue to provide quality service and care to the citizens we serve.
- Reduce our annual call volume.
- Offer fee-based training for other departments taught by department personnel.

- Continue to expand the fire prevention education program.
- Reduce the number of code violations in businesses throughout the city to ensure a safer environment for our citizens.
- Continue to improve our personnel through training.

Position Control-Listing of Authorized Position

Class Code	Classification Title	EEOC Code	Status *	Hr./Sal.	Pay Schedule	Pay Group (Range)		Authorized Positions		
						Prior Yr.	Proposed	2009-10	2010-11	Difference
#123	Fire Chief/Marshall	#01	F	Sal.	Exec. Pay Plan	E-1	E-1	1.00	1.00	0.00
#513	Fire Lieutenant	#04	F	Hr.	CS Pay Plan	FL	FL	6.00	6.00	0.00
#515	Driver/Operator	#04	F	Hr.	CS Pay Plan	DO	DO	6.00	6.00	0.00
#512	Fire Fighter EMT	#04	F	Hr.	CS Pay Plan	FF	FF	12.00	12.00	0.00
#611	Admin. Asst. Fire Dept.	#06	F	Hr.	A-1	19	19	1.00	1.00	0.00
Total								26.00	26.00	0.00

Performance Measures

Medical Calls

WORKLOAD MEASURES	2007	2008	2009	As of 04/30/2010
LIFTING ASSISTANCE	25	78	48	9
AIRCRAFT STANDBY (LANDING ZONE)	12	23	13	6
MOTOR VEHICLE ACCIDENTS	126	125	99	29
EMERGENCY MEDICAL CALLS	1054	1091	1080	358
Total Medical Calls	1217	1317	1241	402

Public Safety Calls

WORKLOAD MEASURES	2007	2008	2009	As of 04/30/2010
GAS/OIL SPILL, HAZARDOUS MATERIALS CALLS	19	20	25	6
LINES ARCING/POWERLINES DOWN/ELECTRICAL E	48	78	89	6
ODOR INVESTIGATION	31	24	14	7
WEATHER WATCH	0	1	0	0
GAS LINE RUPTURE/LEAK	26	16	15	14
Total Public Safety Calls	124	139	143	33

Miscellaneous Calls

WORKLOAD MEASURES	2007	2008	2009	As of 04/30/2010
RESCUE (water, trench, etc)	7	4	6	2
FIRE DEPARTMENT HANDS-ON TRAINING	51	64	38	12
Total Miscellaneous Calls	58	68	44	14

Fire Calls

WORKLOAD MEASURES	2007	2008	2009	As of 04/30/2010
SMOKE SCARE/FIRE INVESTIGATION	37	40	39	4
VEHICLE FIRES	19	21	11	5
CONTROLLED BURN	11	6	8	1
STRUCTURE FIRES	27	26	39	9
MUTUAL AID FIRE CALLS	18	15	22	3
TREE, BRUSH & GRASS FIRES	24	48	49	5
SMOKE REMOVAL	2	1	0	0
BURN BAN/CITY ORDINANCE VIOLATION	13	25	27	7
TRASH FIRES	5	8	10	0
BOMB SCARE	0	2	1	0
Total Fire Calls	156	192	206	34

False Alarms

WORKLOAD MEASURES	2007	2008	2009	As of 04/30/2010
SYSTEM MALFUNCTION	65	32	29	10
UNINTENTIONAL FALSE ALARMS	17	23	20	3
MALICIOUS/MISCHIEVOUS ALARMS	1	1	3	0
Total False Alarms	83	56	52	13

Public Service Calls

WORKLOAD MEASURES	2007	2008	2009	As of 04/30/2010
PUBLIC SERVICE CALLS	72	57	56	7
FIRE PREVENTION EDUCATION	22	19	20	3
FIRE EXTINGUISHER EDUCATION	17	5	4	1
FIRE SAFETY INSPECTIONS	359	394	375	242
Total Public Service Calls	470	475	455	253

Total Calls for the Year	2108	2247	2141	749
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FIRE

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
WAGES & SALARIES							
111 Regular Full Time	1,001,826	1,027,053	1,067,444	524,094	1,071,545	1,089,809	
114 Overtime	60,865	71,305	40,749	24,941	40,749	49,453	
115 Longevity Pay	7,696	7,656	8,640	8,596	8,572	9,312	
118 Insurance Allowance	1,754	2,400	2,400	692	1,338	1,200	
SUB-TOTAL	1,072,140	1,108,414	1,119,233	558,323	1,122,204	1,149,774	
PAID BENEFITS							
121 FICA-Social Security	78,585	81,808	87,477	42,170	86,170	87,617	
122 Workers Compensation	28,224	33,615	25,701	11,971	25,775	23,260	
123 State Unemployment Tax	2,639	1,237	4,984	56	5,368	1,014	
124 TMRS	106,720	141,591	150,597	74,713	148,348	153,244	
126 Health Insurance	92,008	93,057	121,660	71,813	126,617	96,032	
127 Dental Insurance	4,835	4,565	4,853	2,443	4,903	5,308	
128 Long Term Disability	3,579	3,659	4,163	2,039	4,179	4,250	
SUB-TOTAL	316,590	359,531	399,435	205,206	401,360	370,725	
ALLOWANCES/REIMBURSEMENTS							
131 Uniforms	10,935	8,987	8,000	1,376	5,000	6,561	
135 Business Meals	366	288	300	198	300	250	
SUB-TOTAL	11,302	9,274	8,300	1,574	5,300	6,811	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	2,178	3,429	7,460	2,325	6,732	4,995	
142 Professional Conferences	0	1,745	350	315	350	350	
143 Membership/Dues	540	584	900	240	700	800	
144 Subscriptions & Books	362	36	1,400	1,184	1,400	1,200	
146 Training-Transportation	19	349	0	164	200	0	
147 Training-Lodging	0	667	250	278	278	200	
148 Training-Meals	73	1,297	710	248	710	402	
SUB-TOTAL	3,172	8,106	11,070	4,754	10,370	7,947	
TOTAL EMPLOYEE SERVICES	1,403,204	1,485,325	1,538,038	769,857	1,539,234	1,535,257	-0.2%
OFFICE SUPPLIES							
211 General Office Supplies	2,639	1,775	1,500	987	1,800	1,000	
214 Computer Supplies	499	919	1,175	558	1,175	800	
215 Postage	162	196	300	137	300	270	
SUB-TOTAL	3,299	2,890	2,975	1,682	3,275	2,070	
PROGRAM/SPECIAL EVENTS							
232 Food/Meals	0	242	0	0	0	0	
233 City Sponsored Events	0	0	0	0	0	0	
SUB-TOTAL	0	242	0	0	0	0	
PUBLIC SAFETY SUPPLIES							
247 Turnout Protective Gear	10,510	10,596	11,390	9,675	11,390	10,480	
248 Household Supplies	994	861	1,000	337	1,100	750	
249 Fire Prevention Supplies	3,066	2,918	2,000	320	2,000	1,835	
SUB-TOTAL	14,569	14,375	14,390	10,332	14,490	13,065	
SPECIALTY SUPPLIES							
252 Medical Supplies	1,903	2,080	2,500	2,313	3,500	2,577	
253 Chemicals	828	2,695	2,500	299	2,000	1,400	
255 Recreation/Sports Equip.	1,462	0	500	450	450	250	
256 Minor Tools/Instruments	17,400	19,400	10,000	1,510	9,100	4,925	
259 Misc. Supplies	0	0	7,500	280	4,500	4,900	
SUB-TOTAL	21,592	24,175	23,000	4,853	19,550	14,052	

FIRE

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED BUDGET	MID-YEAR PROJECTED	ADOPTED BUDGET	Prior Year
OPERATIONAL EQUIPMENT						
261 Office Furniture	0	0	1,500	0	1,350	0
262 Communication Equip.	738	452	500	0	500	0
265 Instruments/Apparatus	0	3622	4,000	71	4,000	2,850
267 Computers	0	0	0	899	900	0
SUB-TOTAL	738	4,074	6,000	970	6,750	2,850
TOTAL OPERATIONAL SUPPLIES	40,198	45,757	46,365	17,836	44,065	32,037
						-30.9%
FACILITY RENTAL						
311 Long Term Lease	0	6353	7,520	353	7,520	6,890
313 Short Term Rental	0	150	0	0	0	0
SUB-TOTAL	0	6,503	7,520	353	7,520	6,890
UTILITIES						
321 Light & Power	16,830	27,197	27,000	11,965	27,000	27,000
322 Natural Gas/Propane	5,034	3,367	4,500	4,534	5,200	8,772
323 Truck Telephone System	4,429	4,149	4,500	2,059	4,500	4,500
324 Cell Phones	2,192	1,945	1,900	855	1,900	1,900
325 Pagers	2,257	2,837	2,700	795	2,700	2,700
SUB-TOTAL	30,741	39,496	40,600	20,208	41,300	44,872
TOTAL FACILITIES OPERATION	30,741	45,999	48,120	20,561	48,820	51,762
						7.6%
EQUIPMENT RENTAL						
414 Motor Vehicle Rental	35,999	29,857	37,234	18,612	37,234	39,150
415 Trucks, Heavy Equip Rental	66,855	64,173	68,111	34,056	68,111	69,222
419 Replacement Fund Contrib.	29,390	10,485	0	0	0	0
SUB-TOTAL	132,244	104,515	105,345	52,668	105,345	108,372
TOTAL EQUIPMENT OPERATION	132,244	104,515	105,345	52,668	105,345	108,372
						2.9%
CONTRACT SERVICES & FEES						
523 Outside Printing	1156	1185	1,190	0	1,190	1,010
526 Testing/Cert. Permits	3,685	4,233	6,450	1,982	4,500	4,500
527 Delivery, Courier Svcs.	240	316	325	194	425	290
532 Software Maint./License	955	955	1,000	0	955	955
539 Other Contract Services	850	630	1,345	318	1,000	1,000
TOTAL CONTRACT SVCS & FEES	6,885	7,319	10,310	2,494	8,070	7,755
						-24.8%
OFFICE FURNITURE/EQUIPMENT						
717 Instruments/Apparatus	10,765	7,842	0	0	0	0
TOTAL CAPITAL OUTLAY	10,765	7,842	0	0	0	0
						#DIV/0!
CONTRIBUTIONS/TRANSFERS						
820 Civil Service SL Transfer	10,000	5,000	5,000	2,500	1,271	2,500
TOTAL CONTRACT SVCS & FEES	10,000	5,000	5,000	2,500	1,271	2,500
						-50.0%
GRAND TOTALS	1,634,038	1,701,757	1,753,178	865,915	1,746,805	1,737,683
						-0.9%

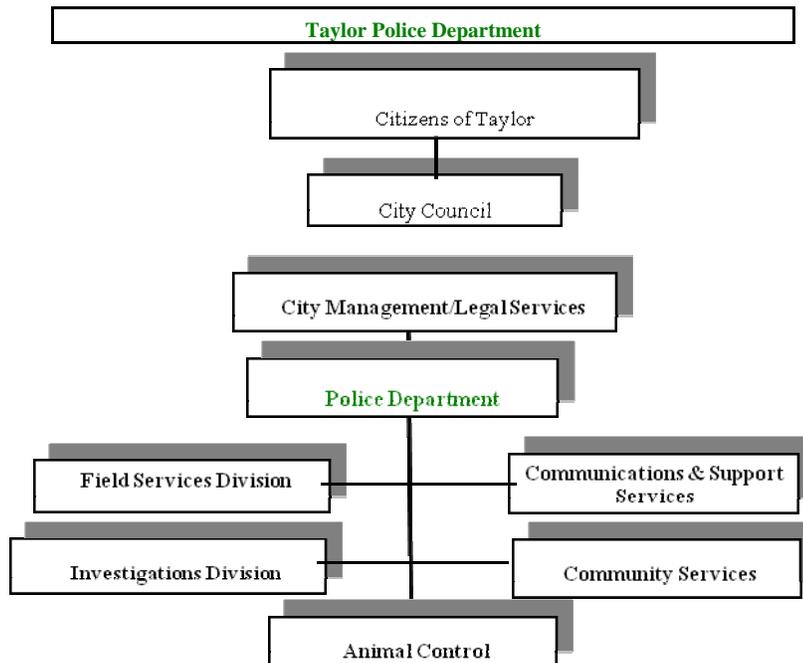
Police Department

Department Description

The Taylor Police Department is a progressive, values based organization that works in partnership with citizens to address all issues that affect quality of life, and in concert with stakeholders, seeks to improve the quality of life for the citizens and visitors of the City of Taylor. We are full service law enforcement agency with our own dispatch/911 center.

With an approach of strict fiscal conservatism, from 1999 to present we have decreased the number of sworn personnel in the department from 30 to 27 and have still continued to increase department productivity. The department's organizational chart has been flattened containing only a minimal number of supervisory positions and specialized assignments, deploying 21 of our 27 officers (78%) to patrol duties.

It is the mission of the Taylor Police Department to provide the highest level of proactive and responsive service to the City of Taylor in partnership with neighborhoods and the entire community. We shall endeavor to detect and solve problems to thereby afford the citizens of Taylor the highest quality of life possible. This service shall be provided with honor, integrity and pride.



FY2009-10 Accomplishments

- ❖ Retained 100% of officers employed by department;
- ❖ Middle management and captains have begun Law Enforcement Management Institute of Texas' Leadership Command College;

- ❖ Created a CSI Camp for youth during spring break;
- ❖ National Night Out activities were expanded to 19 organized parties and featured a coloring contest with excellent prizes awarded;
- ❖ Eliminated carbon monoxide usage at animal shelter and progressed towards a no-kill shelter, having eliminated euthanasia for space since June 2009;
- ❖ Created narcotics officer position to focus on narcotics issues and liaison with other agencies;
- ❖ Addressed revenue constraints by eliminating capital purchases, implementing fuel savings measure and eliminating one vacant communications officer position.
- ❖ Received \$10,000 grant for crime prevention materials, a \$5,000 grant for an educational anti-DWI “safety city” and \$10,575 in a Stimulus Funds grant.

FY2010-11 Goals and Objectives

- ❖ Continue to explore accreditation through Texas Police Chiefs’ Association;
- ❖ Supervisors continue to attend Leadership Command College, pursuing completion;
- ❖ Maintain or expand training levels internally, reducing costs of external training;
- ❖ Maintain low violent crime rate and take steps to continue to reduce property crime;
- ❖ Empower those at lower organizational levels to be entrepreneurial in addressing public order issues;
- ❖ Continue to expand National Night Out and other community programs.

Position Control-Listing of Authorized Position

Class Code	Classification Title	EEOC Code	Status *	Hr./Sal.	Pay Schedule	Pay Group (Range)		Authorized Positions			
						Prior Year	Proposed	2009-10	2010-11	Difference	
#112	Police Chief	#01	F	Sal.	Exec. Pay Plan	E-1	E-1	1.00	1.00	0.00	
#542	Police Captain	#02	F	Hr.	CS Pay Plan	CPT	CPT	2.00	2.00	0.00	
#525	Sergeant-Patrol	#04	F	Hr.	CS Pay Plan	SGT	SGT	4.00	4.00	0.00	
#524	Corporal- Patrol	#04	F	Hr.	CS Pay Plan	CO	CO	4.00	4.00	0.00	
#522	Police Officer/Police Recruit	#04	F	Hr.	CS Pay Plan	PO	PO	16.00	16.00	0.00	
#311	Communications Supv.	#06	F	Hr.	A-1	23	23	1.00	1.00	0.00	
#621	Communications Officer	#06	F	Hr.	A-1	18	18	7.00	7.00	0.00	
#611	Administrative Assistant	#06	F	Hr.	A-1	19	19	1.00	1.00	0.00	
#312	Records Supervisor	#06	F	Hr.	A-1	20	20	1.00	1.00	0.00	
#622	Records Clerk	#06	F	Hr.	A-1	14	14	1.00	1.00	0.00	
								Total	38.00	38.00	0.00

* F = Full Time PPT = Permanent Part time

Animal Control

Class Code	Classification Title	EEOC Code	Status *	Hr./Sal.	Pay Schedule	Pay Group (Range)		Authorized Positions		
						Prior Year	Proposed	2009- 10	2010- 11	Difference
#526	Animal Control Officer	#04	F	Hr.	A-1	18	18	1.00	1.00	0.00
#526	Animal Control Officer	#04	PT	Hr.	A-1	16	16	0.25	0.25	0.00
* F = Full Time PPT = Permanent Part time Total								1.25	1.25	0.00

Performance Measures

Offense Reports			Calls for Service	traffic stops	citations	accidents
year	total	with arrests				
2010	2046	735	12317	6734	2734	253
2009	2261	730	13862	7752	3489	227
2008	2187	707	14020	6133	2773	240
2007	2722	907	13839	6972	3409	245
2006	2672	1017	12803	9293	4921	229
2005	2363	884	11286	5397	2894	226
2004	2109	916	11960	6151	3318	226
2003	2330	1010	11842	6290	3946	211
2002	2677	1140	11353	6019	3635	255
2001	2711	1010	11687	5535	3394	254

POLICE

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
WAGES & SALARIES							
111 Regular Full Time	1,530,394	1,643,510	1,645,558	813,980	1,627,502	1,600,157	
114 Overtime	24,968	33,446	30,571	20,293	29,690	29,690	
115 Longevity Pay	12,460	13,200	14,976	14,400	14,400	15,840	
118 Insurance Allowance	923	1,200	1,200	600	1,200	1,200	
SUB-TOTAL	1,568,745	1,691,356	1,692,305	849,272	1,672,792	1,646,887	
PAID BENEFITS							
121 FICA-Social Security	116,212	124,524	129,885	62,321	128,454	126,478	
122 Workers Compensation	46,875	53,900	41,108	19,148	41,500	37,405	
123 State Unemployment Tax	3,966	1,856	7,285	0	7,285	1,443	
124 TMRS	154,964	212,844	223,606	110,609	221,143	221,211	
126 Health Insurance	127,258	144,720	187,559	108,585	182,068	138,702	
127 Dental Insurance	7,009	7,261	7,481	3,615	7,262	7,731	
128 Long Term Disability	5,426	5,896	6,418	3,165	6,347	6,409	
SUB-TOTAL	461,709	551,003	603,342	307,443	594,059	539,379	
ALLOWANCES/REIMBURSEMENTS							
131 Uniforms	9,205	3,152	7,500	411	1,500	4,620	
SUB-TOTAL	9,205	3,152	7,500	411	1,500	4,620	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	2,447	1,161	2,500	2,420	3,000	2,700	
143 Membership/Dues	560	739	1,197	242	1,197	627	
144 Subscriptions & Books	943	630	950	2,806	2,850	937	
146 Training-Transportation	4	3	50	0	0	0	
148 Training-Meals	580	124	300	620	1,350	300	
SUB-TOTAL	4,534	2,657	4,997	6,088	8,397	4,564	
TOTAL EMPLOYEE SERVICES	2,044,193	2,248,167	2,308,144	1,163,214	2,276,748	2,195,450	-4.9%
OFFICE SUPPLIES							
211 General Office Supplies	10,187	6,494	6,500	3,614	6,500	6,000	
213 Photographic Supplies	992	37	620	63	395	290	
214 Computer Supplies	2,558	1,301	2,500	962	2,500	1,800	
215 Postage	2,462	1,132	2,500	693	1,500	1,600	
SUB-TOTAL	16,199	8,964	12,120	5,332	10,895	9,690	
PROGRAM/SPECIAL EVENTS							
232 Food/Meals	889	598	825	54	825	500	
236 Misc. Occassions	1,521	2,500	13,000	3,000	7,000	5,500	
SUB-TOTAL	2,410	3,098	13,825	3,054	7,825	6,000	
PUBLIC SAFETY SUPPLIES							
242 Fire Arms Supplies	3,013	3,420	4,000	0	1,570	1,600	
243 Investigation Supplies	1,482	2,361	2,500	369	2,500	2,350	
248 PAL Supplies	0	2,126	0	0	0	0	
SUB-TOTAL	4,495	7,907	6,500	369	4,070	3,950	
SPECIALTY SUPPLIES							
256 Minor Tools/Instruments	3,178	1,977	2,500	574	2,500	1,700	
259 Misc. Supplies	2,447	2,506	2,500	15,444	17,236	1,700	
SUB-TOTAL	5,625	4,483	5,000	16,018	19,736	3,400	

POLICE

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
OPERATIONAL EQUIPMENT							
261 Office Furniture	1,454	0	0	0	0	0	
265 Instruments/Apparatus	2,530	0	0	0	0	0	
267 Computers	0	5,407	0	3,596	8,517	0	
269 Other Office Equipment	7,711	995	450	0	443	200	
279 Other Operational Equip	2,226	0	0	1,381	1,381	0	
SUB-TOTAL	13,921	6,402	450	4,977	10,341	200	
TOTAL OPERATIONAL SUPPLIES	43,445	30,854	37,895	29,750	52,867	23,240	-38.7%
FACILITY RENTAL							
311 Long Term Lease	0	10,080	11,130	5,040	11,130	11,130	
SUB-TOTAL	0	10,080	11,130	5,040	11,130	11,130	
UTILITIES							
321 Light & Power	17,315	24,550	25,000	13,216	26,000	26,000	
323 Truck Telephone System	10,776	10,800	10,000	5,728	11,400	11,400	
324 Cell Phones	3,858	4,033	4,500	2,028	4,500	4,500	
325 Pagers	464	498	450	111	450	450	
326 Wireless Data Services	9,643	6,413	7,000	2,969	5,938	5,940	
SUB-TOTAL	42,056	46,293	46,950	24,052	48,288	48,290	
TOTAL FACILITIES OPERATION	42,056	56,373	58,080	29,092	59,418	59,420	2.3%
EQUIPMENT RENTAL							
414 Motor Vehicle Rental	156,892	136,686	167,313	83,700	167,313	156,538	
419 Replacement Fund Contrib.	37,227	13,275	35,922	13,131	0	0	
SUB-TOTAL	194,119	149,961	203,235	96,831	167,313	156,538	
FIXED EQUIPMENT MAINTENANCE							
436 Other Equip Maint/Repair	0	7,736	0	0	0	0	
SUB-TOTAL	0	7,736	0	0	0	0	
OFFICE EQUIPMENT							
461 Office Equipment Rental	4,781	1,683	0	258	0	0	
462 Office Equip Maint/Repair	6,010	1,800	3,500	2,218	3,500	3,500	
SUB-TOTAL	10,791	3,483	3,500	2,476	3,500	3,500	
TOTAL EQUIPMENT OPERATION	204,910	161,180	206,735	99,307	170,813	160,038	-22.6%
CONTRACT SERVICES & FEES							
514 Medical Services	5,263	3,253	4,000	1,836	5,286	4,000	
523 Outside Printing	2,728	1,162	3,500	1,067	3,500	3,000	
524 Laundry & Cleaning	1,431	1,480	1,460	755	1,460	1,510	
528 Advertising	0	0	300	24	24	0	
539 Other Contract Services	32,679	15,223	21,324	20,726	21,687	24,638	
TOTAL CONTRACT SVCS & FEES	42,101	21,118	30,584	24,408	31,957	33,148	8.4%
OFFICE FURNITURE/EQUIPMENT							
714 Computer Equipment	157,773	0	0	0	0	0	
719 Other Capital Outlay	9,093	0	0	0	0	0	
725 Other Equipment	32,111	0	10,575	0	0	0	
TOTAL CAPITAL OUTLAY	198,977	0	10,575	0	0	0	-100.0%
CONTRIBUTIONS/TRANSFERS							
820 Civil Service SL Transfer	10,000	5,000	5,000	2,500	1,500	2,500	
TOTAL CONTRIB./CONTINGENCY	10,000	5,000	5,000	2,500	1,500	2,500	-50.0%
GRAND TOTALS	2,585,681	2,522,692	2,657,013	1,348,270	2,593,303	2,473,796	-6.9%

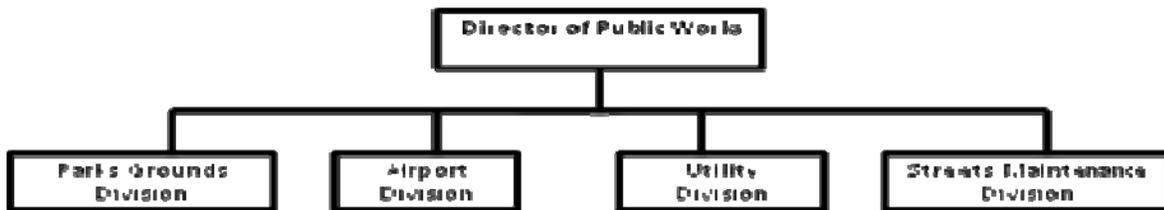
ANIMAL CONTROL

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
WAGES & SALARIES							
111 Regular Full Time	34,886	35,435	35,180	17,603	35,180	35,180	
114 Overtime	4,103	4,103	2,500	500	4,103	3,869	
115 Longevity Pay	288	336	384	384	384	432	
117 Temporary/Seasonal	6,116	10,467	11,375	6,894	11,375	11,375	
SUB-TOTAL	45,393	50,341	49,439	25,381	51,042	50,856	
PAID BENEFITS							
121 FICA-Social Security	3,252	3,628	3,883	1,776	3,883	3,887	
122 Workers Compensation	1,021	1,063	1,056	492	1,056	1,208	
123 State Unemployment Tax	138	146	383	20	383	78	
124 TMRS	3,896	4,920	5,187	2,407	5,187	5,276	
126 Health Insurance	3,602	3,911	5,069	2,957	5,069	3,841	
127 Dental Insurance	202	202	202	101	202	212	
128 Long Term Disability	125	127	137	69	137	137	
SUB-TOTAL	12,235	13,997	15,917	7,822	15,917	14,639	
ALLOWANCES/REIMBURSEMENTS							
131 Uniforms	425	433	789	52	310	659	
SUB-TOTAL	425	433	789	52	310	659	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	0	0	300	295	295	270	
SUB-TOTAL	0	0	300	295	295	270	
TOTAL EMPLOYEE SERVICES	58,053	64,770	66,445	33,550	67,564	66,424	0.0%
SPECIALTY SUPPLIES							
253 Chemicals	390	809	900	0	500	0	
256 Minor Tools/Instruments	125	313	500	85	450	450	
259 Misc. Supplies	1,792	2,145	2,000	1,451	3,000	2,700	
SUB-TOTAL	2,307	3,266	3,400	1,536	3,950	3,150	
OPERATIONAL EQUIPMENT							
278 Animal Control Devices	4,790	1,036	1,000	41	970	900	
SUB-TOTAL	4,790	1,036	1,000	41	970	900	
TOTAL OPERATIONAL SUPPLIES	7,097	4,302	4,400	1,577	4,920	4,050	-8.0%
UTILITIES							
321 Light & Power	2,053	3,362	3,465	1,921	3,465	3,500	
323 Trunk Telephone System	570	651	600	284	600	600	
324 Cell Phones	399	400	400	186	400	400	
SUB-TOTAL	3,022	4,413	4,465	2,391	4,465	4,500	
JANITORIAL SUPPLIES/SVC							
352 Cleaning Supplies	990	682	850	719	1,550	1,395	
SUB-TOTAL	990	682	850	719	1,550	1,395	
TOTAL FACILITIES OPERATION	5,085	5,095	5,315	3,109	6,015	5,895	10.9%
EQUIPMENT RENTAL							
414 Motor Vehicle Rental	8,572	7,528	12,394	6,192	12,394	6,020	
419 Replacement Fund Contrib.	1,583	567	0	0	0	0	
TOTAL EQUIPMENT OPERATION	10,155	8,095	12,394	6,192	12,394	6,020	-51.4%
CONTRACT SERVICES & FEES							
515 Veterinarian Services	534	2,216	1,000	2,017	5,650	5,085	
TOTAL CONTRACT SVCS & FEES	534	2,216	1,000	2,017	5,650	5,085	408.5%
GRAND TOTALS	80,924	84,477	89,554	46,446	96,543	87,474	-2.3%

Public Works Administration

Department Description

Public Works Administration provides direction and guidance to the Parks, Airport, Utility, and Streets Divisions.



Overview – Purpose and Functions

Responsible for the overall direction and administration of the various public works functions including street and parks maintenance, solid waste collection and disposal, parking, storm water drainage facility maintenance, sidewalk and public facility (building) maintenance. In addition to these general fund activities, public works is responsible for administration of the water/wastewater utilities, airport and cemetery maintenance and equipment services.

Administrative staff is responsible for coordinating the preparation of the annual operating budget for each of the divisions and directing the distribution, allocation and use of resources among the various divisions.

Examples of issues that City Council members typically refer to Public Works staff for correction:

- Streetlight out
- Sidewalk hazards
- Potholes in streets
- Requests for street sweeping
- Local drainage issues
- Sewer backups or odor complaints
- Water leaks
- Traffic concerns
- Traffic signals not working
- Street signs missing or damaged
- Bikeway hazards
- Illegal dumping within city limits
- Parking concerns

Street Maintenance

Maintains the City’s street surfaces, curbs, gutters, and drainage and storm drainage systems. May construct minor street projects. Installs water and sewer utility trench resurfacing.

Parks Maintenance

Maintains the City’s parks and all landscaped surfaces on public property including building grounds, medians, rights-of-way, cemetery, airport, etc. Oversees contract-landscaping services including tree trimming.

Sidewalk Maintenance

Responsible for repair of hazardous publicly owned sidewalks, curbs and gutters in the City to reduce City liability and protect the public. Installs water and sewer system concrete resurfacing.

Flood Control

Operates and maintains the City’s subsurface flood control and storm drainage systems. Maintains culverts, side drains, etc. To minimize flooding within confines of existing drainage facilities. Clean and reshape earth drainage facilities as needed.

Water Utility

Operates and maintains City water, pump station facilities, all water distribution lines and water storage systems. Includes preventative and emergency leak repair, installation of new water extensions and water taps.

Wastewater Utility

Operates and maintains City wastewater treatment plant, pump station facilities, all wastewater collection lines and manholes in the wastewater system. Includes preventative and emergency line cleaning, installation of new sewer extensions and manholes, and televised inspection of contractor/developer-installed lines prior to acceptance by the city.

Position Control- List of Authorized Positions

Class Code	Classification Title	EEOC Code	Status *	Hr./Sal.	Pay Schedule	Pay Group (Range)		Authorized Positions		
						Prior Year	Proposed	2009-10	2010-11	Difference
#111	Public Works Director	#01	F	Sal.	Exec. Pay Plan	E-1	E-1	1.00	1.00	0.00
#611	Admin. Asst. Public Works	#06	F	Hr.	A-1	19	19	1.00	1.00	0.00
							Total	2.00	2.00	0.00

* F = Full Time PPT = Permanent Part time

PUBLIC WORKS ADMINISTRATION

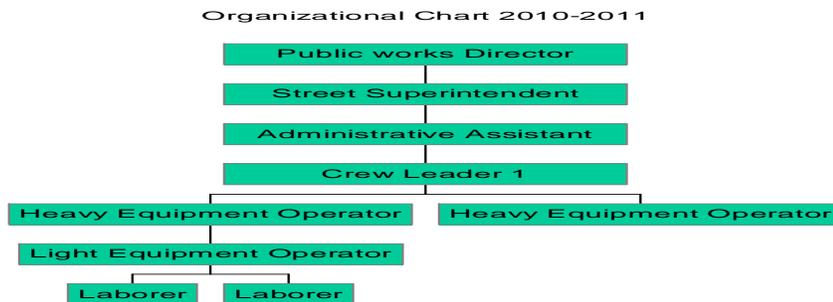
	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
WAGES & SALARIES							
111 Regular Full Time	103,149	103,249	106,726	54,255	107,969	107,969	
114 Overtime	827	1,397	200	1,137	2,063	1,000	
115 Longevity Pay	336	432	528	528	528	624	
SUB-TOTAL	104,312	105,078	107,454	55,920	110,560	109,593	
PAID BENEFITS							
121 FICA-Social Security	7,957	8,253	8,204	4,283	8,490	8,416	
122 Workers Compensation	360	393	320	149	325	315	
123 State Unemployment Tax	236	90	383	0	383	78	
124 TMRS	10,268	13,546	14,123	7,299	14,616	14,720	
126 Health Insurance	7,203	7,823	10,138	5,914	10,138	7,683	
127 Dental Insurance	404	404	404	202	404	425	
128 Long Term Disability	371	383	414	211	421	421	
SUB-TOTAL	26,800	30,893	33,986	18,058	34,777	32,058	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	0	0	200	35	100	0	
142 Professional Conferences	0	99	0	27	0	0	
144 Subscriptions & Books	145	0	0	0	0	0	
146 Training-Transportation	0	218	175	103	200	0	
147 Training-Lodging	545	0	300	621	621	0	
148 Training-Meals	0	119	100	1,552	1,552	0	
SUB-TOTAL	690	436	775	2,338	2,473	0	
TOTAL EMPLOYEE SERVICES	131,803	136,407	142,315	76,316	147,810	141,651	-0.5%
OFFICE SUPPLIES							
211 General Office Supplies	197	440	200	289	400	250	
215 Postage	152	38	50	22	50	50	
SUB-TOTAL	349	477	250	311	450	300	
OPERATIONAL EQUIPMENT							
269 Other Equipment	0	158	0	0	0	0	
SUB-TOTAL	0	158	0	0	0	0	
TOTAL OPERATIONAL SUPPLIES	349	635	250	311	450	300	20.0%
UTILITIES							
323 Truck Telephone System	75	178	100	(14)	100	125	
324 Cell Phones	479	555	480	383	820	480	
TOTAL FACILITIES OPERATION	554	732	580	369	920	605	4.3%
EQUIPMENT RENTAL							
414 Motor Vehicle Rental	1,100	1,094	2,000	835	2,000	0	
419 Replacement Fund Contrib.	1,125	405	0	0	0	0	
SUB-TOTAL	2,225	1,499	2,000	835	2,000	0	
OFFICE EQUIPMENT							
461 Office Equipment Rental	894	89	0	0	0	0	
462 Office Equip. Maint	0	271	275	135	275	275	
SUB-TOTAL	894	360	275	135	275	275	
TOTAL EQUIPMENT OPERATION	3,119	1,859	2,275	970	2,275	275	-87.9%
CONTRACT SERVICES & FEES							
512 Engineering Services	8,900	0	0	0	0	0	
TOTAL CONTRACT SVCS & FEES	8,900	0	0	0	0	0	
GRAND TOTALS	144,725	139,633	145,420	77,967	151,455	142,831	-1.8%

Public Works Department – Street Maintenance Division

Department Description

The Street Maintenance Division provides the traveling public with

- High level of customer service to the citizens of Taylor.
- Protecting the investment of the public streets through adequate repairs and preventive maintenance.
- Responding to hazardous and inclement conditions in a timely manner.
- Repairing and updating all street signs.
- Proper drainage maintenance to insure the protection of the citizen's property.
- Citizen Issue Resolution



Mission Statement

Our mission in the Street Department is to continue to insure the maintenance and repair of all the city streets, sidewalks, drainage ways, alleys, street signs and pavement markings within the right of ways of the city limits of Taylor. We will continue to improve and provide the highest level of customer service to the citizens of Taylor.

FY 2009-2010 Accomplishments

- Coordinated and assisted the annual Fall Cleanup.
- Assisted Spooktacular.
- 5 Street Department employees received training in CPR.
- Continued with our tree trimming program cutting low hanging limbs over streets and sidewalks, to provide safe travel for pedestrians and the motoring public.
- Coordinated and assisted the annual Spring Cleanup.
- Assisted the Zest Fest.
- Continued with street repairs and drainage issues on several city streets and right a ways.
- Staff is licensed to administer herbicide to remove curbside grass.
- Staff maintains CDL licenses and certifications.

- Coordinated and assisted the placement of Christmas lights downtown.

Progress on FY2009-2010

- Coordinated street closures for Halloween Spectacular 2009 and Zest Fest 2010.
- Fall and Spring Cleanup.
- Continuous progress on crack sealing.
- Continuous progress on expanding the Street Department and taking on new tasks.
- Continuous prompt and courteous service to all citizens of Taylor.

FY 2010-2011 Goals and Objectives

- Provide prompt and courteous service to all citizens of Taylor.
- Protect the investment of the public streets through adequate repair and preventive maintenance.
- Continue with our crack seal program.
- To fill all Street Maintenance Division positions so we can keep up with the demands and tasks necessary to provide and insure safe traveling for the citizens of Taylor.
- To expand our department and take on new tasks as needed.
- Continue training and safety programs needed to provide employees with the latest regulations and standards needed for their jobs.
- Continue to cross train employees in various aspects of job.

Position Control-Listing of Authorized Position

Class Code	Classification Title	EEOC Code	Status *	Hr./Sal.	Pay Schedule	Pay Group (Range)		Authorized Positions			
						Prior Year	Proposed	2009-10	2010-11	Difference	
#210	Street Superintendent	#01	F	Sal.	Mgmt Pay Plan	M-1	--	1.00	0.00	-1.00	
#205	Public Works Supt.	#01	F	Sal.	Mgmt Pay Plan	--	M-1	0.00	1.00	1.00	
#611	Admin. Asst.	#06	F	Hr.	A-1	19	19	1.00	1.00	0.00	
#322	Crew Leader II	#07	F	Hr.	A-1	22	22	1.00	1.00	0.00	
#323	Crew Leader Heavy Equip.	#07	F	Hr.	A-1	20	20	1.00	1.00	0.00	
#442	Operator	#07	F	Hr.	A-1	18	18	3.00	3.00	0.00	
#443	Lt. Equip. Operator	#07	F	Hr.	A-1	16	16	1.00	1.00	0.00	
#721	Laborer(Streets)	#08	F	Hr.	A-1	13	13	2.00	2.00	0.00	
							Total		10.00	10.00	0.00

* F = Full Time PPT = Permanent Part time

Performance Measures

Service Measures

	FY 06	FY 07	FY08	FY09	FY10
Streets miles maintained	85	87	87	87	95.5
Miles of alley paved and unpaved	10	10	10	10	10
Number of Bridges maintained	13	13	13	13	14
Number of Street lights	1,069	1,072	1,097	1097	1097
Number of School zone flashers	12	12	12	12	12

STREET MAINTENANCE

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
WAGES & SALARIES							
111 Regular Full Time	285,406	281,946	332,591	135,161	256,741	232,134	
114 Overtime	3,775	5,370	5,000	1,757	5,000	4,500	
115 Longevity Pay	1,488	1,872	2,256	1,920	1,920	1,968	
118 Insurance Allowance	3,138	2,538	2,400	600	1,200	1,200	
SUB-TOTAL	293,807	291,727	342,247	139,437	264,861	239,802	
PAID BENEFITS							
121 FICA-Social Security	21,202	21,436	26,511	9,849	20,561	18,682	
122 Workers Compensation	27,351	28,225	23,391	10,895	16,845	13,710	
123 State Unemployment Tax	967	409	1,917	7	1,725	273	
124 TMRS	28,962	36,799	45,640	18,184	35,397	32,675	
126 Health Insurance	25,271	26,548	35,484	21,121	35,062	23,048	
127 Dental Insurance	1,297	1,264	1,416	724	1,399	1,274	
128 Long Term Disability	1,003	1,012	1,297	524	1,001	905	
SUB-TOTAL	106,054	115,691	135,656	61,306	111,990	90,567	
ALLOWANCES/REIMBURSEMENTS							
131 Uniforms	2,861	951	2,000	1,089	2,000	1,800	
132 Uniform Rental	3,046	3,330	3,267	1,341	3,267	2,968	
SUB-TOTAL	5,908	4,281	5,267	2,431	5,267	4,768	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	60	75	135	35	135	105	
143 Membership/Dues	133	10	153	147	153	153	
147 Training-Lodging	190	0	0	0	260	0	
148 Training-Meals	128	180	27	62	127	27	
SUB-TOTAL	511	265	315	244	675	285	
TOTAL EMPLOYEE SERVICES	406,279	411,963	483,485	203,418	382,793	335,422	-30.6%
OFFICE SUPPLIES							
211 General Office Supplies	1,406	1,006	1,000	423	1,000	1,000	
SUB-TOTAL	1,406	1,006	1,000	423	1,000	1,000	
CONSTRUCTION SUPPLIES							
221 Street Repair Materials	62,940	68,111	75,000	18,203	60,000	65,000	
222 Striping & Street Signs	9,384	10,552	10,000	2,432	9,900	8,935	
226 Misc. Hardware	101	50	216	105	216	192	
SUB-TOTAL	72,426	78,713	85,216	20,741	70,116	74,127	
PROGRAM/SPECIAL EVENTS							
232 Food/Meals	381	352	350	145	350	350	
SUB-TOTAL	381	352	350	145	350	350	
SPECIALTY SUPPLIES							
252 Medical Supplies	197	195	300	103	300	300	
253 Chemicals	1,395	30	1,500	0	750	1,295	
256 Minor Tools/Instruments	12	52	240	0	240	240	
259 Misc. Supplies	2,935	2,277	3,000	235	3,000	1,000	
SUB-TOTAL	4,540	2,554	5,040	338	4,290	2,835	
OPERATIONAL EQUIPMENT							
262 Communication Equipment	164	0	390	0	390	390	
272 Street Maint. Equipment	1,116	293	1,000	406	1,000	920	
SUB-TOTAL	1,280	293	1,390	406	1,390	1,310	
TOTAL OPERATIONAL SUPPLIES	80,033	82,918	92,996	22,053	77,146	79,622	-14.4%

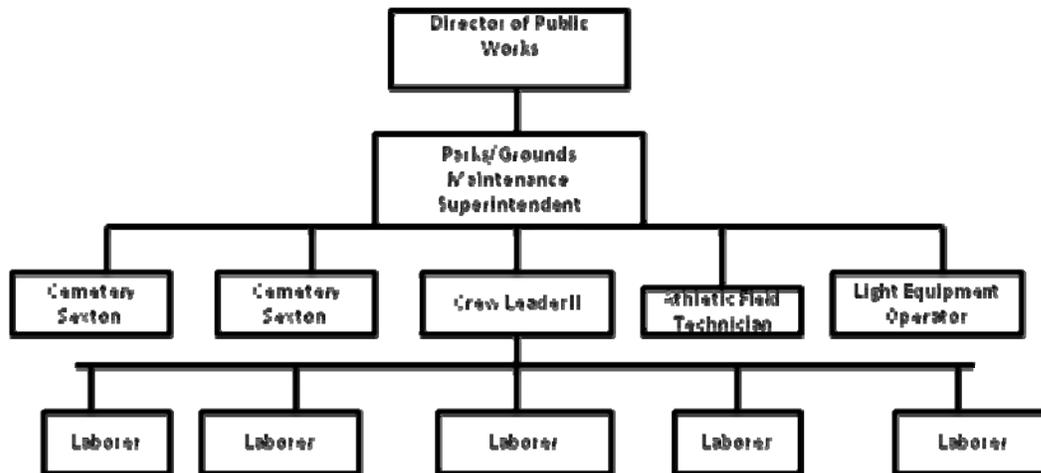
STREET MAINTENANCE

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
FACILITY RENTAL							
312 Annual Lease	840	0	840	0	1,680	840	
SUB-TOTAL	840	0	840	0	1,680	840	
UTILITIES							
321 Light & Power	71,759	103,391	110,000	53,112	100,000	100,000	
322 Natural Gas/Propane	1,251	751	1,350	918	1,350	1,350	
323 Truck Telephone System	2,423	3,243	2,050	2,066	3,500	3,500	
324 Cell Phones	806	799	960	399	960	1,332	
325 Pagers	518	553	684	189	684	684	
SUB-TOTAL	76,757	108,736	115,044	56,684	106,494	106,866	
TOTAL FACILITIES OPERATION	77,597	108,736	115,884	56,684	108,174	107,706	-7.1%
EQUIPMENT RENTAL							
412 Light Equipment Rental	3,018	3,109	2,109	1,056	2,109	2,109	
414 Motor Vehicle Rental	19,109	13,106	18,624	9,642	18,624	23,560	
415 Trucks/Heavy Equip. Rental	78,449	67,896	72,218	38,700	72,218	82,703	
416 Light Equipment Rental/Ext	5,850	0	1,000	0	1,000	1,000	
418 Trucks/Hvy Eq./Ext.	0	3,405	0	200	0	3,120	
419 Replacement Fund Contrib.	75,849	27,054	0	0	0	0	
SUB-TOTAL	182,275	114,570	93,951	49,598	93,951	112,492	
OFFICE EQUIPMENT							
461 Office Equipment Rental	0	0	375	375	375	375	
462 Office Equip Maint/Repair	734	708	320	166	320	320	
SUB-TOTAL	734	708	695	541	695	695	
TOTAL EQUIPMENT OPERATION	183,009	115,277	94,646	50,139	94,646	113,187	19.6%
CONTRACT SERVICES & FEES							
526 Testing/ Cert. Permits	344	174	489	170	489	396	
531 Trash Collection Service	939,052	1,060,783	1,102,500	581,478	1,186,400	1,186,400	
539 Other Contract Services	2,093	2,146	4,000	1,367	4,000	3,600	
541 Annual Street Maint.	251,083	0	0	0	0	0	
544 Annual Street Rehab.	0	0	0	0	0	0	
TOTAL CONTRACT SVCS & FEES	1,192,573	1,063,103	1,106,989	583,015	1,190,889	1,190,396	7.5%
GRAND TOTALS	1,939,490	1,781,997	1,894,000	915,309	1,853,648	1,826,333	-3.6%

Public Works Department-Grounds Maintenance Division

Department Description

The Ground Maintenance Division of Public Works is responsible for maintaining 331 acres of parkland, landscaped areas, athletic facilities, public properties, a municipal airport and a City cemetery.



Mission

To provide the community a safe and pleasant leisure environment by enhancing quality of life standards and improving maintenance provisions.

Goal

The Taylor Grounds Maintenance Department will improve maintenance standards by implementing new maintenance programs, implementing proper equipment that meets safety standards.

FY2009-10 Accomplishments

- Completion of the Taylor Regional Park and Sports Complex.
- Established a joint use agreement with the YMCA for a youth summer camp in Murphy Park.
- Assisted with City events.

- Assist the local League Associations with field improvements.
- Repainted the tennis court restrooms in Murphy Park.
- Relamped all sports lighting in the park system.
- Power washed and painted the Burkett Street Bridge in the Hike & Bike South section.
- Extended the fence to include a grassy area for users at Robinson Pool.

FY2010-11 Goals and Objectives

- Manage and maintain the new Taylor Regional Park & Sports Complex.
- Replace the Murphy Pool lower entrance surface.
- Replace the Bull Branch playscape.
- Raise the tree canopies in the park system.

Position Control-Listing of Authorized Position

Class Code	Classification Title	EEOC Code	Status *	Hr./Sal.	Pay Schedule	Pay Group (Range)		Authorized Positions			
						Prior Year	Proposed	2009-10	2010-11	Difference	
#221	Parks/Grounds Supt.	#01	F	Sal.	Mgmt Pay Plan	M-1	M-1	1.00	1.00	0.00	
#220	Recreation Supt.	#01	F	Sal.	Mgmt Pay Plan	M-1	--	1.00	0.00	-1.00	
#322	Crew Leader II	#07	F	Hr.	A-1	22	22	2.00	1.00	-1.00	
#443	Lt. Equip. Operator	#07	F	Hr.	A-1	16	16	1.00	1.00	0.00	
#430	Athletic Field Tech.	#08	F	Hr.	A-1	15	15	4.00	1.00	-3.00	
#721	Laborer	#08	F	Hr.	A-1	13	13	6.00	5.00	-1.00	
								Total	15.00	9.00	-6.00

* F = Full Time PPT = Permanent Part time

Grounds Maintenance Performance Measures

Service Measures

	FY 07/08	FY 08/09	FY09/10
Property Maintained			
Parks (acres)	330	331	331
Rights-of-ways (miles)	50	50	50
Airport	150	150	150
Cemetery	114	114	114
Old Sewer Plant Property	65	65	65
Parks and Recreation Advisory Board meetings	8	12	12
Average park/property maintained per Park personnel			
*does not include Right-of-ways	59.9	60	60
Irrigation Systems maintained	10	10	10
Number of documented playground inspections per year	12	12	12
		FY	
	FY 07/08	08/09	FY09/10
Percent of mowing	63	63	63
Percent of trash collection man-hours	8	8	8
Percent of outdoor restroom cleaning man-hours	12	12	12
Percent of performing other duties as assigned	17	17	17

PUBLIC WORKS GROUNDS

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
WAGES & SALARIES							
111 Regular Full Time	289,633	259,089	441,746	170,656	366,472	205,671	
114 Overtime	10,680	13,791	8,600	13,858	31,951	15,000	
115 Longevity Pay	3,984	2,160	2,544	2,448	2,448	2,352	
118 Insurance Allowance	0	0	0	323	381	0	
SUB-TOTAL	304,297	275,041	452,890	187,285	401,252	223,023	
PAID BENEFITS							
121 FICA-Social Security	23,462	20,988	40,022	13,591	30,805	16,633	
122 Workers Compensation	11,292	9,864	14,608	7,088	10,525	5,700	
123 State Unemployment Tax	1,056	618	3,259	51	3,366	312	
124 TMRS	30,330	34,631	68,900	24,651	53,033	29,092	
126 Health Insurance	39,652	42,438	82,612	36,836	67,088	38,413	
127 Dental Insurance	1,904	1,719	3,033	1,028	2,414	1,698	
128 Long Term Disability	1,042	935	1,989	637	1,429	802	
SUB-TOTAL	108,738	111,193	214,423	83,882	168,660	92,650	
ALLOWANCES/REIMBURSEMENTS							
131 Uniforms	2,200	2,074	2,650	3,752	4,000	2,650	
132 Uniforms Rental	4,023	3,879	3,120	2,810	3,920	3,120	
SUB-TOTAL	6,223	5,953	5,770	6,561	7,920	5,770	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	610	529	395	580	830	0	
143 Membership/Dues	470	210	395	215	395	395	
146 Training-Transportation	17	0	0	0	0	0	
148 Training-Meals	222	71	250	245	300	0	
SUB-TOTAL	1,319	810	1,040	1,040	1,525	395	
TOTAL EMPLOYEE SERVICES	420,577	392,997	674,123	278,768	579,357	321,838	-52.3%
OFFICE SUPPLIES							
211 General Office Supplies	720	919	1,000	833	1,000	1,000	
SUB-TOTAL	720	919	1,000	833	1,000	1,000	
CONSTRUCTION SUPPLIES							
222 Striping & Street Signs	903	1,915	1,200	1083	2,200	1,000	
225 Sand & Gravel	3,014	3,708	6,000	5,109	6,860	6,000	
226 Misc. Hardware	1,093	786	1,000	263	1,000	800	
SUB-TOTAL	5,010	6,408	8,200	6,455	10,060	7,800	
PROGRAM/SPECIAL EVENTS							
232 Food/Meals	899	0	300	0	300	200	
SUB-TOTAL	899	0	300	0	300	200	
SPECIALTY SUPPLIES							
252 Medical Supplies	195	393	500	670	900	400	
253 Chemicals	2,100	25,460	25,150	6,315	25,150	25,150	
254 Botanical /Landscape	6,266	5,093	5,000	168	5,000	5,000	
255 Recreational/Sports Equip.	14,111	888	8,000	11786	16,200	7,000	
256 Minor Tools/Instruments	336	227	400	282	400	300	
259 Misc. Supplies	1,700	1,540	1,500	1,013	1,500	1,500	
SUB-TOTAL	24,708	33,602	40,550	20,234	49,150	39,350	

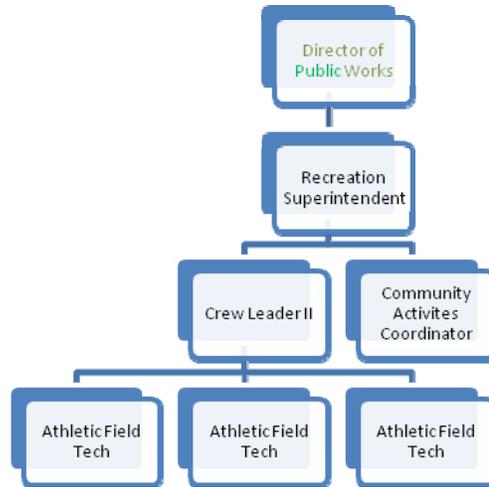
PUBLIC WORKS GROUNDS

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
OPERATIONAL EQUIPMENT							
262 Communication Equip.	0	68	100	0	100	0	
267 Computers	0	580	0	2,358	2,358	0	
269 Other Office Equip	0	0	0	1,403	1,403	0	
271 Ground Keeping Equip	12,129	972	1,000	435	1,000	1,000	
277 Sports Equipment	0	507	1,000	0	1,000	1,000	
279 Other Operational Equip.	4,605	535	900	640	900	900	
SUB-TOTAL	16,734	2,661	3,000	4,835	6,761	2,900	
TOTAL OPERATIONAL SUPPLIES	48,071	43,590	53,050	32,358	67,271	51,250	-3.4%
FACILITY RENTAL							
311 Long Term Rental	1,218	1,218	1,278	1,689	1,749	1,218	
313 Short Term Rental	3,145	2,400	4,950	1,750	4,479	3,200	
SUB-TOTAL	4,363	3,618	6,228	3,439	6,228	4,418	
UTILITIES							
321 Light & Power	0	67,514	100,000	47,831	100,000	100,000	
324 Cell Phones	400	415	480	206	480	880	
325 Pagers	276	330	340	108	340	340	
SUB-TOTAL	676	68,260	100,820	48,145	100,820	101,220	
FACILITY REPAIR/IMPROVEMENTS							
349 Misc. Repairs/Maint.	27,680	36,184	30,000	10,544	28,000	28,000	
352 Cleaning Supplies	0	0	0	1,020	2,000	1,000	
SUB-TOTAL	27,680	36,184	30,000	11,564	30,000	29,000	
TOTAL FACILITIES OPERATION	32,719	108,062	137,048	63,148	137,048	134,638	-1.8%
EQUIPMENT RENTAL							
412 Light Equipment Rental	43,655	35,573	37,317	20,202	37,317	29,220	
414 Motor Vehicle Rental	37,187	29,141	31,909	15,936	31,909	39,007	
416 Light Equipment Rental-Ext			0	635	0	0	
419 Replacement Fund Contrib.	36,249	12,924	10,303	5,152	10,303	0	
SUB-TOTAL	117,091	77,638	79,529	41,925	79,529	68,227	
TOTAL EQUIPMENT OPERATION	117,091	77,638	79,529	41,925	79,529	68,227	-14.2%
CONTRACT SERVICES & FEES							
526 Testing/ Cert. Permits	48	272	350	0	350	180	
539 Other Contract Services	111,088	65,353	84,010	28,347	82,425	82,425	
TOTAL CONTRACT SVCS & FEES	111,136	65,625	84,360	28,347	82,775	82,605	-2.1%
GRAND TOTALS	729,594	687,912	1,028,110	444,546	945,980	658,558	-35.9%

PARKS & RECREATIONS DEPARTMENT

Department Description

The Parks and Recreation Department is responsible for maintaining multiple athletic fields, developing and implementing city wide special events, sustaining tourism through activities at the Taylor Regional Park and Sports Complex and providing other recreational activities through cooperation with local leagues and associations.



Mission Statement

To enhance the quality of life through positive recreational experiences in the community through the maintenance and enhancement of current park facilities and athletic fields, along with the implementation of quality special event programming and sports tourism.

Goal

The Taylor Parks and Recreation Department will improve athletic field maintenance and develop innovative special events and programs.

FY 2009-10 Accomplishments

- Hosted 22 tournaments in the opening year of the Taylor Regional Park.
- Operated 2 new special events at the Taylor Regional Park.
- Develop contractual agreements with the Taylor Little League, Taylor Youth Baseball, Taylor Pop Warner, and the Taylor YMCA to provide high quality playing areas for local leagues.
- Maintained 20 athletic fields throughout the city.

- Generated \$38,924 in revenue through rental of the Taylor Regional Park.
- Brought 51,653 visitors to Taylor through programs and events at the Taylor Regional Park.
- Develop contractual agreement with the Taylor YMCA for the operation of Murphy and Robinson Pools.

FY 2010-11 Goals and Objectives

- Increase the number of tournaments at the Taylor Regional Park by 50% (about 11 new tournaments).
- Obtain a batting cage facility at the Taylor Regional Park.
- Increase the number of visitors at the Taylor Regional Park by 20,000.
- Increase the revenue generated at the Taylor Regional Park by \$20,000.
- Operate at least one full city run and organized softball tournament.
- Implement at least 2 new special events.

Position Control-Listing of Authorized Position

Class Code	Classification Title	EEO C Code	Statu s *	Hr./Sal .	Pay Schedule	Pay Group (Range)		Authorized Positions		
						Prior Year	Propose d	2009 -10	2010 -11	Differenc e
#220	Recreation Supt.	#01	F	Sal.	Mgmt Pay Plan	-	M-1	0.00	1.00	1.00
#322	Crew Leader II Athletic Field	#07	F	Hr.	A-1	-	22	0.00	1.00	1.00
#430	Tech.	#08	F	Hr.	A-1	-	15	0.00	3.00	3.00
#721	Laborer	#08	F	Hr.	A-1	-	13	0.00	1.00	1.00
#659	Community Act. Coord.	#06	PPT	Hr.	A-1	--	15	0.00	0.50	0.50
* F = Full Time PPT = Permanent Part time Total								0.00	6.50	6.50

Parks and Recreation Performance Measures

	FY 2009-2010	FY 2010 – 2011
Area Maintained	65 acres	65 acres
Athletic Fields Maintained	20	20
Tournaments Held	22	33
Revenue Generated	\$38,924	\$58,924
Park Visitors	51,653	71,653
Events Held	5	7

PARKS/ RECREATION

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
WAGES & SALARIES							
111 Regular Full Time	0	0	0	0	0	150,554	
114 Overtime	0	0	0	0	0	15,000	
115 Longevity Pay	0	0	0	0	0	456	
116 Regular Part Time	0	0	0	0	0	15,936	
SUB-TOTAL	0	0	0	0	0	181,946	
PAID BENEFITS							
121 FICA-Social Security	0	0	0	0	0	14,070	
122 Workers Compensation	0	0	0	0	0	4,177	
123 State Unemployment Tax	0	0	0	0	0	234	
124 TMRS	0	0	0	0	0	24,609	
126 Health Insurance	0	0	0	0	0	21,287	
127 Dental Insurance	0	0	0	0	0	1,177	
128 Long Term Disability	0	0	0	0	0	587	
SUB-TOTAL	0	0	0	0	0	66,141	
ALLOWANCES/REIMBURSEMENTS							
131 Uniforms	0	0	0	0	0	914	
132 Uniforms Rental	0	0	0	0	0	770	
SUB-TOTAL	0	0	0	0	0	1,684	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	0	0	0	0	0	145	
143 Membership/Dues	0	0	0	0	0	280	
148 Training-Meals	0	0	0	0	0	110	
SUB-TOTAL	0	0	0	0	0	535	
TOTAL EMPLOYEE SERVICES	0	0	0	0	0	250,306	#DIV/0!
OFFICE SUPPLIES							
211 General Office Supplies	0	0	0	0	0	200	
SUB-TOTAL	0	0	0	0	0	200	
CONSTRUCTION SUPPLIES							
222 Striping & Street Signs	0	0	0	0	0	6,000	
225 Sand & Gravel	0	0	0	0	0	25,000	
226 Misc. Hardware	0	0	0	0	0	200	
SUB-TOTAL	0	0	0	0	0	31,200	
PROGRAM/SPECIAL EVENTS							
233 City Sponsored Events	0	0	0	0	0	1,325	
SUB-TOTAL	0	0	0	0	0	1,325	
SPECIALTY SUPPLIES							
252 Medical Supplies	0	0	0	0	0	300	
253 Chemicals	0	0	0	0	0	27,000	
254 Botanical /Landscape	0	0	0	0	0	2,500	
255 Recreational/Sports Equip.	0	0	0	0	0	7,500	
256 Minor Tools/Instruments	0	0	0	0	0	200	
259 Misc. Supplies	0	0	0	0	0	1,800	
SUB-TOTAL	0	0	0	0	0	39,300	

PARKS/ RECREATION

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
OPERATIONAL EQUIPMENT							
262 Communication Equip.	0	0	0	0	0	2,500	
263 Photographic Equipment	0	0	0	0	0	300	
271 Ground Keeping Equip	0	0	0	0	0	1,914	
277 Sports Equipment	0	0	0	0	0	1,970	
279 Other Operational Equip.	0	0	0	0	0	6,900	
SUB-TOTAL	0	0	0	0	0	13,584	
TOTAL OPERATIONAL SUPPLIES	0	0	0	0	0	85,609	#DIV/0!
UTILITIES							
321 Light & Power	0	0	0	0	0	55,000	
323 Trunk Telephone System	0	0	0	0	0	15	
324 Cell Phones	0	0	0	0	0	880	
SUB-TOTAL	0	0	0	0	0	55,895	
FACILITY REPAIR/IMPROVEMENTS							
349 Misc. Repairs/Maint.	0	0	0	0	0	4,000	
SUB-TOTAL	0	0	0	0	0	4,000	
JANITORIAL SUPPLIES/SVCS.							
352 Cleaning Supplies	0	0	0	0	0	3,000	
SUB-TOTAL	0	0	0	0	0	3,000	
TOTAL FACILITIES OPERATION	0	0	0	0	0	62,895	#DIV/0!
EQUIPMENT RENTAL							
412 Light Equipment Rental	0	0	0	0	0	12,042	
414 Motor Vehicle Rental	0	0	0	0	0	6,020	
419 Replacement Fund Contrib.	0	0	0	0	0	0	
SUB-TOTAL	0	0	0	0	0	18,062	
TOTAL EQUIPMENT OPERATION	0	0	0	0	0	18,062	#DIV/0!
CONTRACT SERVICES & FEES							
523 Outside Printing	0	0	0	0	0	100	
526 Testing/ Cert. Permits	0	0	0	0	0	36	
528 Advertising	0	0	0	0	0	150	
539 Other Contract Services	0	0	0	0	0	120,462	
TOTAL CONTRACT SVCS & FEES	0	0	0	0	0	120,748	#DIV/0!
GRAND TOTALS	0	0	0	0	0	537,620	#DIV/0!

GENERAL SERVICES-BUILDING MAINTENANCE

Department Description

The Building Maintenance Department is responsible for the maintenance and repair of all City-owned facilities. In addition to providing a preventive maintenance program, the department responds to requests for repairs to plumbing, electrical, heating and cooling systems. Other tasks performed include moving and janitorial services, painting, and general repairs. The department is also responsible for obtaining contracts for the City's security and fire systems.

Mission Statement

To provide quality facilities which support the requirements of City employees and citizen services, to provide professional maintenance and repair of environmental, electrical, mechanical, plumbing, and structural systems with the effective use of in-house and contract resources, and to provide customer-oriented custodial and cleaning services for City facilities.

FY 2009-10 Accomplishments

- Implemented iWorq Systems Record Management software to track work orders.
- Installed new single and overhead garage doors in the Fleet Shop.
- Installed new chair rail in the Library meeting room.
- Built new Main Street office in the auditorium.
- Expanded and renovated the City Manager's office.
- Rewired electrical service in the foyer for voting machines.
- Built new platform for the attendees at the Airport to change gas prices safely.
- Built new fence and gate around generator at the Police Department.
- Installed new door and fence to house cats at the Animal Shelter.
- Responded to over 550 requests from other departments for building maintenance assistance.
- Maintained all City buildings with minimal downtime.

FY 2010-11 Goals and Objectives

- Install new A/C systems at the Annex and Fire Station #2.
- Replace lights at City Hall from T12's to T8's.
- Repaint jail, hallways, and various rooms in the Police Department.
- Repaint interior of Annex.
- Install new thermostats at City Hall, Police Department, and the Airport.
- Continue to improve city building maintenance standards with approved funds.

Position Control-Listing of Authorized Position

Class Code	Classification Title	EEOC Code	Status *	Hr./Sal.	Pay Schedule	Pay Group (Range)		Authorized Positions			
						Prior Year	Proposed	2009-10	2010-11	Difference	
#234	General Services Director Bldg. Maint.	#01	F	Sal	Exec. Pay Plan	E-2	E-1	1.00	1.00	0.00	
#726	Technician Bldg. Maint.	#08	F	Hr.	A-1	17	--	1.00	0.00	-1.00	
#315	Supervisor	#08	F	Hr.	A-1	--	20	0.00	1.00	1.00	
#725	Custodian	#08	F	Hr.	A-1	13	13	1.00	1.00	0.00	
#725	Custodian	#08	PT	Hr.	A-1	13	13	0.75	0.75	0.00	
* F = Full Time PPT = Permanent Part time								Total	3.75	3.75	0.00

**GENERAL SERVICES-
BUILDING MAINTENANCE**

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
WAGES & SALARIES							
111 Regular Full Time	87,614	90,617	103,891	46,611	93,970	115,396	
114 Overtime	1,135	1,253	1,218	896	1,400	1,400	
115 Longevity Pay	816	912	1,008	1,008	1,008	1,104	
116 Regular Part Time	0	0	9,078	0	8,546	16,961	
118 Insurance Allowance	0	0	0	0	346	2,100	
SUB-TOTAL	89,565	92,782	115,195	48,514	105,270	136,961	
PAID BENEFITS							
121 FICA-Social Security	6,429	6,680	8,842	3,516	8,648	10,499	
122 Workers Compensation	1,561	1,765	2,202	1,026	2,055	2,622	
123 State Unemployment Tax	198	90	767	0	773	156	
124 TMRS	8,849	11,715	15,221	6,316	14,887	18,362	
126 Health Insurance	7,203	7,823	19,009	5,914	11,828	7,683	
127 Dental Insurance	404	404	758	202	472	425	
128 Long Term Disability	315	327	440	182	427	516	
SUB-TOTAL	24,960	28,804	47,239	17,156	39,090	40,263	
ALLOWANCES/REIMBURSEMENTS							
131 Uniforms	495	226	520	420	520	520	
SUB-TOTAL	495	226	520	420	520	520	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	0	980	980	0	0	1,200	
143 Membership/Dues	140	100	140	100	140	140	
144 Subscriptions & Books	0	0	100	0	0	0	
148 Training-Meals	0	22	22	0	0	0	
SUB-TOTAL	140	1,102	1,242	100	140	1,340	
TOTAL EMPLOYEE SERVICES	115,160	122,915	164,196	66,191	145,020	179,084	9.1%
OFFICE SUPPLIES							
211 General Office Supplies	2,218	2,168	2,150	1,223	2,150	1,800	
215 Postage	84	70	100	42	100	75	
219 Misc. Occasion	74	0	100	39	100	50	
SUB-TOTAL	2,377	2,237	2,350	1,304	2,350	1,925	
CONSTRUCTION SUPPLIES							
222 Striping & Street Signs	139	488	500	0	500	0	
223 Building Materials	1,099	999	1,000	680	900	1,000	
226 Misc. Hardware	485	1,123	1,000	862	1,100	1,100	
SUB-TOTAL	1,723	2,610	2,500	1,542	2,500	2,100	
PROGRAM/SPECIAL EVENTS							
232 Food/Meals	94	45	100	0	100	50	
SUB-TOTAL	94	45	100	0	100	50	
PUBLIC SAFETY SUPPLIES							
249 Fire Prevention Supplies	1,499	1,858	1,500	1,464	1,500	1,500	
SUB-TOTAL	1,499	1,858	1,500	1,464	1,500	1,500	
SPECIALTY SUPPLIES							
252 Medical Supplies	224	115	300	164	300	300	
253 Chemicals	195	288	300	31	300	100	
256 Minor Tools/Instruments	1,499	1,498	1,500	861	1,500	1,000	
259 Misc. Supplies	4,485	4,833	5,835	4,212	5,835	5,000	
SUB-TOTAL	6,403	6,733	7,935	5,268	7,935	6,400	

**GENERAL SERVICES-
BUILDING MAINTENANCE**

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
OPERATIONAL EQUIPMENT							
261 Office Furniture	0	0	0	0	0	1,195	
279 Other Operational Equip.	749	2,439	1,200	0	1,200	0	
SUB-TOTAL	749	2,439	1,200	0	1,200	1,195	
TOTAL OPERATIONAL SUPPLIES	12,844	15,923	15,585	9,577	15,585	13,170	-15.5%
UTILITIES							
321 Light & Power	29,529	35,841	30,500	15,004	32,000	33,000	
322 Natural Gas/Propane	1837	1145	1,900	1,489	2,000	2,100	
323 Trunk Telephone System	20,983	21,192	22,000	11,708	23,000	24,000	
324 Cell Phones	829	769	888	432	888	880	
SUB-TOTAL	53,178	58,946	55,288	28,633	57,888	59,980	
FACILITY REPAIR/IMPROVEMENTS							
349 Misc. Repairs/Maint.	46,508	45,628	30,000	27,804	43,000	24,500	
SUB-TOTAL	46,508	45,628	30,000	27,804	43,000	24,500	
JANITORIAL SUPPLIES/SVC							
351 Janitorial Service	54,331	55,073	22,600	26,796	26,796	0	
352 Cleaning Supplies	9,107	9,734	9,000	7,420	10,000	10,000	
SUB-TOTAL	63,438	64,807	31,600	34,216	36,796	10,000	
TOTAL FACILITIES OPERATION	163,124	169,382	116,888	90,653	137,684	94,480	-19.2%
EQUIPMENT RENTAL							
414 Motor Vehicle Rental	6,955	5,112	4,098	2,052	4,098	4,098	
419 Replacement Fund Contrib.	2,500	891	0	0	0	0	
SUB-TOTAL	9,455	6,003	4,098	2,052	4,098	4,098	
FIXED EQUIPMENT MAINT.							
439 Other Equip. Maint/Repair	200	181	200	0	200	0	
SUB-TOTAL	200	181	200	0	200	0	
OFFICE EQUIPMENT							
461 Office Equipment Rental	1864	1529	1,850	896	1,850	1,850	
462 Office Equip. Maint/Repair	560	528	450	175	450	450	
SUB-TOTAL	2424	2058	2,300	1,071	2,300	2,300	
TOTAL EQUIPMENT OPERATION	12,079	8,241	6,598	3,123	6,598	6,398	-3.0%
CONTRACT SERVICES & FEES							
523 Outside Printing	28	82	100	52	100	50	
528 Advertising	130	193	250	0	250	100	
539 Other Contract Services	31,760	9,663	9,300	4,884	9,300	9,300	
TOTAL CONTRACT SVCS & FEES	31,918	9,938	9,650	4,937	9,650	9,450	-2.1%
GRAND TOTALS	335,126	326,398	312,917	174,480	314,537	302,582	-3.3%

Engineering Department

Department Description

The **Engineering Department** strives to provide excellence in the guidance and direction of all planning, design, and construction of capital and development projects in the City of Taylor, while maintaining a commitment to professionalism and cost effective customer service.

Mission Statement

The **Engineering Department** will ensure that all bond projects are managed and delivered to the citizens in a timely manner, review and oversee all development proposals, and implement all ordinances related to construction and development of the city's infrastructure.

FY 2009-10 Accomplishments

- Completed design of Mallard and Holly Springs Drainage Project
- Completed design of lift station for EWCHEC
- Completed Construction of the Taylor Regional Sports Complex
- Completed construction of the 2nd phase of Dickey Street Drainage Project
- Completed construction of the Taylor Water Tower Project
- Completed construction of Safe Routes to School
- Completed design of the Taylor High School Waterline
- Completed Engineering Manual
- Begin construction of the 2nd Street Drainage Project
- Begin construction of the Upper Pressure Plain Water Line
- Begin construction of the South West Water Line
- Began construction of the North Pump Station

FY 2010-11 Goals and Objectives

- Begin construction of the 2nd Street Reconstruction Project
- Begin construction of the Mallard Culverts
- Begin construction of the EWCHEC Lift Station
- Completed construction of 2nd Street Drainage Project
- Complete Upper Pressure Plain Water Line
- Complete South West Water Line
- Complete construction of the North Pump Station
- Complete construction of the Mallard Culverts

Position Control-List of Authorized Position

Class Code	Classification Title	EEOC Code	Status *	Hr./Sal.	Pay Schedule	Pay Group (Range)		Authorized Positions		
						Prior Year	Proposed	2009- 10	2010- 11	Difference
#412	Pub. Works Inspector	#03	F	Hr.	A-1	24	25	2.00	2.00	0.00
							Total	2.00	2.00	0.00

* F = Full Time PPT = Permanent Part time

ENGINEERING INSPECTIONS

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
WAGES & SALARIES							
111 Regular Full Time	94,574	100,155	99,418	51,046	101,903	101,904	
114 Overtime	9,018	9,304	5,000	3,461	5,000	5,000	
115 Longevity Pay	1,344	1,440	1,536	1,536	1,536	1,632	
118 Insurance Allowance	0	0	0	0	0	0	
SUB-TOTAL	104,935	110,899	105,954	56,043	108,439	108,536	
PAID BENEFITS							
121 FICA-Social Security	7,190	7,603	8,288	3,767	8,479	8,487	
122 Workers Compensation	1,055	955	727	339	776	683	
123 State Unemployment Tax	198	90	383	0	383	78	
124 TMRS	10,355	13,915	14,269	7,297	14,597	14,843	
126 Health Insurance	7,203	7,823	10,138	5,914	10,138	7,683	
127 Dental Insurance	404	404	404	202	404	425	
128 Long Term Disability	340	360	388	199	397	398	
SUB-TOTAL	26,746	31,150	34,597	17,718	35,174	32,597	
ALLOWANCES/REIMBURSEMENTS							
131 Uniforms	542	806	600	(138)	600	270	
SUB-TOTAL	542	806	600	(138)	600	270	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	105	134	400	0	0	0	
143 Membership/Dues	85	135	135	105	135	0	
144 Subscriptions & Books	0	58	200	0	100	200	
146 Training-Transportation	0	251	250	0	0	0	
147 Training-Lodging	0	323	400	62	0	0	
148 Training-Meals	0	154	315	0	200	0	
SUB-TOTAL	190	1,054	1,700	167	435	200	
TOTAL EMPLOYEE SERVICES	132,413	143,909	142,851	73,790	144,648	141,603	-0.9%
OFFICE SUPPLIES							
211 General Office Supplies	2,061	2,501	2,000	1,136	2,000	1,550	
215 Postage	0	0	100	21	100	100	
SUB-TOTAL	2,061	2,501	2,100	1,157	2,100	1,650	
SPECIALTY SUPPLIES							
256 Minor Tools/Instruments	46	22	100	0	100	0	
SUB-TOTAL	46	22	100	0	100	0	
OPERATIONAL EQUIPMENT							
262 Communication Equip/Repair	0	0	200	0	0	0	
264 Computer Accessories	35	0	200	0	200	0	
SUB-TOTAL	35	0	400	0	200	0	
TOTAL OPERATIONAL SUPPLIES	2,142	2,523	2,600	1,157	2,400	1,650	-36.5%
UTILITIES							
324 Cell Phones	815	807	960	373	960	900	
SUB-TOTAL	815	807	960	373	960	900	
TOTAL FACILITIES OPERATION	815	807	960	373	960	900	-6.3%

ENGINEERING INSPECTIONS

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
EQUIPMENT RENTAL							
414 Motor Vehicle Rental	7,102	5,112	4,098	1,877	4,098	4,098	
419 Replacement Fund Contrib.	2,813	999	0	0	0	0	
SUB-TOTAL	9,915	6,111	4,098	1,877	4,098	4,098	
TOTAL EQUIPMENT OPERATION	9,915	6,111	4,098	1,877	4,098	4,098	0.0%
CONTRACT SERVICES & FEES							
512 Engineering Service	91,228	49,147	35,000	51,569	75,000	44,200	
536 Warranty/Service Agreement	0	0	0	0	0	960	
TOTAL CONTRACT SVCS & FEES	91,228	49,147	35,000	51,569	75,000	45,160	29.0%
OFFICE FURNITURE/EQUIPMENT							
714 Computer Equipment	0	18,899	0	0	0	0	
TOTAL CAPITAL OUTLAY	0	18,899	0	0	0	0	#DIV/0!
GRAND TOTALS	236,513	221,396	185,509	128,767	227,106	193,411	4.3%

GENERAL SERVICES-INFORMATION TECHNOLOGY

Department Description

The Information Technology (IT) Department provides planning, design, implementation, and support of all computer systems and technology needs for the City of Taylor's officials and staff.

Mission Statement

The Information Technology Department strives to provide the best support and innovation in the delivery of information technology products and services to all city employees and the community.

FY 2009-2010 Accomplishments

- Increased security to the network by decreasing and restricting access in various areas.
- Upgraded and installed new computer equipment.
- Installed a UPS on the Library IP phone system.
- Implemented iWorq Systems Record Management software to track work orders.
- Changed back- up software to Acronis.
- Expanded hard drive on Taylor1 server.
- Installed Barracuda web and spam filter on Library server.
- Installed VPN connections from City Hall to various remote locations.
- Upgraded Library computers to Windows 7.
- Changed city domain to taylortx.gov.
- Installed PC Anywhere on various computers.
- Installed wifi at Airport for public and employee use.
- Upgraded the Fire House software for fire personnel.
- Upgraded computers to Office 2007.

FY 2010-2011 Objectives

- Replace and install new computer equipment.
- Establish a standard operating procedures manual.
- Ensure all computers have Trend Micro anti-virus software.
- Provide professional level of support and training to technology users.
- Maintain a high level of customer satisfaction.
- Promote a professional and courteous working relationship among internal departments and outside vendors to the City of Taylor.
- Provide information technology maintenance, planning, and development in order to enhance the City of Taylor’s technical infrastructure.
- Comply with all rules and laws dictating the storage and use of sensitive information.
-

Position Control-Listing of Authorized Position

Class Code	Classification Title	EEOC Code	Status *	Hr./Sal.	Pay Schedule	Pay Group (Range)		Authorized Positions		
						Prior Year	Proposed	2009-10	2010-11	Difference
405	Information Tech. Specialist	#03	F	Hr.	A-1	25	25	1.00	1.00	0.00
* F = Full Time PPT = Permanent Part time Total								1.00	1.00	0.00

INFORMATION TECHNOLOGY

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
WAGES & SALARIES							
111 Regular Full Time	17,479	37,271	36,961	18,957	37,885	37,885	
114 Overtime	25	94	300	287	300	300	
115 Longevity Pay	0	0	48	48	48	96	
SUB-TOTAL	17,505	37,365	37,309	19,292	38,233	38,281	
PAID BENEFITS							
121 FICA-Social Security	1,074	2,482	2,842	1,238	2,913	2,917	
122 Workers Compensation	0	134	111	52	114	110	
123 State Unemployment Tax	88	120	192	0	192	39	
124 TMRS	1,658	4,704	4,737	2,512	5,015	5,102	
126 Health Insurance	1,801	3,911	5,069	2,957	5,069	3,841	
127 Dental Insurance	101	202	202	101	202	212	
128 Long Term Disability	78	134	144	74	148	148	
SUB-TOTAL	4,800	11,689	13,297	6,934	13,653	12,369	
TRAINING/PROFESSIONAL DEV.							
144 Subscriptions & Books	0	0	100	0	100	50	
SUB-TOTAL	0	0	100	0	100	50	
TOTAL EMPLOYEE SERVICES	22,305	49,054	50,706	26,226	51,886	50,700	0.0%
OFFICE SUPPLIES							
211 General Office Supplies	0	115	200	156	200	100	
SUB-TOTAL	0	115	200	156	200	100	
SPECIALTY SUPPLIES							
256 Minor Tools	0	100	100	0	100	50	
SUB-TOTAL	0	100	100	0	100	50	
OPERATIONAL EQUIPMENT							
267 Computers	1,998	0	0	0	0	0	
SUB-TOTAL	1,998	0	0	0	0	0	
TOTAL OPERATIONAL SUPPLIES	1,998	215	300	156	300	150	-50.0%
UTILITIES							
324 Cell Phones	300	400	440	207	440	440	
TOTAL FACILITIES OPERATION	300	400	440	207	440	440	0.0%
CONTRACT SERVICES & FEES							
532 Software Maint./License	15,799	4,345	4,830	4,200	4,200	4,172	
536 Extended Maint/Warranty	0	4527	0	0	0	0	
539 Other Contract Services	21,798	18,054	18,226	19,699	31,000	27,368	
TOTAL CONTRACT SVCS & FEES	37,597	26,927	23,056	23,899	35,200	31,540	36.8%
GRAND TOTALS	62,199	76,596	74,502	50,487	87,826	82,830	11.2%

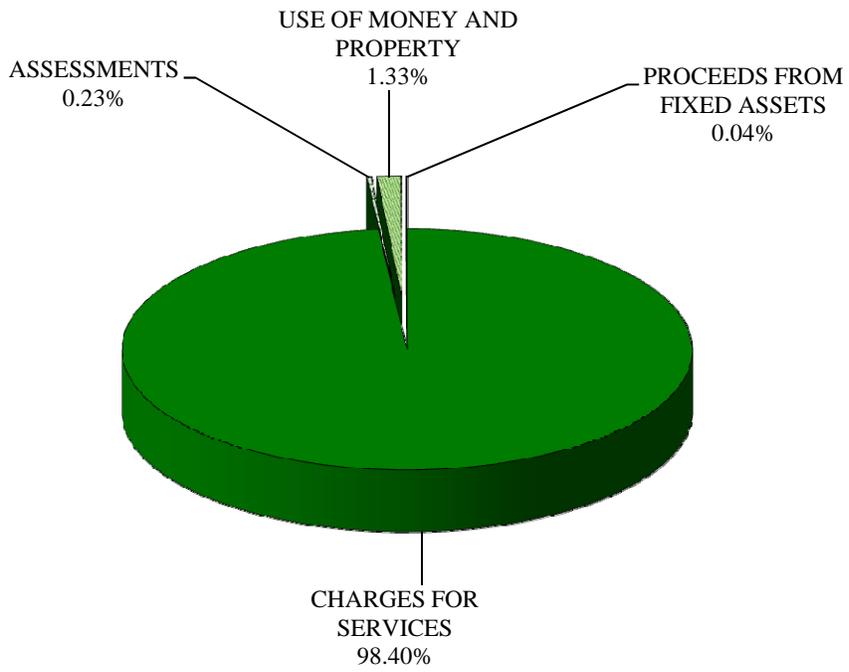
NON-DEPARTMENTAL

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2010-11	% Change	
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	ADOPTED	Prior	
			BUDGET	PROJECTED	BUDGET	Year	
CONTRACT SERVICES & FEES							
511 Legal Services	2850	11845	0	0	0		
512 Engineering Services	0	0	0	0	0		
522 Insurance and Bonds	55,254	56,337	70,000	25,099	55,000	57,800	
539 Other Contract Services	0	0	20,000	0	19,578	20,150	
543 Credit Card Fees	3,244	5,316	6,000	1,492	3,200	3,200	
TOTAL CONTRACT SVCS & FEES	61,348	73,498	96,000	26,591	77,778	81,150	-15.5%
BAD DEBT							
651 Bad Debt Expense	8,583	19,842	5,000	3,945	6,000	7,500	
TOTAL BAD DEBT	8,583	19,842	5,000	3,945	6,000	7,500	50.0%
CAPITAL IMP/ACQUISITION							
745 Contributions by Developers	381,545	0	0	0	0	0	
TOTAL CAPITAL OUTLAY	381,545	0	0	0	0	0	0%
CONTRIBUTIONS/TRANSFERS							
815 Interfund Transfers Out	1,022,718	72,056	100,000	0	100,000	0	
SUB-TOTAL	1,022,718	72,056	100,000	0	100,000	0	
CONTINGENCY RESERVES/CLAIMS							
831 Contingency Reserves	0	0	100,000	0	16,998	0	
832 Payment of Claims	1776	0	500	0	0	0	
833 Payment of Refunds	848	843	1,000	51	200	0	
SUB-TOTAL	2,624	843	101,500	51	17,198	0	
TOTAL CONTRIB./CONTINGENCY	1,025,342	72,899	201,500	51	117,198	0	-100.0%
SHORT TERM DEBT/CAPITAL LEASE							
913 Cap. Lease Short Term-Prin	0	62,400	62,400	62,400	50,762	52,539	
914 Cap. Lease Short Term-Int.	0	0	0	0	11,638	9,861	
TOTAL SHORT TERM DEBT	0	62,400	62,400	62,400	62,400	62,400	0.0%
GRAND TOTALS	1,476,818	228,639	364,900	92,986	263,376	151,050	-58.6%

UTILITY FUND

**UTILITY FUND
REVENUES**

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
<u>330-INTERGOVERNMENTAL REV.</u>							
238 Local Reimbursement	0	6,243	0	0	0	0	
TOTAL INTERGOVERNMENTAL REV.	0	6,243	0	0	0	0	0.0%
<u>340-CHARGES FOR SERVICES</u>							
271 Water Services	3,211,538	3,239,992	3,713,710	1,178,391	3,396,770	3,852,616	
272 Connect & Reconnect Fees	89,702	115,332	105,000	45,878	55,000	55,000	
273 Transfer Fees	544	3,201	2,000	1,920	4,700	4,700	
274 Late Payment Fees	139,590	146,184	145,000	62,095	145,000	145,000	
275 Sewer Service Charges	2,160,550	2,189,031	2,226,756	910,635	2,160,142	2,269,562	
276 Wholesale Water Charges	184,812	291,057	200,000	141,250	330,000	330,000	
279 Bulk Sewer Disposal Fees	8,640	11,250	9,500	4,500	9,500	9,500	
280 Misc. Water Service Fees	0	0	13,700	0	65,000	65,000	
289 Credit Card Processing Fees	7,804	10,899	10,000	7,458	15,300	15,300	
TOTAL CHARGES FOR SERVICES	5,803,180	6,006,946	6,425,666	2,352,127	6,181,412	6,746,678	5.0%
<u>420 ASSESSMENTS</u>							
321 Water Tap Fees	7,239	3,698	7,000	1,268	6,000	6,000	
322 Sewer Tap Fees	2,915	3,716	4,000	0	3,000	3,000	
325 Meter Fees	12,377	6,360	6,000	4,380	6,500	6,500	
326 Other Special Assessments	0	0	0	0	0	0	
327 Contrib. by Developers	0	0	0	0	0	0	
TOTAL ASSESSMENTS	22,531	13,774	17,000	5,648	15,500	15,500	-8.8%
<u>430 USE OF MONEY & PROPERTY</u>							
331 Interest Income	264,779	64,899	60,000	7,820	20,000	35,000	
333 Rental Income (Leases)	36,000	36,000	36,000	18,000	36,000	36,000	
334 Misc. Revenue	10,029	18,304	3,000	10,853	20,000	20,000	
335 Reimbursements	1,617	0	0	0	0	0	
337 Unrealized Gain/Loss Inv.	(24,867)	0	0	0	0	0	
TOTAL USE OF MONEY & PROPERTY	287,558	119,203	99,000	36,673	76,000	91,000	-8.1%
<u>460 PROCEEDS GEN FIXED ASSETS</u>							
374 Sale of Surplus Property	0	0	0	0	0	0	
376 Bulk Water Sales	2,263	5,528	3,000	(31)	3,000	3,000	
379 Sale of Misc. Assets	(2,691)	0	0	0	0	0	
TOTAL PROCEEDS GEN FIXED ASSETS	(428)	5,528	3,000	(31)	3,000	3,000	0.0%
GRAND TOTALS	6,112,841	6,151,694	6,544,666	2,394,417	6,275,912	6,856,178	4.8%



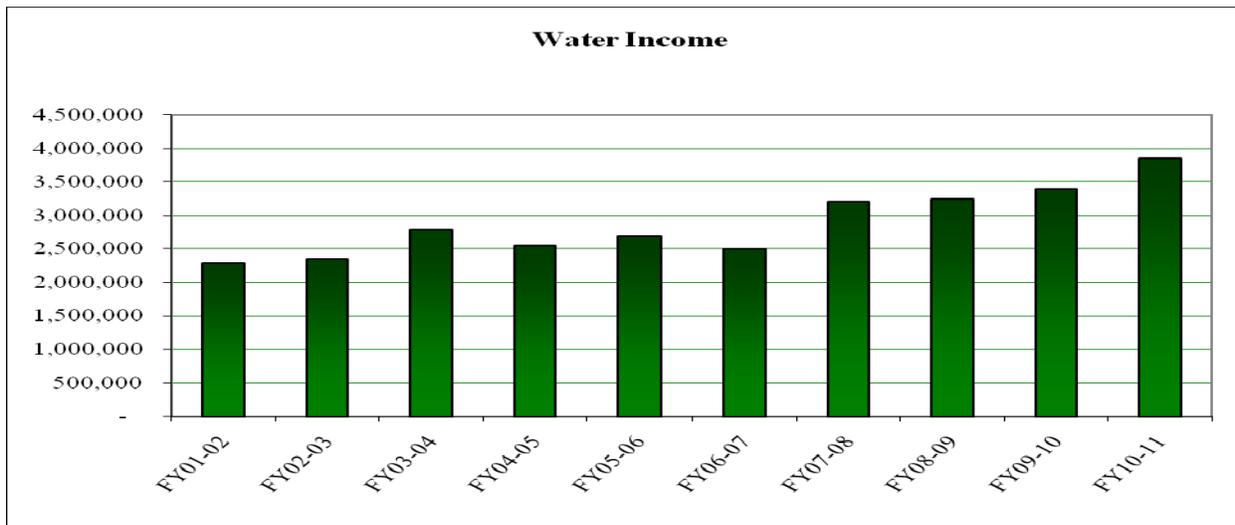
UTILITY FUND

Revenue Assumptions

Charges for Services

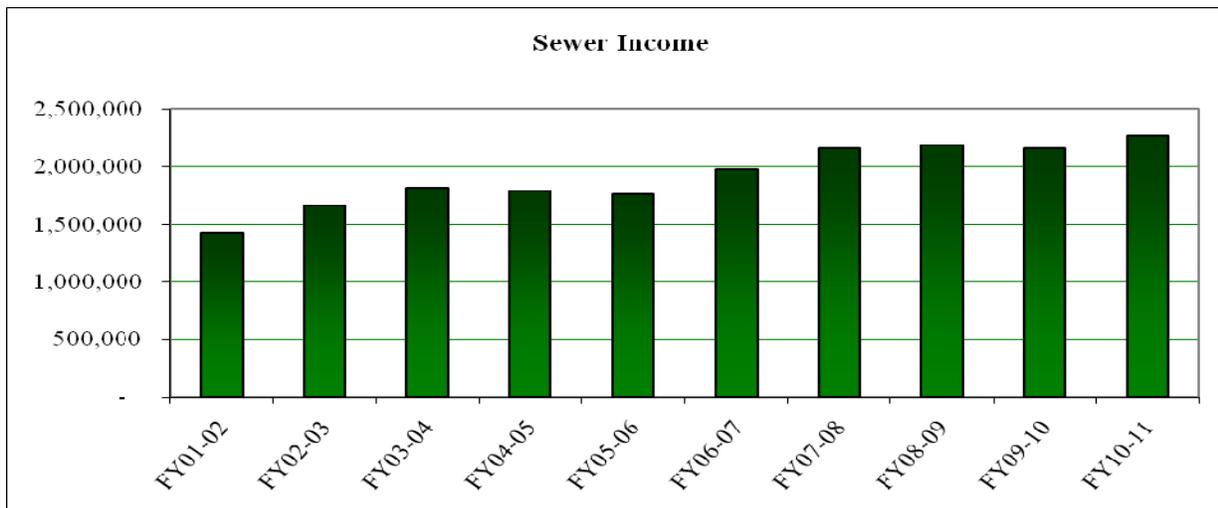
❖ Water Income

Utility Fund revenues for next year are projected to increase 5% over the adopted budget for FY2009-11. Water income is very elastic, and depends a great deal on what the weather does. Water income for FY2010-11 is budgeted at 3,852,616 which contain an increase in the water rates to cover new debt payments.



❖ Sewer Income

Sewer income for FY2010-11 is budgeted at \$2,269,562. Billable gallons are computed base on water consumption average for the months of December, January, and February. A 10% increase in sewer rates is also proposed in this budget to cover the new debt payments.



❖ Wholesale Water Charges

Wholesale water charge for FY2010-11 is budgeted at \$330,000 which is an increase over the FY2009-10 adopted budget; however, is the same for the projected year end of FY2009-10. This revenue is derived from three contracts the city has for the sale of water.

Also, in the category for charges for services are late payment fees, connection fees, transfer fees, bulk sewer disposal fees, credit card processing fees and miscellaneous water service charges. The total budgeted within these line items for these services are \$294,500 which is an increase of \$9,300 over the FY2009-10 adopted budget.

Assessments

The total budgeted amount in FY2010-11 for this category is \$15,500. This is a decrease of \$1,500 or -8.8% from the FY2009-10 adopted budget.

Use of Money & Property-(*interest income, rental income, misc. income*)

The totaled budgeted amount in FY2009-10 for this category is \$99,000 and the amount budgeted for FY2010-11 is \$91,000. The decrease in the category is interest income. Due to economic uncertainty, the interest rates are projected to remain low.

Proceeds from Sale of Fixed Assets

For the FY2010-110 this category is budgeted at \$3,000 which remains the same as the projected FY2009-10 budget.

The Utility Fund revenues are budgeted at \$6,856,178 for the FY 2010-11.

**UTILITY FUND EXPENDITURE
DETAIL**

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
WAGES & SALARIES							
111 Regular Full Time	763,679	765,228	874,113	367,342	728,119	722,182	
112 Vacation	(4,295)	(714)	0	0	0	0	
114 Overtime	111,619	113,433	112,151	46,650	109,000	109,223	
115 Longevity Pay	6,480	6,720	7,200	6,192	6,192	6,816	
117 Temporary/Seasonal	0	0	0	0	0	0	
118 Insurance Allowance	1,154	975	0	0	0	0	
SUB-TOTAL	878,637	885,642	993,464	420,184	843,311	838,221	
PAID BENEFITS							
121 FICA-Social Security	65,069	64,938	65,465	31,105	56,656	58,105	
122 Workers Compensation	25,899	26,329	22,450	10,457	15,936	14,640	
123 State Unemployment Tax	2,424	1,315	2,797	26	2,338	780	
124 TMRS	90,797	110,755	111,087	54,665	97,538	101,626	
126 Health Insurance	84,051	91,593	106,452	66,212	103,495	80,668	
127 Dental Insurance	4,549	4,481	4,043	2,191	3,927	4,247	
128 Long Term Disability	2,722	2,725	2,705	1,414	2,408	2,480	
SUB-TOTAL	275,511	302,136	314,999	166,070	282,298	262,546	
ALLOWANCES/REIMBURSEMENTS							
131 Uniforms	8,503	8,533	8,965	5,666	8,865	8,375	
132 Uniforms Rental	8,118	8,031	4,704	2,249	4,354	4,602	
SUB-TOTAL	16,621	16,564	13,669	7,915	13,219	12,977	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	3,065	2,341	3,400	1,035	2,940	2,640	
142 Professional Conferences	180	275	315	0	0	0	
143 Membership/Dues	1,125	1,302	1,320	0	1,320	1,190	
144 Subscriptions & Books	248	248	275	0	0	250	
146 Training-Transportation	-	256	60	0	0	0	
147 Training-Lodging	2,509	1,395	3,150	1,283	1,900	2,910	
148 Training-Meals	1,849	792	1,360	585	800	830	
SUB-TOTAL	8,976	6,609	9,880	2,903	6,960	7,820	
TOTAL EMPLOYEE SERVICES	1,179,745	1,210,951	1,332,012	597,072	1,145,788	1,121,564	-15.8%
OFFICE SUPPLIES							
211 General Office Supplies	3,799	4,506	6,609	2,299	4,500	5,290	
213 Photographic Supplies	0	232	280	101	280	280	
214 Computer Supplies	343	790	1,150	350	750	1,310	
215 Postage	29,350	33,915	31,000	14,339	35,470	35,470	
SUB-TOTAL	33,492	39,443	39,039	17,089	41,000	42,350	
CONSTRUCTION SUPPLIES							
221 Street Repair Materials	10,983	32,238	35,000	19,042	35,000	35,000	
223 Building Materials	1,727	1,826	2,000	1,430	2,000	2,000	
224 Clamps	24,148	22,595	25,000	9,950	20,000	20,000	
225 Sand & Gravel	30,111	33,575	28,000	15,753	28,000	28,000	
226 Misc. Hardware	55,177	52,995	50,500	22,088	45,350	45,350	
227 Electrical, Plumbing Supplies	7,596	8,713	10,120	814	9,300	9,300	
228 Machine Fabricated Parts	469	80	1,050	279	1,050	1,050	
SUB-TOTAL	130,211	152,022	151,670	69,356	140,700	140,700	
PROGRAM/SPECIAL EVENTS							
232 Food/Meals	627	382	500	353	500	500	
SUB-TOTAL	627	382	500	353	500	500	

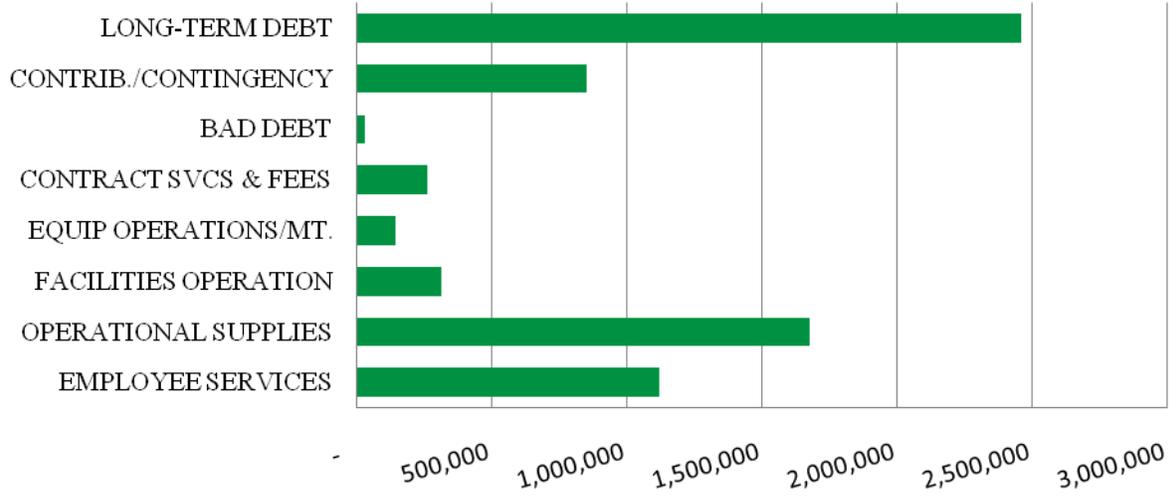
**UTILITY FUND EXPENDITURE
DETAIL**

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
SPECIALTY SUPPLIES							
251 Laboratory Supplies	3,782	4,825	5,057	2,536	5,057	5,057	
252 Medical Supplies	800	354	700	371	700	700	
253 Chemicals	54,767	45,109	58,190	24,895	51,200	51,290	
254 Botanical /Landscape	989	977	6,000	2,013	6,000	6,000	
256 Minor Tools/Instruments	8,864	6,396	5,770	5,278	6,570	5,770	
258 Treated Water	1,009,618	1,051,686	1,265,600	631,011	1,265,600	1,290,912	
259 Misc. Supplies	207	(241,556)	0	0	0	0	
SUB-TOTAL	1,079,027	867,791	1,341,317	666,104	1,335,127	1,359,729	
OPERATIONAL EQUIPMENT							
261 Office Furniture	0	0	0	0	934	0	
262 Communication Equip.	36	0	200	0	0	200	
264 Computer Accessories	0	0	0	0	0	0	
265 Instruments/Apparatus	4,000	4,705	4,000	417	2,000	2,000	
267 Computers	0	21	0	934	0	0	
269 Other Office Equipment	0	3,861	505	498	498	6000	
273 Fire Hydrants	14,532	3,406	15,000	6,517	15,000	15,000	
274 Water Valves	9,949	9,913	10,600	3883	10,600	10,600	
275 Water Meters	228,019	211,623	200,000	87,450	190,000	100,000	
279 Other Operational Equip.	7,800	0	0	0	0	0	
SUB-TOTAL	264,336	233,529	230,305	99,699	219,032	133,800	
TOTAL OPERATIONAL SUPPLIES	1,507,693	1,293,167	1,762,831	852,601	1,736,359	1,677,079	-4.9%
UTILITIES							
321 Light & Power	190,152	267,970	282,500	148,600	286,592	289,600	
322 Natural Gas/Propane	803	497	1,000	467	900	900	
323 Truck Telephone System	4,347	4,088	4,200	2,359	4,300	4,300	
324 Cell Phones	3,265	3,769	5,015	2,468	4,760	4,343	
325 Pagers	1,533	1,734	1,760	239	730	600	
SUB-TOTAL	200,100	278,058	294,475	154,133	297,282	299,743	
FACILITY REPAIR/IMPROVEMENTS							
341 Roofing Repairs	0	0	0	0	0	0	
342 Electrical Repairs	2,596	2,486	4,450	676	2,700	3,450	
343 Heating/Cooling Repairs	2,315	60	1,500	60	500	1,500	
344 Plumbing Repairs	141	141	650	4	200	650	
349 Misc. Repairs/Maint.	5,625	4,398	7,000	5,790	7,000	7,000	
SUB-TOTAL	10,677	7,085	13,600	6,530	10,400	12,600	
JANITORIAL SUPPLIES/SVC							
352 Cleaning Supplies	735	772	400	0	0	0	
SUB-TOTAL	735	772	400	0	0	0	
TOTAL FACILITIES OPERATION	211,512	285,915	308,475	160,663	307,682	312,343	1.3%
EQUIPMENT RENTAL							
412 Light Equipment Rental	632	787	600	300	600	600	
414 Motor Vehicle Rental	106,427	93,811	88,083	40,938	88,083	68,160	
415 Trucks, Heavy Equip. Rent	56,706	49,858	60,731	30,384	60,731	45,800	
416 Light Equip. Rental-Exterior	2,656	1,600	1,700	1,377	1,700	1,700	
418 Trucks, Heavy Equip.-Ext.	9,777	1,587	3,000	1,805	3,000	3,000	
419 Replacement Fund Contrib.	66,533	49,905	43,246	0	0	0	
SUB-TOTAL	242,731	197,548	197,360	74,804	154,114	119,260	

**UTILITY FUND EXPENDITURE
DETAIL**

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
FIXED EQUIPMENT MAINT.							
431 Office Equip. Repair/Maint.	1,018	0	0	0	0	0	
432 Machine Tools Maint/Repair	3,686	2,894	5,000	57	3,500	5,000	
433 Light Equipment Maint/Rep	2,326	932	2,800	51	1,500	1,500	
437 Pumps, Maintenance/Repair	677	11,818	3,800	856	3,000	3,800	
438 Electrical Motor Maint/Rep.	3,387	2,737	4,500	587	3,000	4,000	
439 Other Equip. Maint/Repair	3,324	4,474	7,400	2,075	4,900	7,400	
SUB-TOTAL	14,418	22,855	23,500	3,626	15,900	21,700	
FUEL, OIL, FILTERS & TIRES							
445 Fuel, Oil & Lubricants	760	978	2,000	560	1,500	1,500	
SUB-TOTAL	760	978	2,000	560	1,500	1,500	
EQUIPMENT OPERATION							
462 Office Equip. Maint/Repair	121	290	750	233	600	1,000	
SUB-TOTAL	121	290	750	233	600	1,000	
TOTAL EQUIP OPERATIONS/MT.	258,030	221,671	223,610	79,223	172,114	143,460	-35.8%
CONTRACT SERVICES & FEES							
511 Legal Services	0	6,650	0	0	0	0	
512 Engineering Services	45,965	41,173	0	0	28,200	28,200	
514 Medical Services	278	40	1,817	0	600	500	
519 Other Professional Svcs.	0	0	0	0	0	0	
521 County Recording Fees	0	0	0	0	0	0	
522 Insurance and Bonds	33,039	62,689	45,000	17,375	45,000	45,000	
523 Outside Printing	171	114	0	0	0	0	
525 Landfill Fees	25,514	19,817	40,000	9,257	25,000	25,000	
526 Testing/Cert. Permit	57,163	51,375	86,100	43,850	62,000	62,000	
528 Advertising	824	276	0	-	0	0	
532 Software Maint./License	0	14,529	14,700	13,492	14,700	20,800	
537 Bank Charges	5,909	2,271	2,000	922	2,000	2,000	
539 Other Contract Services	74,052	58,139	57,700	37,864	70,858	71,140	
543 Credit Card Fees	6,100	8,234	7,000	4,705	7,000	7,000	
TOTAL CONTRACT SVCS & FEES	249,015	265,307	254,317	127,465	255,358	261,640	2.9%
BAD DEBT							
651 Bad Debt Expense	49,645	139,849	30,000	20,446	50,000	30,000	
TOTAL BAD DEBT	49,645	139,849	30,000	20,446	50,000	30,000	0.0%
CAPITAL OUTLAY							
714 Computer Equipment	2,605	0	0	0	0	0	
TOTAL CAPITAL OUTLAY	2,605	0	0	0	0	0	#DIV/0!
CONTRIBUTIONS/TRANSFERS							
821 Financial/Admin Services	1,230,000	810,680	825,788	0	825,788	850,000	
SUB-TOTAL	1,230,000	810,680	825,788	0	825,788	850,000	
CONTINGENCY RESERVES/CLAIMS							
831 Contingency Reserves	0	0	24,910	0	0	0	
832 Payment of Claims	0	574	0	0	0	0	
833 Payment of Refunds	887	5	0	36	100	0	
SUB-TOTAL	887	579	24,910	36	100	0	
TOTAL CONTRIB./CONTINGENCY	1,230,887	811,259	850,698	36	825,888	850,000	-0.1%
LONG-TERM DEBT/CAPITAL LEASE							
921 Transfer to I & S Principal	419,691	512,488	668,083	334,042	668,083	1,061,438	
922 Transfer to I & S Interest	819,507	1,091,670	1,114,640	557,320	1,114,640	1,398,654	
TOTAL DEBT SERVICE	1,239,198	1,604,158	1,782,723	891,362	1,782,723	2,460,092	38.0%
GRAND TOTALS	5,928,330	5,832,277	6,544,666	2,728,868	6,275,912	6,856,178	4.8%

UTILITY FUND EXPENDITURES by CATEGORY



UTILITY FUND EXPENDITURES

Expenditure Assumptions

100-Employee Services- Cost directly related to the employment of personnel to perform assigned functions and task.

The total employee services budget of \$1,121,564 for FY2010-11 decreased by \$210,448 or -15.8% over the prior year budget. Most of the decrease is due primarily to two full time position frozen, reduction in health insurance cost and a reduction in travel and training.

200-Operational Supplies- Cost of consumable items needed during performance of regular functions and duties of each department.

The operational supplies are budgeted at \$1,677,079 for the FY2010-11, which is a decrease of \$85,752 or - 4.9% from the prior year's budget of \$1,762,831. The major expense in this category is the purchase of treated water from the Brazos River Authority. This decrease is attributed to budget constraints.

300-Facilities Operational/Maintenance-Cost associated with the operation of facilities where city services are provided.

The facilities maintenance category is budgeted at \$312,343 for the FY2010-11, which is an increase of \$3,868 or 1.3% over the prior year's budget of \$308,475. The major increase in this category is the increase in energy cost.

400-Equipment Operations/Maintenance- Costs associated with the operation of vehicles and equipment used in providing city services.

The equipment operations and maintenance category is budgeted at \$143,460 which is a decrease of \$80,150 or 35.8% over the prior year's budget of \$223,610. No contribution to the fleet replacement fund is budgeted, the net result reflected a decrease in this category.

500-Contract Services & Fees- Costs incurred by engaging the services of outside agents or agencies.

Total services for FY2010-11 are budgeted at \$261,640 which is an increase from the prior year budget of \$7,323 or 2.9%. The major expenditures in this category are insurance, testing/certification permit and other contract services.

600- Bad Debt Expense- Cost associated with uncollectible receivables, which are written off.

In FY2010-11, this line item remains the same as the prior year.

700- Capital Outlay- Expenditures which result in the acquisition of or addition to fixed assets (min. \$5,000 per item).

No acquisition of capital outlay is budgeted for the FY2010-11 budget.

800-Contribution/Transfers/Contingencies- Direct payments to other governmental agencies or civic organizations for services rendered directly to the city or indirectly to the community.

Contribution, Transfers, and Contingencies for the FY2009-10 are budget at \$850,000 which is a decrease of \$698 or -0.1% from the adopted budget for FY2009-10. There is no contingency reserve budgeted to off-set any unexpected expenditures that may arise during the fiscal year.

900-Debt Service- These expenditures are composed of interest and principal payments on Bonds that have been sold.

The FY2010-11 is budget at \$2,460,092 which is an increase over prior year's budget of \$1,782,723 or 38%. This is in direct relationship to the issuance of bonds that resulted in an increase in debt payments.

Public Utilities – Administration Department

Department Description

The City of Taylor Utility Administration Department manages financial operations and billing services. The Utility Administration department consists of a Utility Billing Manager, Senior Utility Clerk and (1.5) Utility Clerks.

FY 2009-10 Accomplishments

- Made changes to our meter reading schedule in order to accommodate growth.
- Implemented a four cycle billing.
- Began offering emailing of monthly bills to customers.
- Contracted with CSG Systems for monthly bill production and mailing. The billing format is very professional and polished product.
- Implemented “Reminder Notices” that are mailed to airport customers when their accounts become past due. This has reduced the number of accounts that are past due in any given month.
- Worked in conjunction with IESI and have implemented quarterly solid waste audit procedures.
- Developed policies and procedures for connecting and disconnecting water service.
- Ensured excellent customer service to the Taylor community.
- Promoted consumer education programs for efficient utility use, conservation and customer service.
- Streamline workflow for efficiency.

FY 2010-11 Goals and Objectives

- Implement utility bill check scanning/imaging program.
- Enhance services offered online available to customers that utilize the City’s Utility Billing website (ability to access bill copies, enroll in recurring payments, have email notification of when bills are due).
- Implement 2TurnItOn that will allow customers to sign up for services online.
- Implement service order program that will allow technicians to receive requests electronically as opposed to paper print outs.
- Educate our staff through schools and other training opportunities.
- Continue to develop better customer relations.
- Continue to administer the operation of utility billing in an effective and efficient manner.
- Continuous improvement in customer relations.

Position Control-Listing of Authorized Position

Class Code	Classification Title	EEOC Code	Status *	Hr./Sal.	Pay Schedule	Pay Group (Range)		Authorized Positions			
						Prior Year	Proposed	2008-09	2009-10	Difference	
#131	Utility Supt.	#01	F	Sal	Mgmt Pay Plan	M-1	---	1.00	0.00	-1.00	
#226	Asst. Utility Supt.	#02	F	Sal	Mgmt Pay Plan	M-2	---	1.00	0.00	-1.00	
#236	Utility Billing Manager	#01	F	Sal	Mgmt Pay Plan	M-2	M-2	1.00	1.00	0.00	
#611	Administrative Assistant	#06	F	Hr.	A-1	19	---	1.00	0.00	-1.00	
#625	Utility Clerk	#06	F	Hr.	A-1	15	15	1.00	1.00	0.00	
#624	Senior Utility Clerk	#06	F	Hr.	A-1	17	17	1.00	1.00	0.00	
#640	Clerk	#06	F	Hr.	A-1	15	15	1.00	1.00	0.00	
#715	Service Tech	#08	F	Hr.	A-1	--	17	0.00	1.00	1.00	
#713	U. Maint W. I	#07	F	Hr.	A-1	--	17	0.00	1.00	1.00	
* F = Full Time PPT = Permanent Part time								Total	7.00	6.00	-1.00

Performance Measures

	<u>FY2007-08</u>	<u>FY2008-09</u>	<u>FY2009-10</u>	<u>FY2010-11</u>
	<u>Actual</u>	<u>Actual</u>	<u>Estimated</u>	<u>Estimated</u>
Water Accounts	5,560	5,494	5,500	5,500
Sewer Accounts	5,354	5,215	5,250	5,250
Garbage Accounts	5,353	5,236	5,275	5,275
Utility Bills Printed Annually	67,413	67,143	67,500	67,550
Total Value Billed	\$6,611,126	\$ 7,056,021	\$ 7,050,000	\$ 7,055,000

UTILITY ADMINISTRATION

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
WAGES & SALARIES							
111 Regular Full Time	256,640	259,613	184,440	85,823	178,544	187,632	
112 Vacation/Holiday	(3,939)	(1,800)	0	0	0	0	
114 Overtime	6,844	3,670	2,151	2,629	3,000	1,000	
115 Longevity Pay	1,152	1,488	864	768	768	1,008	
118 Insurance Allowance	1,154	975	0	0	0	0	
SUB-TOTAL	261,851	263,946	187,455	89,220	182,312	189,640	
PAID BENEFITS							
121 FICA-Social Security	19,705	19,385	14,610	6,749	14,191	14,908	
122 Workers Compensation	4,531	5,000	2,317	1,079	2,199	2,098	
123 State Unemployment Tax	778	458	1,151	26	500	234	
124 TMRS	29,803	32,993	25,153	11,628	24,431	26,074	
126 Health Insurance	24,024	27,708	30,415	16,897	29,148	23,048	
127 Dental Insurance	1,365	1,381	1,213	590	1,163	1,274	
128 Long Term Disability	891	936	718	343	696	732	
SUB-TOTAL	81,097	87,861	75,577	37,312	72,328	68,368	
ALLOWANCES/REIMBURSEMENTS							
131 Uniforms	595	784	780	0	680	200	
SUB-TOTAL	595	784	780	0	680	200	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	215	861	200	0	250	250	
142 Professional Conferences	0	135	120	0	0	0	
143 Membership/Dues	285	182	70	0	70	140	
144 Subscriptions & Books	248	248	25	0	0	0	
146 Training-Transportation	0	256	60	0	0	0	
147 Training-Lodging	361	182	0	0	0	250	
148 Training-Meals	208	176	50	0	100	90	
SUB-TOTAL	1,317	2,040	525	0	420	730	
TOTAL EMPLOYEE SERVICES	344,860	354,631	264,337	126,532	255,740	258,938	-2.0%
OFFICE SUPPLIES							
211 General Office Supplies	3,799	4,506	3,609	1,139	2,000	2,790	
213 Photographic Supplies	0	94	0	0	0	0	
214 Computer Supplies	343	790	800	278	400	960	
215 Postage	29,350	33,915	31,000	14,339	34,970	34,970	
SUB-TOTAL	33,492	39,305	35,409	15,756	37,370	38,720	
PROGRAM/SPECIAL EVENTS							
232 Food/Meals	173	18	0	0	0	0	
SUB-TOTAL	173	18	0	0	0	0	
SPECIALTY SUPPLIES							
258 Treated Water	1,009,618	1,051,686	1,265,600	631,011	1,265,600	1,290,912	
259 Misc. Supplies	207	334	0	0	0	0	
SUB-TOTAL	1,009,825	1,052,020	1,265,600	631,011	1,265,600	1,290,912	
OPERATIONAL EQUIPMENT							
267 Computer	0	21	0	0	0	0	
269 Other Office Equipment	0	3,861	505	498	498	6,000	
SUB-TOTAL	0	3,882	505	498	498	6,000	
TOTAL OPERATIONAL SUPPLIES	1,043,490	1,095,225	1,301,514	647,265	1,303,468	1,335,632	2.6%

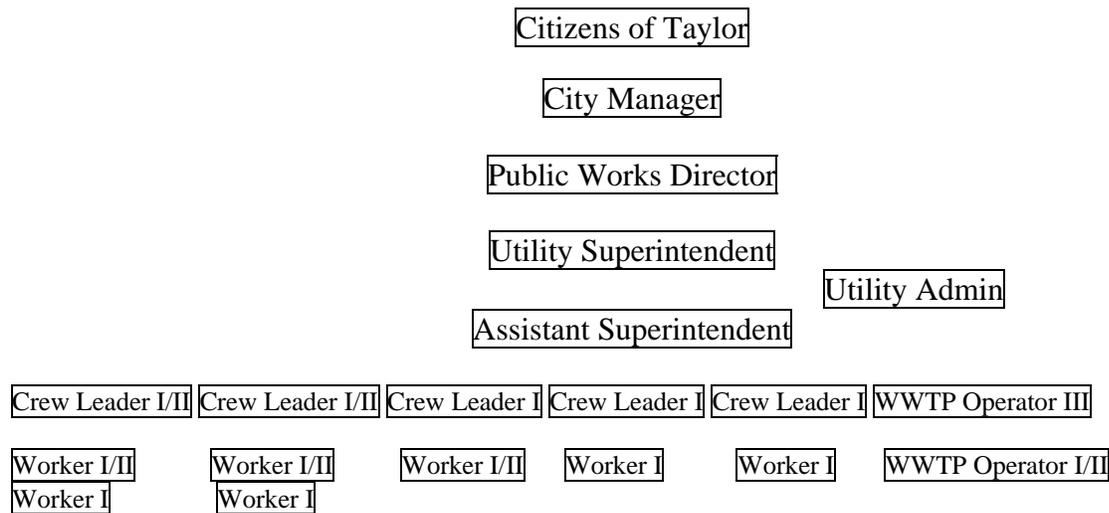
UTILITY ADMINISTRATION

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
UTILITIES							
321 Light & Power	3,855	5,832	5,500	3,815	6,592	6,600	
322 Natural Gas/Propane	0	0	0	0	0	0	
324 Cell Phones	1,087	1,782	960	584	1,185	960	
SUB-TOTAL	4,942	7,614	6,460	4,399	7,777	7,560	
JANITORIAL SUPPLIES/SVC							
352 Cleaning Supplies	735	772	400	0	0	0	
SUB-TOTAL	735	772	400	0	0	0	
TOTAL FACILITIES OPERATION	5,677	8,386	6,860	4,399	7,777	7,560	10.2%
EQUIPMENT RENTAL							
414 Motor Vehicle Rental	6,658	5,623	6,242	3,120	6,242	6,020	
419 Replacement Fund Contrib.	1,375	1,035	6,944	0	0	0	
SUB-TOTAL	8,033	6,658	13,186	3,120	6,242	6,020	
Fixed Equipment Maintenance							
431 Office Equip. Repair/Maint.	1,018	0	0	0	0	0	
SUB-TOTAL	1,018	0	0	0	0	0	
Office Equipment							
462 Office Equipment Maint/Repair	0	220	0	0	0	0	
SUB-TOTAL	0	220	0	0	0	0	
TOTAL FACILITIES OPERATION	9,051	6,878	13,186	3,120	6,242	6,020	-54.3%
CONTRACT SERVICES & FEES							
512 Engineering Services	45,965	41,173	0	0	0	0	
523 Outside Printing	171	114	0	0	0	0	
532 Software Maint/License	0	14,529	14,700	13,492	14,700	20,800	
539 Other Contract Services	36,354	36,044	21,700	11,098	25,858	35,140	
TOTAL CONTRACT SVCS & FEES	82,490	91,860	36,400	24,590	40,558	55,940	53.7%
GRAND TOTALS	1,485,568	1,556,980	1,622,297	802,786	1,613,785	1,664,090	2.6%

Public Utilities-System Maintenance Department

Department Description:

The Utility Maintenance Department manages all of the City of Taylor's water and wastewater infrastructure. Our services include the safe delivery of potable water, and the proper disposal of wastewater, fire hydrant maintenance and repair, water and sewer line repair, upkeep of city lift stations, upkeep of water storage facilities, and the deliverance of the best customer service possible to our citizens.



Mission Statement:

The Utility Maintenance Department continually strives to provide the highest quality of water and wastewater services to the citizens of Taylor, while trying to maintain a high level of customer satisfaction, and ensuring all EPA and TCEQ compliance standards are met.

FY 2009/2010 Accomplishments:

- Maintained manhole inspection program.
- Met all requirements stated in the purchase water permit.
- Maintained a fully staffed department.
- As of April 2010, we responded to 371 water leaks.
- As of April 2010, we responded to 398 sewer stops.
- As of April 2010, we have completed 8,146 service orders.

Progress on FY 2009/2010 Objectives:

- Kept department fully staffed
- Worked with other departments as needed
- Continued education of employees to keep all licensing current
- Maintained a high standard of customer service
- Answered water leaks and sewer stops in a timely and efficient manner
- Kept budget constraints on front burner when addressing any new projects

FY 2010/2011 Goals and Objectives:

- Maintain a high standard of customer service
- Utilize the city’s resources in a efficient and effective manner
- Educate the public about utility usage awareness
- Promote a professional atmosphere with every department
- Continue to respond to water and sewer problems in a timely and professional manner
- Make certain the City of Taylor continues to be compliant with EPA and TCEQ policies
- Update our metering system as funds permit
- Update distribution and collection system as funds permit
- Make sure employee’s have access to schools for continued education

Position Control-Listing of Authorized Position

Class Code	Classification Title	EEOC Code	Status *	Hr./Sal.	Pay Schedule	Pay Group (Range)		Authorized Positions		
						Prior Year	Proposed	2009-10	2010-11	Difference
#131	Utility Supt.	#01	F	Sal	Mgmt Pay Plan	M-1	M-1	1.00	1.00	0.00
#226	Asst. Utility Supt. Administrative	#02	F	Sal	Mgmt Pay Plan	M-2	M-2	1.00	1.00	0.00
#611	Assistant	#06	F	Hr.	A-1	19	19	1.00	1.00	0.00
#322	Crew Leader II	#07	F	Hr.	A-1	22	22	3.00	3.00	0.00
#323	Crew Leader	#07	F	Hr.	A-1	20	20	2.00	2.00	0.00
#713	U. Maint W. I	#07	F	Hr.	A-1	17	17	3.00	3.00	0.00
#712	U. Maint W. II	#07	F	Hr.	A-1	19	19	4.00	4.00	0.00
Total								15.00	15.00	0.00

* F = Full Time PPT = Permanent Part time

Performance Measures:

	2007/2008	2008/2009	2009/2010
Water Leaks	420	362	371
Sewer Stops	477	394	398
Meter Installs	842	568	377
Water Taps	12	10	4
Sewer Taps	16	8	5
Fire Hydrant Repair/Replace	17	7	4
Water Valves	14	6	7
Water Main/Service Replaced	6	0	2
Sewer Main/Service Replaced	8	22	8

**UTILITY DISTRIBUTION/
COLLECTION**

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
WAGES & SALARIES							
111 Regular Full Time	411,169	419,368	592,617	255,943	493,755	474,399	
112 Vacation/Holiday	(835)	3,126	0	0	0	0	
114 Overtime	88,887	93,958	90,000	37,678	90,000	90,000	
115 Longevity Pay	4,992	4,752	5,808	4,896	4,896	5,424	
SUB-TOTAL	504,213	521,204	688,425	298,517	588,651	569,823	
PAID BENEFITS							
121 FICA-Social Security	37,074	37,857	41,831	21,869	36,608	37,018	
122 Workers Compensation	18,329	18,396	17,791	8,287	12,385	11,144	
123 State Unemployment Tax	1,320	732	1,071	0	1,071	468	
124 TMRS	49,910	64,886	70,398	38,827	63,023	64,745	
126 Health Insurance	49,522	53,781	65,899	44,246	65,054	49,937	
127 Dental Insurance	2,594	2,578	2,426	1,432	2,393	2,548	
128 Long Term Disability	1,497	1,479	1,608	960	1,494	1,513	
SUB-TOTAL	160,246	179,709	201,024	115,621	182,028	167,373	
ALLOWANCES/REIMBURSEMENTS							
131 Uniforms	7,069	6,791	7,000	5,018	7,000	7,000	
132 Uniforms Rental	6,662	6,590	3,354	1,837	3,354	3,354	
SUB-TOTAL	13,731	13,381	10,354	6,855	10,354	10,354	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	2,295	1,075	2,510	1,035	2,000	1,650	
142 Professional Conferences	0	0	195	0	0	0	
143 Membership/Dues	840	1,120	1,120	0	1,120	910	
144 Subscriptions & Books	0	0	250	0	0	250	
147 Training-Lodging	2,019	873	2,950	1,283	1,700	1,700	
148 Training-Meals	1,431	436	1,210	585	600	600	
SUB-TOTAL	6,585	3,504	8,235	2,903	5,420	5,110	
TOTAL EMPLOYEE SERVICES	684,775	717,798	908,038	423,896	786,453	752,660	-17.1%
OFFICE SUPPLIES							
211 General Office Supplies	0	0	3,000	1,160	2,500	2,500	
213 Photographic Supplies	0	138	280	101	280	280	
214 Computer Supplies	0	0	350	72	350	350	
215 Postage	0	0	0	0	500	500	
SUB-TOTAL	0	138	3,630	1,333	3,630	3,630	
CONSTRUCTION SUPPLIES							
221 Street Repair Materials	10,983	32,238	35,000	19,042	35,000	35,000	
223 Building Materials	1,727	1,826	2,000	1,430	2,000	2,000	
224 Clamps	24,148	22,595	25,000	9,950	20,000	20,000	
225 Sand & Gravel	30,111	33,575	28,000	15,753	28,000	28,000	
226 Misc. Hardware	54,859	52,706	50,000	21,993	45,000	45,000	
227 Electrical, Plumbing Supplies	7	278	300	161	300	300	
228 Machine Fabricated Parts	100	0	250	192	250	250	
SUB-TOTAL	121,935	143,218	140,550	68,521	130,550	130,550	
PROGRAM/SPECIAL EVENTS							
232 Food/Meals	454	364	500	353	500	500	
SUB-TOTAL	454	364	500	353	500	500	
SPECIALTY SUPPLIES							
252 Medical Supplies	601	322	500	266	500	500	
253 Chemicals	30,710	26,576	31,290	20,543	31,200	31,290	
254 Botanical Landscape	0	0	5,000	2,013	5,000	5,000	
256 Minor Tools/Instruments	8,121	5,688	5,000	4,876	5,800	5,000	
259 Misc. Supplies	0	(241,890)	0	0	0	0	
SUB-TOTAL	39,432	(209,304)	41,790	27,698	42,500	41,790	

**UTILITY DISTRIBUTION/
COLLECTION**

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
OPERATIONAL EQUIPMENT							
262 Communication Equipment	36	0	200	0	0	200	
265 Instruments/Apparatus	4,000	4,705	4,000	417	2,000	2,000	
273 Fire Hydrants	14,532	3,406	15,000	6,517	15,000	15,000	
274 Water Valves	9,949	9,913	10,600	3,883	10,600	10,600	
275 Water Meters	228,019	211,623	200,000	87,450	190,000	100,000	
279 Other Operational Equip.	7,800	0	0	0	0	0	
SUB-TOTAL	264,336	229,647	229,800	98,267	217,600	127,800	
TOTAL OPERATIONAL SUPPLIES	426,157	164,063	416,270	196,172	394,780	304,270	-26.9%
UTILITIES							
321 Light & Power	6,502	7,623	10,000	6,443	13,000	13,000	
322 Natural Gas/Propane	803	497	1,000	467	900	900	
323 Truck Telephone System	3,148	3,032	3,100	1,638	3,100	3,100	
324 Cell Phones	1,538	1,310	3,360	1,499	2,880	2,880	
325 Pagers	1,405	1,629	1,630	179	600	600	
SUB-TOTAL	13,396	14,091	19,090	10,226	20,480	20,480	
FACILITY REPAIR/IMPROVEMENTS							
341 Roofing Repairs	0	0	0	0	0	0	
342 Electrical Repairs	701	922	2,000	381	1,000	1,000	
343 Heating/Cooling Repairs	0	0	500	0	0	500	
344 Plumbing Repairs	0	93	300	0	0	300	
349 Misc. Repairs	612	983	1,000	134	1,000	1,000	
SUB-TOTAL	1,313	1,998	3,800	515	2,000	2,800	
TOTAL FACILITIES OPERATION	14,709	16,089	22,890	10,741	22,480	23,280	1.7%
EQUIPMENT RENTAL							
412 Light Equip. Rental	0	60	0	0	0	0	
414 Motor Vehicle Rental	72,172	66,364	75,599	37,818	75,599	56,720	
415 Trucks, Heavy Equip. Rental	56,706	49,858	60,731	30,384	60,731	45,800	
416 Light Equip. Rental-Exterior	2,656	1,600	1,700	1,377	1,700	1,700	
418 Trucks, Heavy Equip.-Ext.	9,777	1,587	3,000	1,805	3,000	3,000	
419 Replacement Fund Contrib.	60,558	45,423	27,586	0	0	0	
SUB-TOTAL	201,869	164,892	168,616	71,384	141,030	107,220	
FIXED EQUIPMENT MAINT.							
432 Machine Tools Maint/Repair	0	0	1,000	0	500	1,000	
433 Light Equipment Maint/Rep	2,326	932	2,800	51	1,500	1,500	
437 Pumps, Maint. Repair	205	627	800	0	0	800	
438 Electrical Motor Maint/Rep.	930	866	1,500	504	1,000	1,000	
439 Other Equipment Maint/Rep.	1,540	3,053	3,400	1,799	3,400	3,400	
SUB-TOTAL	5,001	5,478	9,500	2,354	6,400	7,700	
EQUIPMENT OPERATION							
462 Other Equip. Maint./Repair	0	0	250	233	500	500	
SUB-TOTAL	0	0	250	233	500	500	
TOTAL EQUIPMENT OPERATION	206,870	170,370	178,366	73,971	147,930	115,420	-35.3%

**UTILITY DISTRIBUTION/
COLLECTION**

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
CONTRACT SERVICES & FEES							
512 Engineering Services	0	0	0	0	28,200	28,200	
514 Medical Services	218	40	892	0	500	500	
526 Testing/Certification	18,686	17,504	38,000	17,168	25,000	25,000	
539 Other Contract Services	23,589	14,906	25,000	25,603	34,000	25,000	
TOTAL CONTRACT SVCS & FEES	42,493	32,450	63,892	42,771	87,700	78,700	23.2%
GRAND TOTALS	1,375,004	1,100,770	1,589,456	747,551	1,439,343	1,274,330	-19.8%

WASTEWATER TREATMENT

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
WAGES & SALARIES							
111 Regular Full Time	95,870	86,247	97,056	25,576	55,820	60,151	
112 Vacation/Holiday	479	(2,040)	0	0	0	0	
114 Overtime	15,888	15,805	20,000	6,343	16,000	18,223	
115 Longevity Pay	336	480	528	528	528	384	
118 Insurance Allowance	0	0	0	0	0	0	
SUB-TOTAL	112,573	100,492	117,584	32,447	72,348	78,758	
PAID BENEFITS							
121 FICA-Social Security	8,290	7,696	9,024	2,487	5,857	6,179	
122 Workers Compensation	3,039	2,933	2,342	1,091	1,352	1,398	
123 State Unemployment Tax	326	125	575	0	767	78	
124 TMRS	11,084	12,876	15,536	4,210	10,084	10,807	
126 Health Insurance	10,505	10,104	10,138	5,069	9,293	7,683	
127 Dental Insurance	590	522	404	169	371	425	
128 Long Term Disability	334	310	379	111	218	235	
SUB-TOTAL	34,168	34,566	38,398	13,137	27,942	26,805	
ALLOWANCES/REIMBURSEMENTS							
131 Uniforms	839	958	1,185	648	1,185	1,175	
132 Uniforms Rental	1,456	1,441	1,350	412	1,000	1,248	
SUB-TOTAL	2,295	2,399	2,535	1,060	2,185	2,423	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	555	405	690	0	690	740	
142 Professional Conferences	180	140	0	0	0	0	
143 Membership/Dues	0	0	130	0	130	140	
147 Training-Lodging	129	340	200	0	200	960	
148 Training-Meals	210	180	100	0	100	140	
SUB-TOTAL	1,074	1,065	1,120	0	1,120	1,980	
TOTAL EMPLOYEE SERVICES	150,110	138,522	159,637	46,644	103,595	109,966	-31.1%
CONSTRUCTION SUPPLIES							
226 Misc. Hardware	318	289	500	95	350	350	
227 Electrical, Plumbing Supplies	7,589	8,435	9,820	653	9,000	9,000	
228 Machine Fabricated Parts	369	80	800	87	800	800	
SUB-TOTAL	8,276	8,804	11,120	835	10,150	10,150	
SPECIALTY SUPPLIES							
251 Laboratory Supplies	3,782	4,825	5,057	2,536	5,057	5,057	
252 Medical Supplies	199	32	200	105	200	200	
253 Chemicals	24,057	18,533	26,900	4,352	20,000	20,000	
254 Botanical /Landscape	989	977	1,000	0	1,000	1,000	
256 Minor Tools/Instruments	743	708	770	402	770	770	
SUB-TOTAL	29,770	25,075	33,927	7,395	27,027	27,027	
OPERATIONAL EQUIPMENT							
267 Computers	0	0	0	934	934	0	
SUB-TOTAL	0	0	0	934	934	0	
TOTAL OPERATIONAL SUPPLIES	38,046	33,879	45,047	9,164	38,111	37,177	-17.5%
UTILITIES							
321 Light & Power	179,795	254,515	267,000	138,342	267,000	270,000	
322 Natural Gas/Propane	0	0	0	0	0	0	
323 Trunk Telephone	1,199	1,056	1,100	721	1,200	1,200	
324 Cell Phones	640	677	695	385	695	503	
325 Pagers	128	105	130	60	130	0	
SUB-TOTAL	181,762	256,353	268,925	139,508	269,025	271,703	

WASTEWATER TREATMENT

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
FACILITY REPAIR/IMPROVEMENTS							
342 Electrical Repairs	1,895	1,564	2,450	295	1,700	2,450	
343 Heating/Cooling Repairs	2,315	60	1,000	60	500	1,000	
344 Plumbing Repairs	141	48	350	4	200	350	
349 Misc. Repairs	5,013	3,415	6,000	5,656	6,000	6,000	
SUB-TOTAL	9,364	5,087	9,800	6,015	8,400	9,800	
TOTAL FACILITIES OPERATIONS	191,126	261,440	278,725	145,523	277,425	281,503	1.0%
EQUIPMENT RENTAL							
412 Light Equipment Rental	632	727	600	300	600	600	
414 Motor Vehicle Rental	27,597	21,824	6,242	3,120	6,242	5,420	
419 Replacement Fund Contrib.	4,600	3,447	8,716	0	0	0	
SUB-TOTAL	32,829	25,998	15,558	3,420	6,842	6,020	
FIXED EQUIPMENT MAINT.							
432 Machine Tools Maint/Repair	3,686	2,894	4,000	57	3,000	4,000	
437 Pumps, Maintenance/Repair	472	11,191	3,000	856	3,000	3,000	
438 Electrical Motor Maint/Rep.	2,457	1,871	3,000	83	2,000	3,000	
439 Other Equipment Maint/Rep.	1,784	1,421	4,000	276	1,500	4,000	
SUB-TOTAL	8,399	17,377	14,000	1,272	9,500	14,000	
FUEL, OIL, FILTERS & TIRES							
445 Fuel, Oil & Lubricants	760	978	2,000	560	1,500	1,500	
SUB-TOTAL	760	978	2,000	560	1,500	1,500	
OFFICE EQUIPMENT							
462 Office Equipment Maint/Rep.	121	70	500	0	100	500	
SUB-TOTAL	121	70	500	0	100	500	
TOTAL FACILITIES OPERATION	42,109	44,423	32,058	5,252	17,942	22,020	-31.3%
CONTRACT SERVICES & FEES							
514 Medical Services	60	0	925	0	100	0	
525 Landfill Fees	25,514	19,817	40,000	9,257	25,000	25,000	
526 Testing/Cert. Permits	38,477	33,871	48,100	26,682	37,000	37,000	
528 Advertising	824	276	0	0	0	0	
539 Other Contract Services	14,109	1,350	5,000	1,163	5,000	5,000	
TOTAL CONTRACT SVCS & FEES	78,984	55,314	94,025	37,102	67,100	67,000	-28.7%
CAPITAL OUTLAY							
714 Computer Equipment	2,605	0	0	0	0	0	
TOTAL CAPITAL OUTLAY	2,605	0	0	0	0	0	#DIV/0!
GRAND TOTALS	502,980	533,578	609,492	243,685	504,173	517,666	-15.1%

UTILITY NON-DEPARTMENTAL

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
CONTRACT SERVICES & FEES							
511 Legal Services	0	6,650	0	0	0	0	
522 Insurance and Bonds	33,039	62,689	45,000	17,375	45,000	45,000	
537 Bank Charges	5,909	2,271	2,000	922	2,000	2,000	
539 Other Contract Services	0	5,839	6,000	0	6,000	6,000	
543 Credit Card Fees	6,100	8,234	7,000	4,705	7,000	7,000	
TOTAL CONTRACT SVCS & FEES	45,048	85,683	60,000	23,002	60,000	60,000	0.0%
BAD DEBT							
651 Bad Debt Expense	49,645	139,849	30,000	20,446	50,000	30,000	
TOTAL BAD DEBT	49,645	139,849	30,000	20,446	50,000	30,000	0.0%
CONTRIBUTIONS/TRANSFERS							
815 Transfer to General Fund	1,230,000	810,680	825,788	0	825,788	850,000	
SUB-TOTAL	1,230,000	810,680	825,788	0	825,788	850,000	
CONTINGENCY RESERVES/CLAIMS							
831 Contingency Reserves	0	0	24,910	0	0	0	
832 Payment of Claims	0	574	0	0	0	0	
833 Payment of Refunds	887	5	0	36	100	0	
SUB-TOTAL	887	579	24,910	36	100	0	
TOTAL CONTRIB./CONTINGENCY	1,230,887	811,259	850,698	36	825,888	850,000	-0.1%
LONG-TERM DEBT/CAPITAL LEASE							
921 Transfer to I&S Principal	419,691	512,488	668,083	334,042	668,083	1,061,438	
922 Transfer to I&S Interest	819,507	1,091,670	1,114,640	557,320	1,114,640	1,398,654	
TOTAL DEBT SERVICE	1,239,198	1,604,158	1,782,723	891,362	1,782,723	2,460,092	38.0%
GRAND TOTALS	2,564,778	2,640,949	2,723,421	934,846	2,718,611	3,400,092	24.8%

**SPECIAL REVENUE
FUNDS**

TAX INCREMENT FINANCING FUND

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
<u>BEGINNING FUND BALANCE</u>	35,699	102,269	194,171	194,171	194,171	264,353	
REVENUES							
<u>310-TAXES</u>							
111 Current Property Tax	39,783	56,662	55,959	0	61,606	63,946	
TOTAL TAXES	39,783	56,662	55,959	0	61,606	63,946	
<u>330-INTERGOVERNMENTAL</u>							
238 Local Reimb./Refund	25,133	34,275	34,645	0	38,211	38,211	
TOTAL TAXES	25,133	34,275	34,645	0	38,211	38,211	
<u>430-USE OF MONEY AND PROPERTY</u>							
331 Interest Income	1,654	965	900	175	365	400	
TOTAL TAXES	1,654	965	900	175	365	400	
GRAND TOTALS	66,570	91,902	91,504	175	100,182	102,556	12%
EXPENDITURES							
CONTRACT SERVICES & FEES							
539 Other Contract Services	0	0	61,500	0	30,000	31,500	
TOTAL CONTRACT SVCS & FEES	0	0	61,500	0	30,000	31,500	
CONTRIBUTIONS/TRANSFERS							
923 Transfers to CIP	0	0	0	0	0	0	
TOTAL CONTRIB./TRANSFERS	0	0	0	0	0	0	
GRAND TOTALS	0	0	61,500	0	30,000	31,500	-95%
INC./DEC. IN FUND BAL.	66,570	91,902	30,004	175	70,182	71,056	
ENDING FUND BALANCE	102,269	194,171	224,175	194,346	264,353	335,409	

The purpose of this fund is to set aside ad valorem tax for the purpose redevelopment of the reinvestment zone.

HOTEL/MOTEL FUND

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10		FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
			ADOPTED BUDGET	FY2009-10 MID-YEAR			
REVENUES							
<u>BEGINNING FUND BALANCE</u>	17,420	26,920	49,458	49,458	49,458	69,458	
<u>310-TAXES</u>							
143 Hotel Occupancy Tax	99,598	77,533	80,000	32,811	80,000	80,000	
TOTAL TAX REV.	99,598	77,533	80,000	32,811	80,000	80,000	
<u>420 ASSESSMENTS</u>							
326 Other Special Assessments	0	2,500	0	0	0	0	
TOTAL USE OF MONEY & PROPERTY	0	2,500	0	0	0	0	
GRAND TOTALS	99,598	80,033	80,000	32,811	80,000	80,000	
EXPENDITURES							
CONTRIBUTIONS/TRANSFERS							
812 Pass Through- Agency	74,698	57,495	60,000	20,401	60,000	60,000	
815 Interfund Transfer Out	15,400	0	0	0	0	9,000	
TOTAL CONTRIB./CONTINGENCY	90,098	57,495	60,000	20,401	60,000	69,000	
GRAND TOTALS	90,098	57,495	60,000	20,401	60,000	69,000	
INCREASE/DECREASE IN FUND BAL.	9,500	22,538	20,000	12,410	20,000	11,000	
ENDING FUND BALANCE	26,920	49,458	69,458	61,868	69,458	80,458	

Revenue for this fund come from taxes levied on guests staying at hotels/motels in Taylor. The tax rate is 7% of charges for lodging. As of now, there are five motels that collect this tax for the City. Based on an agreement executed with the Taylor Chamber of Commerce, tax receipts up to \$60,000 are transferred to the Chamber for tourism related expenses. The reserve is maintained for discretionary use by the Council.

TEXAS CAPITAL FUND

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
REVENUES							
<u>430 USE OF MONEY & PROPERTY</u>							
333 Rental Income (Leases)	25,021	25,021	25,021	12,511	25,021	25,021	
TOTAL USE OF MONEY & PROPERTY	25,021	25,021	25,021	12,511	25,021	25,021	
GRAND TOTALS	25,021	25,021	25,021	12,511	25,021	25,021	0%
EXPENDITURES							
LONG TERM DEBT/CAPITAL LEASE							
923 Long Term Capital Lease	25,021	25,021	25,021	14,596	25,021	25,021	
TOTAL DEBT SERVICE	25,021	25,021	25,021	14,596	25,021	25,021	
GRAND TOTALS	25,021	25,021	25,021	14,596	25,021	25,021	0%
INCREASE/DECREASE IN FUND BAL.	0	0	0	(2085)	0	0	

This feature of the Texas Capital fund relates to payments made to the state by the City to payoff a loan for funds borrowed in connection with the establishment of Temple College at Taylor (T-CAT). TCAT pays the City \$2,085 per month in rent which is then paid to the State to satisfy the loan requirement.

MAIN STREET REVENUE FUND

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
REVENUES							
BEGINNING FUND BALANCE	24,371	24,250	33,701	33,701	33,701	24,530	
330-INGOVERNMENTAL REVENUE							
236 Other Contribution	1,000	0	0	0	0	0	
TOTAL USE OF MONEY & PROPERTY	1,000	0	0	0	0	0	
440-DONATIONS FROM PRIVATE							
355 Heritage Sq Christmas Lights	0	0	0	6,294	6,294	10,000	
357 Sales& Other Fund Raisers	4,705	5,318	4,000	3,691	3,691	2,000	
358 Taylor Zest Festival	15,052	14,786	9,000	1,940	13,154	10,000	
TOTAL USE OF MONEY & PROPERTY	19,757	20,104	13,000	11,924	23,139	22,000	
GRAND TOTALS	20,757	20,104	13,000	11,924	23,139	22,000	69.23%
EXPENDITURES							
TRAINING/PROFESSIONAL DEV.							
141 WorkShop Training	0	502	500	1,138	1,150	1,200	
146 WorkShop Transportation	0	0	0	0	55	0	
TOTAL EMPLOYEE SERVICES	0	502	500	1,138	1,205	1,200	
PROGRAMS/SPECIAL EVENTS							
233 City Sponsored Events	0	691	2,000	9,674	9,674	10,000	
234 Fund Raising Goods	2,568	897	0	2,429	2,429	1,500	
235 Promotional Supplies	73	0	0	0	0	0	
236 Taylor Zest Festival	8,237	8,403	6,000	1,954	13,552	7,000	
TOTAL OPERATIONAL SUPPLIES	10,878	9,991	8,000	14,057	25,655	18,500	
CONTRIBUTIONS/TRANSFERS							
819 Contributions-Façade Grant	10,000	160	10,000	0	5,450	4,500	
TOTAL CONTRIB./CONTINGENCY	10,000	160	10,000	0	5,450	4,500	
GRAND TOTALS	20,878	10,652	18,500	15,195	32,310	24,200	30.8%
INCREASE/DECREASE IN FUND BAL.	(121)	9,451	(5,500)	(3,271)	(9,171)	(2,200)	
ENDING FUND BALANCE	24,250	33,701	28,201	30,430	24,530	22,330	

The purpose of this fund is to provide incentives for downtown businesses to improve the facades of the building they occupy (Façade Improvement Grants) and to account for donations and proceeds from fundraisers where profits are dedicated to promote downtown development.

CEMETERY LAND PURCHASES FUND

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
REVENUES							
BEGINNING FUND BALANCE	35,351	38,683	41,125	41,125	41,125	43,555	
460 PROCEEDS GEN FIXED ASSETS							
373 Cemetery Lot Sales	3,332	2,442	2,430	1,500	2,430	2,430	
TOTAL PROPERTY GEN FIXED ASSETS	3,332	2,442	2,430	1,500	2,430	2,430	
GRAND TOTALS	3,332	2,442	2,430	1,500	2,430	2,430	0.00%
EXPENDITURES							
CONTRACT SERVICES & FEES							
528 Advertising	0	0	0	0	0	0	
539 Other Contract Services	0	0	0	0	0	0	
TOTAL CONTRACT SVCS & FEES	0	0	0	0	0	0	
GRAND TOTALS	0	0	0	0	0	0	#DIV/0!
INCREASE/DECREASE IN FUND BAL.	3,332	2,442	2,430	1,500	2,430	2,430	
ENDING FUND BALANCE	38,683	41,125	43,555	42,625	43,555	45,985	

The purpose of this fund is to set aside a percentage of revenue derived from the sale of cemetery plots for purchase of additional land to expand the cemetery. On February 25, 1992 by motion and unanimous vote of the City Council, the percentage of revenue derived from the sale of cemetery plots for future land purchases, was set at 5%.

MUNICIPAL COURT SPECIAL FEE FUND

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
REVENUES							
BEGINNING FUND BALANCE	41,389	50,151	67,710	67,710	67,710	69,625	
410-FINES & FORFEITURES							
412 Building Security Fees	6,641	8,413	7,500	3,545	7,500	7,500	
413 Technology Fees	8,854	11,218	10,000	4,726	10,000	10,000	
TOTAL FINES & FORFEITURES	15,495	19,631	17,500	8,271	17,500	17,500	
GRAND TOTALS	15,495	19,631	17,500	8,271	17,500	17,500	0.00%
EXPENDITURES							
MUNICIPAL COURT BLDG SERCURITY							
CONTRACT SERVICES & FEES							
539 Other Contract Services	0	0	0	0	0	0	
TOTAL CONTRACT SVCS & FEES	0	0	0	0	0	0	
OFFICE FURNITURE/EQUIPMENT							
719 Other Capital Outlay	0	0	5,000	0	5,000	0	
TOTAL CAPITAL OUTLAY	0	0	5,000	0	5,000	0	
SUB- TOTALS	0	0	5,000	0	5,000	0	
MUNICIPAL COURT TECHNOLOGY							
OPERATIONAL EQUIPMENT							
267 Computers	0	1,072	1,200	1,144	2,788	0	
269 Other Office Equipment	390	1,000	0	498	498	0	
TOTAL CONTRACT SVCS & FEES	390	2,072	1,200	1,642	3,286	0	-100.0%
CONTRACT SERVICES & FEES							
532 Software Maint/Licensing	6,343	0	2,700	0	1,125	5,638	
539 Other Contract Services	0	0	0	0	6,174	25,545	
TOTAL CONTRACT SVCS & FEES	6,343	0	2,700	0	7,299	31,183	1054.9%
OFFICE FURNITURE/EQUIPMENT							
714 Computer Equipment	0	0	8,800	0	0	0	
719 Other Capital Outlay	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY	0	0	8,800	0	0	0	-100.0%
SUB- TOTALS	6,733	2,072	12,700	1,642	10,585	31,183	145.5%
GRAND TOTALS	6,733	2,072	17,700	1,642	15,585	31,183	76.18%
INCREASE/DECREASE IN FUND BAL.	8,762	17,559	(200)	6,629	1,915	(13,683)	
ENDING FUND BALANCE	50,151	67,710	67,510	74,338	69,625	55,942	

An assessment fee is charged against all defendants convicted of a misdemeanor charge in which these fees must be used for security devices or services in buildings housing the municipal court and for upgrading technology hardware or services.

**LIBRARY GRANT/
DONATION FUND**

			FY2009-10		FY2010-11	% Change	
	FY2007-08	FY2008-09	ADOPTED	FY2009-10	FY2009-10	FY2010-11	
	ACTUAL	ACTUAL	BUDGET	MID-YEAR	PROJECTED	BUDGET	
							Prior Year
REVENUES							
BEGINNING FUND BALANCE	47,095	27,681	45,579	45,579	45,579	42,804	
330-INTERGOVERNMENTAL REVENUES							
227 Grants	6,074	17,635	8,000	11,848	13,102	10,000	
229 Other State Grants	564	0	0	0	426	0	
239 Other Local Donations	0	0	0	0	0	0	
TOTAL INTERGOVERNMENTAL REV.	6,638	17,635	8,000	11,848	13,528	10,000	
430 USE OF MONEY & PROPERTY							
331 Interest Income	1,214	198	185	50	75	0	
334 Misc. Revenue	0	10,945	0	0	0	0	
TOTAL USE OF MONEY & PROPERTY	1,214	11,143	185	50	75	0	
440-DONATIONS FROM PRIVATE SOURCES							
354 Proceeds from Bequest	0	0	0	0	0	0	
359 Misc. Donations	650	88	0	100	0	0	
TOTAL PROCEEDS GEN FIXED ASSETS	650	88	0	100	0	0	
GRAND TOTALS	8,502	28,866	8,185	11,998	13,603	10,000	18%
EXPENDITURES							
SPECIALTY SUPPLIES							
259 Misc. Supplies	1,143	1,050	2,185	548	3,000	1,000	
TOTAL OPERATIONAL SUPPLIES	1,143	1,050	2,185	548	3,000	1,000	
CONTRACT SERVICES							
539 Other Contract Services	1,202	5,537	2,000	252	3,000	2,000	
TOTAL OPERATIONAL SUPPLIES	1,202	5,537	2,000	252	3,000	2,000	
OFFICE FURNITURE/EQUIPMENT							
715 Other Equipment	0	0	0	0	878	0	
718 Library Books	4,335	4,380	4,000	8,037	9,500	7,000	
TOTAL CAPITAL OUTLAY	4,335	4,380	4,000	8,037	10,378	7,000	
CONTRIBUTIONS/TRANSFERS							
815 Interfund Transfers Out	21,236	0	0	0	0	0	
TOTAL CONTRIBUTIONS/TRANSFERS	21,236	0	0	0	0	0	
GRAND TOTALS	27,916	10,968	8,185	8,837	16,378	10,000	18%
INCREASE/DECREASE IN FUND BAL.	(19,414)	17,898	0	3,161	(2,775)	0	
ENDING FUND BALANCE	27,681	45,579	45,579	48,740	42,804	42,804	

The purpose of this fund is to set aside for tracking purposes grants and donations to the Library in which funds are designated to be spent on the Library activities and operations.

**INTERNAL SERVICES
FUNDS**

Fleet Services Department

Department Description

The Fleet Services Department oversees management of the City's fleet and provides service for vehicle maintenance and repair. Our mission is to keep the City's fleet safe and reliable so that the City employees can do their job efficiently and safely.

The City's fleet is comprised of 149 vehicles and equipment consisting of automobiles, pickups, dump trucks, mowers, tractors, backhoes, loaders, etc. to Fire Department pumpers and aerial ladders and Police Department marked and unmarked vehicles. All vehicles needing repairs are brought to the Service Center for inspection and they are either repaired in-house or referred to outside vendors for specialized service. This department is committed to providing City departments with high quality repair and maintenance services in a manner that minimizes equipment downtime and interruptions of City services to our citizens.

This department provides other fleet services, which includes processing vehicle registrations, developing vehicle and equipment specifications, disposal of surplus vehicles and equipment, and maintaining vehicle history records.

Mission Statement

The Fleet Services Department strives to provide a safe, efficient and cost-effective fleet of vehicles and equipment to all city departments and maintain a high level of quality and professional maintenance.

FY 2009-2010 Accomplishments

- Implemented iWorq Systems Record Management software to track work orders.
- Installed Eco Systems on patrol fleet to improve performance and lower harmful exhaust emissions.
- Installed new rotary lift.
- Installed backing alarms on utility service trucks.
- Monitored safety issues within the department, ensuring a safe and efficient workplace.
- Monitored and performed preventive maintenance on fleet vehicles and equipment.
- Decreased vehicle down time through efficient, cost-effective operations.

FY 2010-2011 Goals and Objectives

- Replace and equip new vehicles and equipment.
- Maintain compliance with federal and state mandates with regards to safety and environment.
- Monitor expenditures and remain within + or – 5% of the budget allocation.
- Maintain minimal downtime of vehicles and equipment in order to increase employee productivity.
- Preserve mechanical, electrical and hydraulic integrity of the City’s fleet, thus extending the useful life of the City’s assets.
- Maintain a high level of customer satisfaction for repair and preventive maintenance services.
- Maintain a safe and efficient fleet for City operations.

Position Control-Listing of Authorized Position

Class Code	Classification Title	EEOC Code	Status *	Hr./Sal.	Pay Schedule	Pay Group (Range)		Authorized Positions		
						Prior Year	Proposed	2009-10	2010-11	Difference
#211	Fleet Services Mgr.	#02	F	Hr.	A-1	24	24	1.00	1.00	0.00
#445	Mechanic	#07	F	Hr.	A-1	18	18	1.00	1.00	0.00
* F = Full Time PPT = Permanent Part time Total								2.00	2.00	0.00

Performance Measures

Workload Indicators	Actual 07-08	Actual 08-09	Re-Estimate 09-10	Estimate 10-11
<i>Fleet</i>	149	149	150	150
<i>Vehicle Maintenance Cost</i>	\$ 270,502	\$ 245,000	\$ 253,000	\$260,000
<i>Fuel Cost</i>	\$ 168,000	\$ 215,000	\$180,000	\$185,000

FLEET SERVICES OPERATION REVENUES

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
<u>340-CHARGES FOR SERVICES</u>							
277 Equipment Rental Fee	646,094	556,187	620,740	314,550	598,195	602,050	
TOTAL CHARGES FOR SERVICES	646,094	556,187	620,740	314,550	598,195	602,050	-3.0%
<u>420 ASSESSMENTS</u>							
329 Payments of claims	24,762	7,794	0	777	777	0	
TOTAL ASSESSMENTS	24,762	7,794	0	777	777	0	#DIV/0!
<u>430 USE OF MONEY & PROPERTY</u>							
331 Interest Income	0	0	0	0	0	0	
334 Misc. Revenue	851	2,724	0	500	500	0	
TOTAL USE OF MONEY & PROPERTY	851	2724	0	500	500	0	#DIV/0!
<u>450- INTERFUND TRANSFER</u>							
365 Transfer from General Fund	0	0	0	0	0	0	
TOTAL INTERFUND TRANSFER	0	0	0	0	0	0	#DIV/0!
GRAND TOTALS	671,707	566,705	620,740	315,827	599,472	602,050	-3.0%
EXPENDITURES	668,583	555,262	620,740	271,438	610,915	602,050	
NET PROFIT/LOSS	3,124	11,443	0	44,389	(11,443)	0	

FLEET SERVICES OPERATION FUND

			FY2009-10		FY2010-11		% Change Prior Year
	FY2007-08 ACTUAL	FY2008-09 ACTUAL	ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	ADOPTED BUDGET	
WAGES & SALARIES							
111 Regular Full Time	77,306	82,719	81,636	42,236	83,677	83,677	
112 Vacation/Holiday	0	0	0	0	0	0	
114 Overtime	1,388	2,240	4,239	2,492	4,239	4,239	
115 Longevity Pay	288	384	480	480	480	576	
118 Insurance Allowance	0	0	0	0	0	0	
SUB-TOTAL	78,982	85,343	86,355	45,208	88,396	88,492	
PAID BENEFITS							
121 FICA-Social Security	6,115	6,554	6,615	3,464	6,772	6,779	
122 Workers Compensation	2,485	2,737	2,258	1,052	2,314	2,224	
123 State Unemployment Tax	198	90	383	0	383	78	
124 TMRS	7,885	10,789	11,388	5,885	11,658	11,857	
126 Health Insurance	10,805	9,452	10,138	5,914	10,138	7,683	
127 Dental Insurance	404	404	404	202	404	425	
128 Long Term Disability	259	295	318	163	326	326	
SUB-TOTAL	28,151	30,322	31,504	16,680	31,995	29,372	
ALLOWANCES/REIMBURSEMENTS							
131 Uniforms	155	225	330	320	330	330	
132 Uniforms Rental	1,784	1,068	1,780	867	1,780	1,780	
SUB-TOTAL	1,939	1,294	2,110	1,187	2,110	2,110	
TRAINING/PROFESSIONAL DEV.							
141 Workshop Training	0	648	500	0	500	250	
143 Membership/Dues	0	0	0	0	200	100	
144 Subscriptions & Books	0	79	200	151	0	100	
147 Training-Lodging	0	0	178	0	0	0	
148 Training-Meals	0	22	151	0	22	44	
SUB-TOTAL	0	749	1,029	151	722	494	
TOTAL EMPLOYEE SERVICES	109,072	117,708	120,998	63,226	123,223	120,468	-0.4%
OFFICE SUPPLIES							
211 General Office Supplies	236	236	250	138	250	250	
SUB-TOTAL	236	236	250	138	250	250	
CONSTRUCTION SUPPLIES							
226 Misc. Hardware	2,500	2,500	3,000	2,148	3,000	3,000	
SUB-TOTAL	2,500	2,500	3,000	2,148	3,000	3,000	
PUBLIC SAFETY SUPPLIES							
249 Fire Prevention Supplies	1,699	1,984	1,700	1,251	1,700	1,400	
SUB-TOTAL	1,699	1,984	1,700	1,251	1,700	1,400	
SPECIALTY SUPPLIES							
252 Medical Supplies	39	296	300	249	300	300	
253 Chemicals	3,318	3,027	3,000	2,413	3,000	3,000	
256 Minor Tools/Instruments	3,491	3,494	3,500	829	3,500	2,000	
259 Misc. Supplies	7,272	7,579	7,500	4,778	7,500	7,000	
SUB-TOTAL	14,120	14,395	14,300	8,269	14,300	12,300	
OPERATIONAL EQUIPMENT							
262 Communication Equipment	200	290	200	100	200	100	
264 Computer Accessories	54	118	150	0	150	100	
267 Computers	0	0	0	899	899	0	
279 Other Operational Equip.	13,160	0	4053	4052	4,052	0	
SUB-TOTAL	13,414	408	4,403	5,051	5,301	200	
TOTAL OPERATIONAL SUPPLIES	31,969	19,524	23,653	16,858	24,551	17,150	-27.5%

FLEET SERVICES OPERATION FUND

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2010-11	% Change	
	ACTUAL	ACTUAL	ADOPTED BUDGET	MID-YEAR PROJECTED	ADOPTED BUDGET	Prior Year	
UTILITIES							
323 Truck Telephone System	0	0	0	0	0	540	
324 Cell Phones	878	872	880	770	1,150	880	
325 Pagers	6	0	0	0	0	0	
SUB-TOTAL	884	872	880	770	1,150	1,420	
TOTAL FACILITIES OPERATION	884	872	880	770	1,150	1,420	61.4%
EQUIPMENT RENTAL							
414 Motor Vehicle Rental	3,360	3,361	3,704	1,854	3,683	3,704	
416 Light Equip. Rental-Exterior	5,564	4,613	6,400	1,953	5,400	6,400	
418 Trucks, Heavy Equip.-Ext.	2,803	4,730	8,000	3,462	8,000	7,000	
419 Replacement Fund Contrib.	2,000	1,494	2,000	0	0	0	
SUB-TOTAL	13,727	14,199	20,104	7,270	17,083	17,104	
FUEL, OIL & LUBRICANTS							
421 Fuel Line & Pump Repairs	4,131	4,480	4,000	3,847	4,000	3,500	
422 Carburetor Repairs	3,977	3,852	4,000	2,038	4,000	3,500	
423 Transmission System	11,768	10,505	12,000	7,377	12,000	11,000	
424 Brake System	15,776	15,281	16,000	6,746	16,000	15,000	
425 Suspension System	16,493	12,588	14,000	7,473	14,000	13,000	
426 Hydraulic System	14,746	12,779	12,000	11,532	12,000	11,000	
427 Cooling System	4,990	4,303	4,500	3,086	4,500	4,000	
428 Engine Repairs	30,589	29,947	32,000	20,544	32,000	30,000	
429 Body Shop Repairs	38,478	19,424	24,000	4,655	22,000	20,000	
SUB-TOTAL	140,948	113,159	122,500	67,298	120,500	111,000	
FUEL, OIL, FILTERS, TIRES							
441 Fuel (gas, diesel)	214,565	134,097	173,197	74,976	175,000	185,000	
442 Oil, Lubricants, Oil Filters	26,047	27,660	29,000	9,281	29,000	28,000	
445 Tires	32,262	26,878	25,000	18,361	25,000	24,000	
446 Batteries	6,734	7,694	7,000	5,550	7,000	7,000	
447 Electrical	20,910	19,259	19,000	14,860	19,000	18,000	
448 Exhaust Systems	2,485	2,251	2,500	426	2,500	2,000	
449 Misc. Repairs	25,733	22,847	25,000	14,503	25,000	25,000	
SUB-TOTAL	328,736	240,686	280,697	137,958	282,500	289,000	
TOTAL EQUIPMENT OPERATION	483,411	368,044	423,301	212,526	420,083	417,104	-1.5%
CONTRACT SERVICES & FEES							
522 Insurance and Bonds	41,590	47,377	47,500	18,894	38,000	42,000	
526 Testing/Certification	1,657	1,739	2,000	1,300	1,500	1,500	
532 Software License/Maint	0	0	2,408	1,908	2,408	2,408	
536 Extended Warranty	0	2,197	0	0	0	0	
TOTAL CONTRACT SVCS & FEES	43,247	51,312	51,908	22,102	41,908	45,908	-11.6%
CAPITAL OUTLAY							
725 Other Equipment	0	(2,197)	0	0	0	0	
TOTAL CAPITAL OUTLAY	0	(2,197)	0	0	0	0	#DIV/0!
GRAND TOTALS	668,583	555,262	620,740	315,481	610,915	602,050	-3.0%

FLEET REPLACEMENT FUND

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
REVENUES							
BEGINNING FUND BALANCE	609,067	594,945	563,752	563,752	563,752	430,600	
340-CHARGES FOR SERVICES							
278 Equipment Replacement Fee	260,989	120,708	46,225	10,303	10,303	0	
TOTAL CHARGES FOR SERVICES	260,989	120,708	46,225	10,303	10,303	0	
450-INTERFUND OPERATING TRANSFER							
331 Interest Income	0	191	0	0	0	0	
TOTAL USE OF MONEY & PROPERTY	0	191	0	0	0	0	
460 PROCEEDS GEN FIXED ASSETS							
374 Sale of Surplus Equip	0	0	0	0	1,360	0	
379 Sale of Misc. Assets	780	1,174	0	1,955	1,955	0	
TOTAL PROCEEDS GEN FIXED ASSETS	780	1,174	0	1,955	3,315	0	
GRAND TOTALS	261,769	122,073	46,225	12,258	13,618	0	-100.00%
EXPENDITURES							
CAPITAL OUTLAY							
710- Office Equipment							
714 Computers	0	17,930	0	0	0	0	
	0	17,930	0	0	0	0	
720- FIELD EQUIPMENT							
722 Light Equipment	0	0	0	0	0	0	
723 Motor Vehicles	165,073	60,566	100,000	0	0	0	
724 Heavy Equipment	0	0	0	0	0	0	
725 Other Equipment	44,048	8000	0	0	0	0	
TOTAL CAPITAL OUTLAY	209,121	68,566	100,000	0	0	0	
LONG-TERM DEBT/CAPITAL LEASE							
913 Capital Lease Short Term	66,770	66,770	146,770	36,615	146,770	80,000	
TOTAL DEBT SERVICE	66,770	66,770	146,770	36,615	146,770	80,000	
GRAND TOTALS	275,891	153,266	246,770	36,615	146,770	80,000	-67.58%
INCREASE/DECREASE IN FUND BAL.	(14,122)	(31,193)	(200,545)	(24,357)	(133,152)	(80,000)	
ENDING FUND BALANCE	594,945	563,752	363,207	539,396	430,600	350,600	

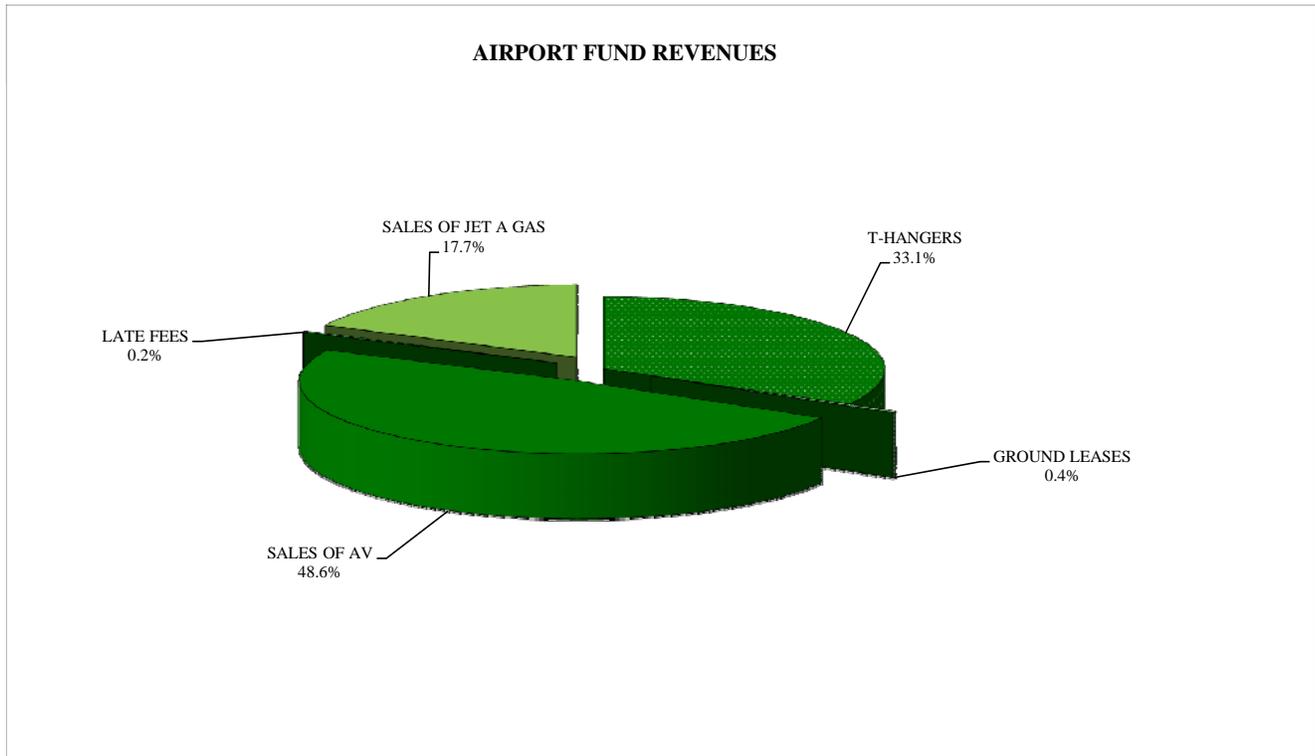
CIVIL SERVICE FUND

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
<u>REVENUES</u>							
<u>BEGINNING FUND BALANCE</u>	68,651	62,161	63,924	63,924	63,924	65,424	
<u>450-INTERFUND OPERATING TRANSFER</u>							
365 Transfer from General Fund	20,000	10,000	10,000	5,000	2,771	5,000	
TOTAL PROCEEDS GEN FIXED ASSETS	20,000	10,000	10,000	5,000	2,771	5,000	
GRAND TOTALS	20,000	10,000	10,000	5,000	2,771	5,000	-50.00%
<u>EXPENDITURES</u>							
100-EMPLOYEE SERVICES							
627 Police							
111 Sick Leave Pay	18,912	0	0	0	0	0	
121 FICA	1,695	0	0	0	0	0	
124 TMRS	1,551	0	0	0	0	0	
TOTAL EMPLOYEE SERVICES - Police	22,158	0	0	0	0	0	
628 Fire							
111 Sick Leave Pay	3,698	7,030	0	1,085	1,085	0	
121 FICA	331	630	0	97	97	0	
124 TMRS	303	577	0	89	89	0	
TOTAL EMPLOYEE SERVICES - Police	4,332	8,237	0	1,271	1,271	0	
GRAND TOTALS	26,490	8,237	0	1,271	1,271	0	#DIV/0!
INCREASE/DECREASE IN FUND BAL.	(6,490)	1,763	10,000	3,729	1,500	5,000	
ENDING FUND BALANCE	62,161	63,924	73,924	67,653	65,424	70,424	

OTHER FUNDS

AIRPORT FUND REVENUES

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
<u>330-INTERGOVERNMENTAL REV.</u>							
234 TEDC Contribution	0	25,000	0	0	0	0	
TOTAL INTERGOVERNMENTAL REV.	0	25,000	0	0	0	0	#DIV/0!
<u>340-CHARGES FOR SERVICES</u>							
281 T-Hangers	147,625	150,871	152,270	72,173	145,500	147,000	
283 Ground Leases	2,211	2,732	2,200	1,562	1,562	1,562	
284 Sale of AV Gas	318,817	230,393	220,000	98,505	212,500	215,800	
285 Sale of Jet A Gas	131,347	82,101	81,200	33,027	78,600	78,600	
374 Late Payment fees	0	0	0	682	1,100	1,100	
TOTAL CHARGES FOR SERVICES	600,000	466,097	455,670	205,948	439,262	444,062	-2.5%
<u>430 USE OF MONEY & PROPERTY</u>							
334 Misc. Revenue	0	618	0	0	0	0	
335 Reimbursements	40,387	1,677	0	0	0	0	
TOTAL USE OF MONEY & PROPERTY	40,387	2,295	0	0	0	0	#DIV/0!
<u>440 DONATIONS/PRIVATE SOURCE</u>							
356 Sales& Other Fund Raiser	350	1,000	1,000	0	1,000	1,000	
TOTAL PROCEEDS GEN FIXED ASSETS	350	1,000	1,000	0	1,000	1,000	0.0%
GRAND TOTALS	640,737	494,392	456,670	205,948	440,262	445,062	-2.5%
Net Profit/Loss	1,147	82,820	15,042	(1,080)	848	2,628	

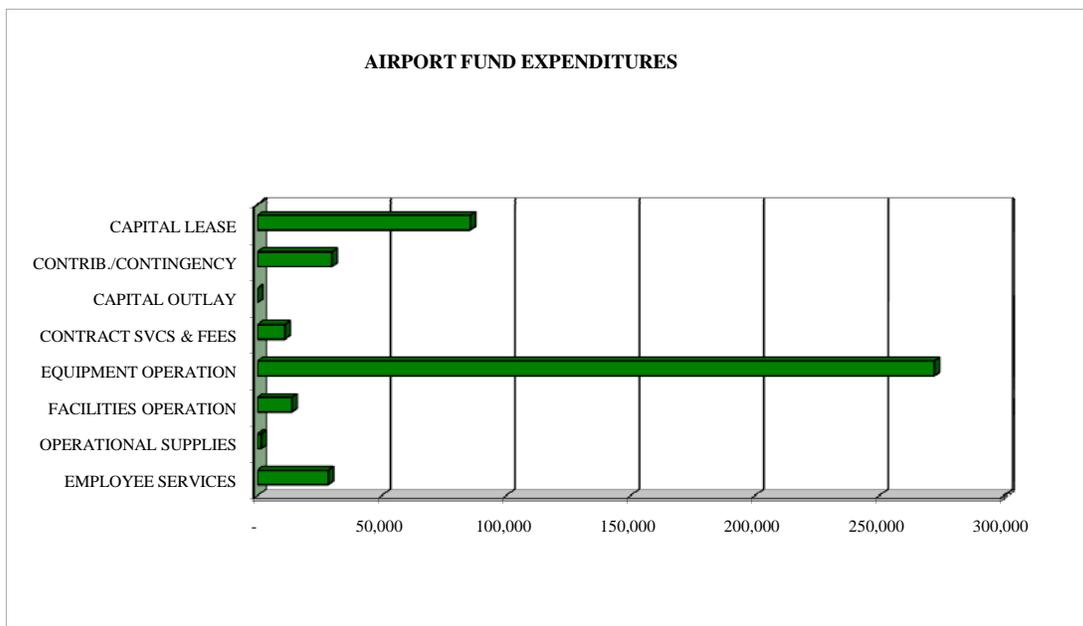


AIRPORT OPERATIONS EXPENDITURES

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
WAGES & SALARIES							
117 Temporary/Seasonal	27,246	25,852	26,273	11,906	25,034	26,273	
SUB-TOTAL	27,246	25,852	26,273	11,906	25,034	26,273	
PAID BENEFITS							
121 FICA-Social Security	2,084	1,982	2,010	915	2,010	2,010	
122 Workers Compensation	96	105	79	37	79	76	
123 State Unemployment Tax	216	230	552	36	552	116	
SUB-TOTAL	2,396	2,318	2,641	987	2,641	2,202	
ALLOWANCES/REIMBURSEMENTS							
131 Uniforms	0	0	180	0	180	0	
SUB-TOTAL	0	0	180	0	180	0	
TRAINING/PROFESSIONAL DEV.							
142 Professional Conferences	0	0	125	0	0	0	
147 Training-Lodging	0	0	0	0	0	0	
148 Training-Meals	0	0	35	0	0	0	
SUB-TOTAL	0	0	160	0	0	0	
TOTAL EMPLOYEE SERVICES	29,642	28,169	29,254	12,893	27,855	28,475	-2.7%
OFFICE SUPPLIES							
211 General Office Supplies	710	1,102	800	551	400	700	
215 Postage	54	0	0	0	0	0	
217 Office Security	126	252	230	126	230	230	
SUB-TOTAL	890	1,354	1,030	677	630	930	
PROGRAM/SPECIAL EVENTS							
233 City Sponsored Events	1,271	0	800	0	500	400	
SUB-TOTAL	1,271	0	800	0	500	400	
SPECIALTY SUPPLIES							
223 Building Materials	0	0	200	0	200	200	
256 Minor Tools	647	3,838	0	0	0	0	
SUB-TOTAL	647	3,838	200	0	200	200	
TOTAL OPERATIONAL SUPPLIES	2,808	5,192	2,030	677	1,330	1,530	-24.6%
UTILITIES							
321 Light & Power	7,856	11,939	12,000	6,523	12,000	12,000	
323 Truck Telephone System	847	736	850	371	850	850	
325 Pagers	69	57	65	0	0	0	
SUB-TOTAL	8,772	12,732	12,915	6,894	12,850	12,850	
FACILITY REPAIR/MAINT.							
343 Heating/Cooling Repairs	0	0	0	0	0	0	
349 Misc. Repairs/Maint	2,227	1,806	2,000	184	2,000	1,000	
SUB-TOTAL	2,227	1,806	2,000	184	2,000	1,000	
JANITORIAL SUPPLIES/SVC							
352 Cleaning Supplies	0	0	50	0	0	0	
SUB-TOTAL	0	0	50	0	0	0	
TOTAL FACILITIES OPERATION	10,999	14,538	14,965	7,078	14,850	13,850	-7.5%
EQUIPMENT RENTAL							
414 Motor Vehicle Rental	2,734	2,220	2,000	996	2,000	2,000	
419 Replacement Fund Contrib.	875	648	0	0	0	0	
SUB-TOTAL	3,609	2,868	2,000	996	2,000	2,000	

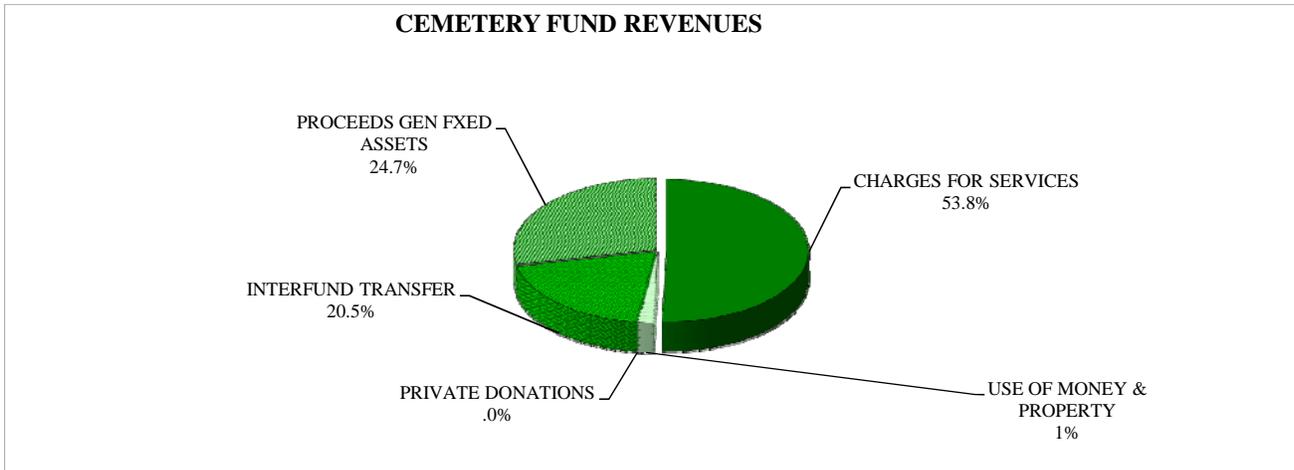
AIRPORT OPERATIONS EXPENDITURES

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED BUDGET	MID-YEAR	PROJECTED	ADOPTED BUDGET	Prior Year
FUEL, OIL & LUBRICANTS							
422 AV Gas & Jet A Fuel Purchase	298,758	178,028	208,900	93,698	208,900	210,000	
423 Jet A Fuel	138,355	58,579	57,900	26,566	57,900	60,000	
SUB-TOTAL	437,113	236,606	266,800	120,264	266,800	270,000	
TOTAL EQUIPMENT OPERATION	440,722	239,474	268,800	121,260	268,800	272,000	1.2%
CONTRACT SERVICES & FEES							
522 Insurance & Bonds	8,134	8,245	8,245	4,089	8,245	8,245	
528 Advertising	65	95	500	95	500	0	
532 Software Maint/License	1,095	50	2,615	1,007	2,615	2,310	
537 Bank Charges	0	124	0	0	0	0	
539 Other Contract Services	2,708	600	1,000	338	1,000	500	
TOTAL CONTRACT SVCS & FEES	12,002	9,115	12,360	5,529	12,360	11,055	-10.6%
DEPRECIATION / BAD DEBT							
651 Bad Debt	0	197	0	2,482	0	0	
TOTAL DEPRECIATION/BAD DEBT	0	197	0	2,482	0	0	
CAPITAL OUTLAY							
714 Computer Equipment	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY	0	0	0	0	0	0	#DIV/0!
CONTRIBUTIONS/TRANSFERS							
815 Interfund Transfer Out	30,000	30,000	30,000	15,000	30,000	30,000	
TOTAL CONTRIB./CONTINGENCY	30,000	30,000	30,000	15,000	30,000	30,000	0.0%
LONG-TERM DEBT/CAPITAL LEASE							
902 Interest Expense	3,864	7,032	6,586	3,377	6,586	5,897	
912 Loan Pmt to General Fund	72,338	40,383	41,045	20,438	41,045	41,733	
921 Transfer to I & S Principal	19,710	20,805	20,805	10,403	20,805	22,995	
922 Transfer to I & S Interest	17,505	16,667	15,783	7,892	15,783	14,899	
TOTAL LONG TERM DEBT/LEASE	113,417	84,887	84,219	42,109	84,219	85,524	1.5%
GRAND TOTALS	639,590	411,572	441,628	207,028	439,414	442,434	0.2%



**CEMETERY FUND
REVENUES**

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
BEGINNING BALANCE	59,193	288,299	253,065	253,065	253,065	241,602	
<u>340-CHARGES FOR SERVICES</u>							
286 Grave Digging Services	77,650	73,550	77,000	39,700	77,000	77,000	
287 Gravesite Marking/Locating Fee	1,110	1,220	1,200	345	1,700	1,700	
288 Monument Leveling Fee	0	0	0	0	0	0	
289 Credit Card Processing Fee	0	0	0	0	0	0	
TOTAL CHARGES FOR SERVICES	78,760	74,770	78,200	40,045	78,700	78,700	0.6%
<u>430 USE OF MONEY & PROPERTY</u>							
331 Interest Income	6,662	1,544	1,700	152	325	325	
333 Rental Income (Leases)	560	0	0	500	0	0	
334 Misc. Revenue	1484	2,679	1,200	916	1,200	1,200	
335 Reimbursement/Repayments	0	0	0	0	0	0	
TOTAL USE OF MONEY & PROPERTY	8,706	4,223	2,900	1,569	1,525	1,525	-47.4%
<u>440- DONATIONS FROM PRIVATE SOURCE</u>							
359 Cemetery Misc. Donations	200	0	0	100	100	0	
TOTAL PRIVATE DONATIONS	200	0	0	100	100	0	#DIV/0!
<u>450- INTERFUND TRANSFER</u>							
363 Transfer from Cem. Perm. Fund	242,300	30,000	30,000	14,000	30,000	30,000	
TOTAL INTERFUND TRANSFER	242,300	30,000	30,000	14,000	30,000	30,000	0.0%
<u>460- PROCEEDS GEN FIXED ASSETS</u>							
372 Cemetery Lot Sale-Unrestricted	33,860	22,365	30,000	16,391	25,000	25,000	
373 Cemetery Lot Sale-Extended	12,752	11,825	14,000	4,605	11,000	11,000	
TOTAL PROCEEDS GEN FXED ASSETS	46,612	34,190	44,000	20,996	36,000	36,000	-18.2%
GRAND TOTALS	376,578	143,183	155,100	76,709	146,325	146,225	-5.72%
INCREASE (DECREASE) FUND BALANCE	229,106	(35,234)	(2,103)	3,719	(11,463)	(113,620)	
ENDING FUND BALANCE	288,299	253,065	250,962	256,785	241,602	127,982	

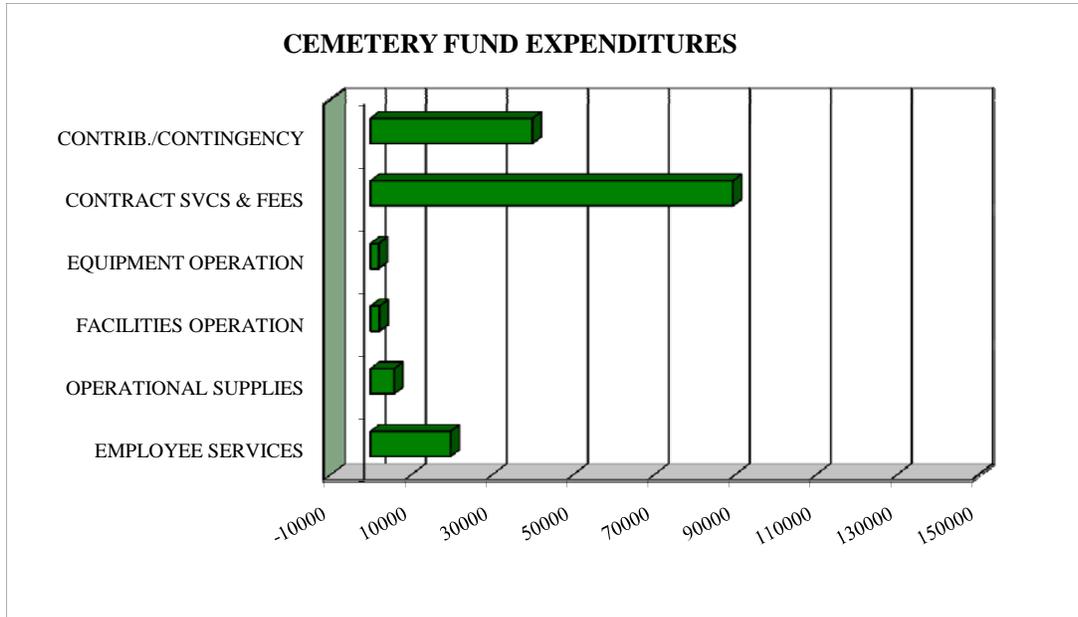


CEMETERY FUND EXPENDITURES

	FY2009-10				FY2010-11	% Change	
	FY2007-08 ACTUAL	FY2008-09 ACTUAL	ADOPTED BUDGET	FY2009-10 MID-YEAR PROJECTED	ADOPTED BUDGET	Prior Year	
WAGES & SALARIES							
117 Temporary/Seasonal	20,406	19,613	17,969	10,259	18,161	20,419	
SUB-TOTAL	20,406	19,613	17,969	10,259	18,161	20,419	
PAID BENEFITS							
121 FICA-Social Security	1,550	1,502	1,375	792	1,389	1,562	
122 Workers Compensation	934	1,042	54	25	54	59	
123 State Unemployment Tax	147	156	355	19	359	80	
SUB-TOTAL	2,631	2,701	1,784	836	1,802	1,701	
TOTAL EMPLOYEE SERVICES	23,037	22,314	19,753	11,095	19,963	22,120	12.0%
OFFICE SUPPLIES							
211 General Office Supplies	82	237	200	385	500	300	
SUB-TOTAL	82	237	200	385	500	300	
SPECIALTY SUPPLIES							
253 Chemicals	1,780	11	3,000	917	3,000	3,000	
SUB-TOTAL	1,780	11	3,000	917	3,000	3,000	
OPERATIONAL EQUIPMENT							
264 Computer Accessories	0	362	500	0	275	275	
279 Other Equipment	214	31	100	0	100	100	
SUB-TOTAL	214	393	600	0	375	375	
TOTAL OPERATIONAL SUPPLIES	2,076	641	3,800	1,302	3,875	3,675	-3.3%
UTILITIES							
321 Light & Power	657	958	1,000	647	1,400	1,400	
322 Natural Gas & Prone	0	0	0	0	0	0	
323 Truck Telephone System	578	579	600	303	600	600	
324 Cell Phones	0	0	0	0	0	0	
325 Pagers	43	0	0	0	0	0	
SUB-TOTAL	1,278	1,537	1,600	950	2,000	2,000	
FACILITY REPAIR/MAINT.							
349 Misc. Repairs/Maint	949	448	600	280	600	600	
SUB-TOTAL	949	448	600	280	600	600	
TOTAL FACILITIES OPERATION	2,227	1,986	2,200	1,230	2,600	2,600	18.2%
EQUIPMENT RENTAL							
414 Motor Vehicle Rental	4,199	2,724	2,000	1,002	2,000	2,000	
419 Replacement Fund Contrib.	875	648	0	0	0	0	
TOTAL EQUIPMENT OPERATION	5,074	3,372	2,000	1,002	2,000	2,000	0.0%
CONTRACT SERVICES & FEES							
521 County Recording Fees	1,104	744	850	544	850	850	
522 Insurance & Bonds	398	449	500	176	400	500	
534 Grave Digging Svcs.	52,400	48,900	55,700	31,450	55,700	55,700	
539 Other Contract Services	31,156	21,128	32,400	6,191	32,400	32,400	
TOTAL CONTRACT SVCS & FEES	85,058	71,221	89,450	38,361	89,350	89,450	0.0%

CEMETERY FUND EXPENDITURES

	FY2009-10				FY2010-11		% Change Prior Year
	FY2007-08	FY2008-09	ADOPTED	FY2009-10	FY2009-10	ADOPTED	
	ACTUAL	ACTUAL	BUDGET	MID-YEAR PROJECTED	PROJECTED	BUDGET	
CONTRIBUTIONS/TRANSFERS							
815 Transfer Out	30,000	78,883	40,000	20,000	40,000	140,000	
TOTAL CONTRIB./CONTINGENCY	30,000	78,883	40,000	20,000	40,000	140,000	250.0%
GRAND TOTALS	147,472	178,417	157,203	72,990	157,788	259,845	65.3%



UTILITY IMPACT FUND

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
Beginning Balance	228,144	279,757	298,536	298,536	298,536	323,273	

REVENUES

340-CHARGES FOR SERVICES

323 Water Cap. Impact Fee	38,908	14,310	12,000	16,663	19,432	20,000	
324 Sewer Cap. Impact Fee	12,705	4,469	4,000	4,625	5,305	6,000	
TOTAL REVENUES	51,613	18,779	16,000	21,288	24,737	26,000	62.5%

EXPENDITURES

500-CONTRACT SERVICES & FEES

539 Other Contract Services	0	0	0	0	0	0	
TOTAL EXPENSE	0	0	0	0	0	0	0.0%

Net Increase/Loss	51,613	18,779	16,000	21,288	24,737	26,000	62.5%
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Ending Balance	279,757	298,536	314,536	319,824	323,273	349,273	
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CEMETERY PERMANENT FUND

	FY2007-08 ACTUAL	FY2008-09 ACTUAL	FY2009-10 ADOPTED BUDGET	FY2009-10 MID-YEAR	FY2009-10 PROJECTED	FY2010-11 ADOPTED BUDGET	% Change Prior Year
<u>BEGINNING FUND BALANCE</u>	973,817	769,301	772,186	772,186	772,186	775,369	
REVENUES							
<u>430 USE OF MONEY & PROPERTY</u>							
331 Interest Income	37,043	30,276	30,000	15,671	30,000	30,000	
337 Unrealized Gain/Loss	(15,862)	(9,482)	0	(7,536)	(8,767)	0	
TOTAL USE OF MONEY & PROPERTY	21,181	20,794	30,000	8,135	21,233	30,000	
<u>440- DONATIONS FROM PRIVATE SOURCES</u>							
354 Bequests	0	0	0	0	0	0	
TOTAL INTERFUND TRANSFER	0	0	0	0	0	0	
<u>460- PROCEEDS GEN FIXED ASSETS</u>							
371 Cemetery Lot Sales	16,658	12,211	12,000	7,498	12,000	12,000	
TOTAL PROCEEDS GEN FIXED ASSETS	16,658	12,211	12,000	7,498	12,000	12,000	
GRAND TOTALS	37,839	33,005	42,000	15,634	33,233	42,000	0.00%
EXPENDITURES							
CONTRACT SERVICES							
537 Bank Finance/Service Fees	0	60	0	25	50	75	
TOTAL CONTRACT SERVICES	0	60	0	25	50	75	#DIV/0!
CONTRIBUTIONS/TRANSFERS							
812 Bank Service Fees	55	0	75	0	0	0	
813 Transfer out-Cemetery Op Fund	242,300	30,000	30,000	14,000	30,000	30,000	
TOTAL CONTRIB./CONTINGENCY	242,355	30,060	30,075	14,025	30,050	30,075	0.00%
INCREASE/DECREASE IN FUND BAL.	(204,516)	2,885	11,925	1,584	3,183	11,850	
ENDING FUND BALANCE	769,301	772,186	784,111	773,769	775,369	787,219	

Chapter 6 Section 6-8 of the City Code establishes a cemetery trust fund subject to control of the City Council. Interest income from the investment of the permanent fund are to be used for beautification and upkeep of the cemetery.

ROADWAY IMPACT FUND

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year
<u>BEGINNING FUND BALANCE</u>	0	14,620	56,805	56,805	56,805	82,905	
REVENUES							
<u>420-ASSESSMENTS</u>							
328 Roadway Impact Fees	14,620	42,185	40,000	21,266	26,100	27,000	
TOTAL ASSESSMENTS	14,620	42,185	40,000	21,266	26,100	27,000	
GRAND TOTALS	14,620	42,185	40,000	21,266	26,100	27,000	-33%
EXPENDITURES							
CONTRIBUTIONS/TRANSFERS							
923 Transfers Out	0	0	0	0	0	0	
TOTAL CONTRIBUTIONS/TRANSFERS	0	0	0	0	0	0	
GRAND TOTALS	0	0	0	0	0	0	0%
INCREASE/DECREASE IN FUND BAL.	14,620	42,185	40,000	21,266	26,100	27,000	
ENDING FUND BALANCE	14,620	56,805	96,805	78,071	82,905	109,905	

An assessment imposed by the City upon new development to generate revenue for funding or recouping the costs of capital improvements or facility expansions necessitated by and attributed to new development within the city.

BONDED DEBT

BONDED DEBT

The cost of acquisition for large capital items and the construction of infrastructure sometimes exceed the amount of funding available from operating revenues and resources. When this occurs, the City may use long-term debt obligations, typically bonds and certificates of obligation. These issues require greater legal formality than bank loans and some may also require voter approval.

The City of Taylor has three types of debt outstanding. **General Obligation Bonds** are backed by the full faith and credit of the City; in other words, the debt is guaranteed by a pledge of ad valorem taxes.

Revenue Bonds are payable from a specific source of revenue and does not affect the ad valorem tax rate. Revenue debt typically has a “coverage” requirement pursuant to the particular debt covenants. Coverage is the ratio of net pledged revenues to related debt service for a specific year.

Combination Bonds are backed by a cross-pledge of taxes and revenues from a specific source of revenue. The City’s combination debt is repaid with a combination of ad valorem taxes, water and sewer revenues, and sales tax revenues.

A schedule of outstanding bond issues and debt service requirements appears on the immediately following pages.

Debt Limit

No direct funded debt limitation is imposed on the City under current State law or the City Charter. Article XI, Section 5 of the Texas Constitution is applicable to the City, and limits its maximum ad valorem rate to \$2.50 per \$100 of assessed valuation for all City purposes. Administratively, the Attorney General of the State of Texas will permit allocation of \$1.50 of the \$2.50 maximum tax rate for general obligation debt service. The City operates under a Home Rule Charter which adopts the constitutional provisions.

❖ Constitutional Ad Valorem Tax Limitation:	\$2.50/\$100
❖ Attorney General Administrative Limitation on Ad Valorem Tax Debt (I &S Tax)	\$1.50/\$100
❖ 2010 Taxable Assessed Valuation	\$759,792,132
❖ 2010 Total Tax Rate (per \$100)	\$ 0.813893
❖ 2010 I&S Tax Rate (per \$100)	\$ 0.224067
❖ Legal Debt Limit	\$166,941

ACTUAL DEBT MARGIN

The certified 2010 taxable value per the Tax Appraisal District is \$707,758,871 which \$52,035,261 is still under review. This is an increase of \$33,500,816 or 4.4% from the 2009 taxable value. The current tax revenue was calculated using 80% of those values still under review. This calculated to be \$41,628,209 in taxable value. Thus giving a total taxable value of \$741,607,425 for the calculation of tax revenue. This does not include the increment for the TIF. The current rate for revenue was calculated using a maintenance and operation tax rate of .589826 per \$100 of taxable value and a collection rate of 97% as follows:

Total Taxation Value	\$741,607,425
Proposed Tax Rate Per \$100 Valuation	<u>0.813893</u>
Gross Revenues from taxes	\$ 6,035,891
Estimated percentage of collections	<u>97%</u>
Total estimated funds from tax levy	\$ 5,854,814

	<u>Tax Rate</u>	<u>Total</u>
Distribution of Tax Revenue:		
Maintenance & Operation	0.589826	\$4,216,473
Interest & Sinking	<u>0.224067</u>	<u>\$1,638,341</u>
TOTAL	0.813893	\$5,854,814

Analysis of Principal & Interest Payments Due - By Fund
Fiscal Year Ending September 30, 2011

		<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
General Fund:				
GENERAL OBLIGATION REFUNDING 2002	78.100%	\$ 82,005	\$ 53,131	\$ 135,136
CERTIFICATES OF OBLIGATION 2003 (4.5 M)	35.160%	\$ 68,562	\$ 50,315	\$ 118,877
GENERAL OBLIGATION BONDS 2005	100.000%	\$ 195,000	\$ 191,958	\$ 386,958
CERTIFICATES OF OBLIGATION 2006 (4.2 M)	4.760%	\$ 15,000	\$ 4,005	\$ 19,005
CERTIFICATES OF OBLIGATION 2007 (10 M)	29.895%	\$ 15,000	\$ 113,751	\$ 128,751
CERTIFICATES OF OBLIGATION 2008 (9.6 M)	31.200%	\$ 10,000	\$ 135,005	\$ 145,005
REFUNDING GO BONDS 2009	52.000%	\$ 455,000	\$ 122,225	\$ 577,225
CERTIFICATES OF OBLIGATION 2010 (8.7 M)	30.100%	\$ -	\$ 124,884	\$ 124,884
Total		\$ 840,567	\$ 795,274	\$ 1,635,841
Water Enterprise:				
CERTIFICATES OF OBLIGATION 2003 (4.5 M)	29.570%	\$ 57,662	\$ 42,316	\$ 99,977
CERTIFICATES OF OBLIGATION 2006 (4.2 M)	46.200%	\$ -	\$ 89,000	\$ 89,000
CERTIFICATES OF OBLIGATION 2008 (9.6 M)	34.400%	\$ 82,500	\$ 159,501	\$ 242,001
CERTIFICATES OF OBLIGATION 2010 (8.7 M)	37.700%	\$ -	\$ 157,245	\$ 157,245
Total		\$ 140,162	\$ 448,061	\$ 588,223
Wastewater Enterprise:				
REVENUE BONDS 1997	100.000%	\$ 255,000	\$ 115,385	\$ 370,385
CERTIFICATES OF OBLIGATION 2003 (4.5 M)	35.270%	\$ 68,776	\$ 50,472	\$ 119,248
CERTIFICATES OF OBLIGATION 2006 (4.2 M)	46.200%	\$ -	\$ 89,000	\$ 89,000
CERTIFICATES OF OBLIGATION 2007 (10 M)	70.105%	\$ -	\$ 268,100	\$ 268,100
CERTIFICATES OF OBLIGATION 2008 (9.6 M)	34.400%	\$ 82,500	\$ 159,502	\$ 242,002
REFUNDING GO BONDS 2009	48.000%	\$ 515,000	\$ 112,788	\$ 627,788
CERTIFICATES OF OBLIGATION 2010 (8.7 M)	32.200%	\$ -	\$ 134,189	\$ 134,189
Total		\$ 921,276	\$ 929,436	\$ 1,850,711
Airport Enterprise:				
GENERAL OBLIGATION REFUNDING 2002	21.900%	\$ 22,995	\$ 14,899	\$ 37,894
Total		\$ 22,995	\$ 14,899	\$ 37,894
Grand Total		\$ 1,924,999	\$ 2,187,669	\$ 4,112,669

Analysis of Indebtedness
Debt Outstanding as of September 30, 2010

<u>Name of Issue</u>		<u>Amount</u> <u>Issued</u>	<u>Amount</u> <u>Retired</u>	<u>Amount</u> <u>Outstanding</u>
WATER & SEWER REVENUE BONDS	1997	\$ 2,950,000	\$ 300,000	\$ 2,650,000
GENERAL OBLIGATION BONDS	2000	\$ 2,400,000	\$ 2,400,000	\$ -
CERTIFICATES OF OBLIGATION	2000	\$ 3,500,000	\$ 3,500,000	\$ -
GENERAL OBLIGATION and REF BONDS	2002	\$ 2,055,000	\$ 610,000	\$ 1,445,000
CERTIFICATES OF OBLIGATION	2003	\$ 4,500,000	\$ 1,195,000	\$ 3,305,000
GENERAL OBLIGATION BONDS	2005	\$ 5,100,000	\$ 420,000	\$ 4,680,000
CERTIFICATES OF OBLIGATION	2006	\$ 4,200,000	\$ 110,000	\$ 4,090,000
CERTIFICATES OF OBLIGATION	2007	\$ 10,000,000	\$ 30,000	\$ 9,970,000
GENERAL OBLIGATION BONDS	2008	\$ 9,615,000	\$ 150,000	\$ 9,465,000
GENERAL OBLIGATION REF BONDS	2009	\$ 8,995,000	\$ 1,045,000	\$ 7,950,000
CERTIFICATES OF OBLIGATION	2010	\$ 8,745,000	\$ -	\$ 8,745,000
Total		\$ 62,060,000	\$ 9,760,000	\$ 52,300,000

Analysis of Principal & Interest Maturities
Fiscal Year Ending September 30, 2011

<u>Name of Issue</u>		<u>Principal</u>	<u>Interest</u>	<u>Total P & I</u>
WATER & SEWER REVENUE BONDS	1997	\$ 255,000	\$ 115,385	\$ 370,385
GENERAL OBLIGATION and REF BONDS	2002	\$ 105,000	\$ 68,030	\$ 173,030
CERTIFICATES OF OBLIGATION	2003	\$ 195,000	\$ 143,104	\$ 338,104
GENERAL OBLIGATION BONDS	2005	\$ 195,000	\$ 191,958	\$ 386,958
GENERAL OBLIGATION BONDS	2006	\$ 15,000	\$ 182,005	\$ 197,005
GENERAL OBLIGATION BONDS	2007	\$ 15,000	\$ 381,851	\$ 396,851
CERTIFICATES OF OBLIGATION	2008	\$ 175,000	\$ 454,008	\$ 629,008
GENERAL OBLIGATION REF BONDS	2009	\$ 970,000	\$ 235,013	\$ 1,205,013
CERTIFICATES OF OBLIGATION	2010	\$ -	\$ 416,318	\$ 416,318
Total		\$ 1,925,000	\$ 2,187,670	\$ 4,112,670

\$2,950,000
CITY OF TAYLOR
WATERWORKS & SEWER SYSTEM REVENUE BONDS
SERIES 1997

Dated December 22, 1997

Principal Due: August 15

Interest Due: Feb. 15 and Aug. 15

JPMorgan Chase Bank

YEAR ENDING

<u>SEPT. 30</u>	<u>PRINCIPAL</u>	<u>RATE</u>	<u>INTEREST</u>	<u>TOTAL</u>
2011	\$ 255,000	4.21%	\$ 115,385	\$ 370,385
2012	\$ 265,000	4.26%	\$ 104,650	\$ 369,650
2013	\$ 275,000	4.31%	\$ 93,361	\$ 368,361
2014	\$ 290,000	4.36%	\$ 81,508	\$ 371,508
2015	\$ 305,000	4.36%	\$ 68,864	\$ 373,864
2016	\$ 615,000	4.41%	\$ 55,566	\$ 670,566
2017	\$ 645,000	4.41%	\$ 28,445	\$ 673,445
TOTAL	\$ 2,650,000		\$ 547,778	\$ 3,197,778

Percentage Breakdown:

Sewer 100%

Purpose: Finance costs for constructing, improving, and extending the system and to pay costs of issuance.

\$2,055,000
CITY OF TAYLOR GENERAL OBLIGATION REFUNDING & IMPROVEMENT BONDS
SERIES 2002

Dated April , 2002

Principal Due: August 15

Interest Due: Feb. 15 and Aug. 15

JPMorgan Chase Bank

YEAR ENDING SEPT. 30	<u>PRINCIPAL</u>	<u>RATE</u>	<u>INTEREST</u>	<u>TOTAL</u>
2011	\$ 105,000	4.250%	\$ 68,030	\$ 173,030
2012	\$ 105,000	4.350%	\$ 63,568	\$ 168,568
2013	\$ 110,000	4.450%	\$ 59,000	\$ 169,000
2014	\$ 120,000	4.500%	\$ 54,105	\$ 174,105
2015	\$ 120,000	4.600%	\$ 48,705	\$ 168,705
2016	\$ 125,000	4.750%	\$ 43,185	\$ 168,185
2017	\$ 130,000	4.750%	\$ 37,248	\$ 167,248
2018	\$ 140,000	4.850%	\$ 31,073	\$ 171,073
2019	\$ 145,000	4.850%	\$ 24,283	\$ 169,283
2020	\$ 110,000	5.000%	\$ 17,250	\$ 127,250
2021	\$ 115,000	5.000%	\$ 11,750	\$ 126,750
2022	\$ 120,000	5.000%	\$ 6,000	\$ 126,000
TOTAL	\$ 1,445,000		\$ 464,195	\$ 1,909,195

Percentage Breakdown:

GENERAL FUND 78.10%
AIRPORT FUND 21.90%
Total 100.00%

Purpose: \$455,000 to refund the Refunded Obligations and pay costs of issuance
 \$1,470,000 for constructing and improving the street and bridge system and pay costs of issuance
 \$130,000 for drainage improvement projects and pay costs of issuance

\$4,500,000
CITY OF TAYLOR COMBINATION TAX & REVENUE CERTIFICATES OF OBLIGATION
SERIES 2003

Dated September 25, 2003

Principal Due: August 15

Interest Due: February 15
August 15

JPMorgan Chase Bank

YEAR ENDING

<u>SEPT. 30</u>	<u>PRINCIPAL</u>	<u>RATE</u>	<u>INTEREST</u>	<u>TOTAL</u>
2011	\$ 195,000	4.25%	\$ 143,104	\$ 338,104
2012	\$ 205,000	4.38%	\$ 134,816	\$ 339,816
2013	\$ 215,000	3.80%	\$ 125,848	\$ 340,848
2014	\$ 225,000	3.90%	\$ 117,678	\$ 342,678
2015	\$ 230,000	4.00%	\$ 108,903	\$ 338,903
2016	\$ 240,000	4.10%	\$ 99,703	\$ 339,703
2017	\$ 250,000	4.25%	\$ 89,863	\$ 339,863
2018	\$ 260,000	4.40%	\$ 79,238	\$ 339,238
2019	\$ 270,000	4.40%	\$ 67,798	\$ 337,798
2020	\$ 285,000	4.55%	\$ 55,918	\$ 340,918
2021	\$ 295,000	4.55%	\$ 42,950	\$ 337,950
2022	\$ 310,000	4.65%	\$ 29,528	\$ 339,528
2023	\$ 325,000	4.65%	\$ 15,113	\$ 340,113
TOTAL	\$ 3,305,000		\$ 1,110,455	\$ 4,415,455

Percentage Breakdown:

Water	29.57%
Sewer	35.27%
General Fund	<u>35.16%</u>
	100.00%

Purpose: Improving and extending the City's Water and Wastewater System including purchasing new computer equipment and software; purchasing, renovating and equipping a building located at 109 West 5th Street; purchasing and equippng a fire pumper truck; constructing restrooms in city park; constructing street improvements and payment of professional services in connection therewith including legal, engineering, architectural and fiscal fees and the costs of issuance.

\$5,100,000
CITY OF TAYLOR GENERAL OBLIGATION BONDS
SERIES 2005

Dated August 15, 2005

Principal Due: August 15

Interest Due: February 15
August 15

JPMorgan Chase Bank

YEAR ENDING SEPT. 30	<u>PRINCIPAL</u>	<u>RATE</u>	<u>INTEREST</u>	<u>TOTAL</u>
2011	\$ 195,000	4.00%	\$ 191,958	\$ 386,958
2012	\$ 210,000	4.00%	\$ 184,158	\$ 394,158
2013	\$ 210,000	4.00%	\$ 175,758	\$ 385,758
2014	\$ 210,000	4.00%	\$ 167,358	\$ 377,358
2015	\$ 235,000	4.00%	\$ 158,958	\$ 393,958
2016	\$ 235,000	4.00%	\$ 149,558	\$ 384,558
2017	\$ 235,000	4.00%	\$ 140,158	\$ 375,158
2018	\$ 235,000	4.00%	\$ 130,757	\$ 365,757
2019	\$ 290,000	4.00%	\$ 121,358	\$ 411,358
2020	\$ 290,000	4.10%	\$ 109,758	\$ 399,758
2021	\$ 500,000	4.10%	\$ 97,868	\$ 597,868
2022	\$ 525,000	4.10%	\$ 77,368	\$ 602,368
2023	\$ 650,000	4.25%	\$ 55,843	\$ 705,843
2024	\$ 325,000	4.25%	\$ 28,218	\$ 353,218
2025	\$ 335,000	4.30%	\$ 14,405	\$ 349,405
TOTAL	\$ 4,680,000		\$ 1,803,475	\$ 6,483,475

Percentage Breakdown:

GENERAL FUND 100%

Purpose: \$1,700,000 acquiring, constructing, improving, renovating and equipping a fire station including the acquisition of any necessary site and related parking;
\$3,400,000 acquiring, constructing, improving, renovating and equipping a new city library including the acquisition of any necessary site and related parking.

\$4,200,000
CITY OF TAYLOR COMBINATION TAX & REVENUE CERTIFICATES OF OBLIGATION
SERIES 2006

Dated: December 19, 2006

Principal Due: August 15

Interest Due: February 15
August 15

Bank of America

YEAR ENDING					
SEPT. 30	<u>PRINCIPAL</u>	<u>RATE</u>	<u>INTEREST</u>		<u>TOTAL</u>
2011	\$ 15,000	4.45%	\$ 182,005	\$	197,005
2012	\$ 15,000	4.45%	\$ 181,338	\$	196,338
2013	\$ 15,000	4.45%	\$ 180,670	\$	195,670
2014	\$ 15,000	4.45%	\$ 180,003	\$	195,003
2015	\$ 15,000	4.45%	\$ 179,335	\$	194,335
2016	\$ 15,000	4.45%	\$ 178,668	\$	193,668
2017	\$ 50,000	4.45%	\$ 178,000	\$	228,000
2018	\$ 170,000	4.45%	\$ 175,775	\$	345,775
2019	\$ 180,000	4.45%	\$ 168,210	\$	348,210
2020	\$ 190,000	4.45%	\$ 160,200	\$	350,200
2021	\$ 470,000	4.45%	\$ 151,745	\$	621,745
2022	\$ 490,000	4.45%	\$ 130,830	\$	620,830
2023	\$ 510,000	4.45%	\$ 109,025	\$	619,025
2024	\$ 750,000	4.45%	\$ 86,330	\$	836,330
2025	\$ 385,000	4.45%	\$ 52,955	\$	437,955
2026	\$ 805,000	4.45%	\$ 35,823	\$	840,823
TOTAL	\$ 4,090,000		\$ 2,330,910	\$	6,420,910

Percentage Breakdown:

Water	47.60%
Sewer	47.60%
General Fund	4.80%
	100.00%

Purpose: (1) Improving and extending the City's Waterworks system including Upper Pressure Plane;

(2) Improving and extending the City's Sewer System including Mustang Creek Wastewater Interceptor and wastewater lines servicing Central Fire Station;

(3) Constructing and equipping a public library, payment of professional services including legal engineering, architectural and fiscal fees and the costs of issuing the Certificates.

\$10,000,000
CITY OF TAYLOR CERTIFICATES of OBLIGATION
SERIES 2007

Dated: December, 2007

Principal Due: August 15

Interest Due: February 15
August 15

Bank of America

YEAR ENDING					
<u>SEPT. 30</u>	<u>PRINCIPAL</u>	<u>RATE</u>	<u>INTEREST</u>		<u>TOTAL</u>
2011	\$ 15,000	3.85%	\$ 381,851	\$	396,851
2012	\$ 15,000	3.85%	\$ 381,277	\$	396,277
2013	\$ 15,000	3.85%	\$ 380,702	\$	395,702
2014	\$ 15,000	3.85%	\$ 380,128	\$	395,128
2015	\$ 45,000	3.85%	\$ 379,553	\$	424,553
2016	\$ 110,000	3.85%	\$ 377,830	\$	487,830
2017	\$ 60,000	3.85%	\$ 373,617	\$	433,617
2018	\$ 635,000	3.85%	\$ 371,319	\$	1,006,319
2019	\$ 685,000	3.85%	\$ 346,998	\$	1,031,998
2020	\$ 715,000	3.85%	\$ 320,763	\$	1,035,763
2021	\$ 740,000	3.85%	\$ 293,378	\$	1,033,378
2022	\$ 765,000	3.85%	\$ 265,036	\$	1,030,036
2023	\$ 790,000	3.85%	\$ 235,737	\$	1,025,737
2024	\$ 1,120,000	3.85%	\$ 205,480	\$	1,325,480
2025	\$ 1,395,000	3.85%	\$ 162,584	\$	1,557,584
2026	\$ 1,335,000	3.85%	\$ 109,155	\$	1,444,155
2027	\$ 1,515,000	3.85%	\$ 58,025	\$	1,573,025
TOTAL	\$ 9,970,000		\$ 5,023,428	\$	14,993,428

Percentage Breakdown:

Water	70.00%
General Fund	<u>30.00%</u>
	100.00%

Purpose: (1) paying contractual obligations incurred for constructing, improving, extending or expanding the City's water and wastewater system,;

(2) constructing, renovating, improving and/or equipping the City parks and park buildings and acquisition of necessary sites and payment of professional services including legal, engineering architectural and fiscal fees and cost of issuing the Certificates.

\$9,615,000
CITY OF TAYLOR COMBINATION TAX & REVENUE CERTIFICATES of OBLIGATION
SERIES 2008

Dated: August, 2008

Principal Due: August 15

Interest Due: February 15
August 15

Regions Bank

YEAR ENDING

<u>SEPT. 30</u>	<u>PRINCIPAL</u>	<u>RATE</u>	<u>INTEREST</u>	<u>TOTAL</u>
2011	\$ 175,000	7.00%	\$ 454,008	\$ 629,008
2012	\$ 180,000	7.00%	\$ 441,758	\$ 621,758
2013	\$ 190,000	7.00%	\$ 429,158	\$ 619,158
2014	\$ 200,000	7.00%	\$ 415,858	\$ 615,858
2015	\$ 235,000	6.75%	\$ 401,858	\$ 636,858
2016	\$ 240,000	4.00%	\$ 385,995	\$ 625,995
2017	\$ 275,000	4.50%	\$ 376,395	\$ 651,395
2018	\$ 270,000	4.00%	\$ 364,020	\$ 634,020
2019	\$ 455,000	4.00%	\$ 353,220	\$ 808,220
2020	\$ 500,000	4.25%	\$ 335,020	\$ 835,020
2021	\$ 565,000	4.30%	\$ 313,770	\$ 878,770
2022	\$ 585,000	4.40%	\$ 289,475	\$ 874,475
2023	\$ 610,000	4.50%	\$ 263,735	\$ 873,735
2024	\$ 710,000	4.60%	\$ 236,285	\$ 946,285
2025	\$ 725,000	4.60%	\$ 203,625	\$ 928,625
2026	\$ 760,000	4.75%	\$ 170,275	\$ 930,275
2027	\$ 1,140,000	4.75%	\$ 134,175	\$ 1,274,175
2028	\$ 1,650,000	4.85%	\$ 80,025	\$ 1,730,025
TOTAL	\$ 9,465,000		\$ 5,648,653	\$ 15,113,653

Percentage Breakdown:

Water	68.80%
General Fund	<u>31.20%</u>
	100.00%

Purpose: (1) constructing, improving, extending or expanding the City's water and wastewater system, including improving and expanding the City's drainage system, (2) constructing, renovating improving and/or equipping the City parks and park buildings, and acquisition of any necessary sites therefor, and (3) professional services including fiscal, engineering, architectural and legal fees and other such costs incurred in connection therewith including costs of issuing the Certificates.

\$8,995,000
CITY OF TAYLOR GENERAL OBLIGATION REFUNDING BONDS
SERIES 2009

Dated: MAY, 2009

Principal Due: August 15

Interest Due: February 15
August 15

Bank of America

YEAR ENDING

<u>SEPT. 30</u>	<u>PRINCIPAL</u>	<u>RATE</u>	<u>INTEREST</u>	<u>TOTAL</u>
2011	\$ 970,000	2.00%	\$ 235,013	\$ 1,205,013
2012	\$ 980,000	2.00%	\$ 215,613	\$ 1,195,613
2013	\$ 1,010,000	2.50%	\$ 196,013	\$ 1,206,013
2014	\$ 1,035,000	3.00%	\$ 170,763	\$ 1,205,763
2015	\$ 990,000	3.00%	\$ 139,713	\$ 1,129,713
2016	\$ 675,000	3.25%	\$ 110,013	\$ 785,013
2017	\$ 705,000	3.50%	\$ 88,075	\$ 793,075
2018	\$ 730,000	4.00%	\$ 63,400	\$ 793,400
2019	\$ 420,000	4.00%	\$ 34,200	\$ 454,200
2020	\$ 435,000	4.00%	\$ 17,400	\$ 452,400
				\$ -
TOTAL	\$ 7,950,000		\$ 1,270,200	\$ 9,220,200

Percentage Breakdown:

Water	48.00%
General Fund	<u>52.00%</u>
	100.00%

Purpose: Proceeds from the sale of the Bonds will be used to refund certain of the City's outstanding obligations and pay for the costs associated with issuing the Bonds, including legal and fiscal fees.

\$8,745,000
CITY OF TAYLOR CERTIFICATES of OBLIGATION
SERIES 2010

Dated: July, 2010

Principal Due: August 15

Interest Due: February 15
August 15

Bank name:

YEAR ENDING

<u>SEPT. 30</u>	<u>PRINCIPAL</u>	<u>RATE</u>	<u>INTEREST</u>	<u>TOTAL</u>
2011	\$ -	0.000%	\$ 416,318	\$ 416,318
2012	\$ 75,000	2.000%	\$ 356,844	\$ 431,844
2013	\$ 80,000	3.000%	\$ 355,344	\$ 435,344
2014	\$ 90,000	4.000%	\$ 352,944	\$ 442,944
2015	\$ 105,000	4.000%	\$ 349,344	\$ 454,344
2016	\$ 115,000	4.000%	\$ 345,144	\$ 460,144
2017	\$ 115,000	4.000%	\$ 340,544	\$ 455,544
2018	\$ 125,000	4.000%	\$ 335,944	\$ 460,944
2019	\$ 175,000	4.000%	\$ 330,944	\$ 505,944
2020	\$ 195,000	4.000%	\$ 323,944	\$ 518,944
2021	\$ 150,000	4.000%	\$ 316,144	\$ 466,144
2022	\$ 155,000	4.000%	\$ 310,144	\$ 465,144
2023	\$ 170,000	4.000%	\$ 303,944	\$ 473,944
2024	\$ 280,000	4.000%	\$ 297,144	\$ 577,144
2025	\$ 290,000	4.000%	\$ 285,944	\$ 575,944
2026	\$ 295,000	4.000%	\$ 274,344	\$ 569,344
2027	\$ 310,000	4.000%	\$ 262,544	\$ 572,544
2028	\$ 710,000	4.000%	\$ 250,144	\$ 960,144
2029	\$ 795,000	4.000%	\$ 221,744	\$ 1,016,744
2030	\$ 830,000	4.000%	\$ 189,944	\$ 1,019,944
2031	\$ 870,000	4.125%	\$ 156,744	\$ 1,026,744
2032	\$ 900,000	4.250%	\$ 120,856	\$ 1,020,856
2033	\$ 940,000	4.250%	\$ 82,606	\$ 1,022,606
2034	\$ 975,000	4.375%	\$ 42,656	\$ 1,017,656
TOTAL	\$ 8,745,000		\$ 6,622,212	\$ 15,367,212

Percentage Breakdown:

Water	37.70%
Wastewater	32.20%
General Fund	<u>30.10%</u>
	100.00%

Purpose: paying contractual obligations incurred or to be incurred for (i) constructing, improving and/or renovating City parks, (ii) constructing, improving, extending and or expanding City streets, including drainage, sidewalks and right-of-ways, (iii) constructing, improving, extending and/or expanding the City's water and wastewater system, and (iv) professional services including fiscal, engineering, architectural and legal fees and other such costs incurred in connection therewith including the costs of issuing the Certificates

DEBT SERVICE FUNDS

GENERAL OBLIGATION BONDS AND GENERAL GOVERNMENT CO's (INTEREST SINKING FUND)

REVENUES	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED BUDGET	MID-YEAR	PROJECTED	ADOPTED BUDGET	Prior Year
<u>BEGINNING FUND BALANCE</u>	162,681	155,140	102,624	102,624	102,624	114,257	
<u>310-TAXES</u>							
111 Current Property Taxes	1,305,485	1,419,626	1,514,094	1,458,673	1,514,094	1,635,842	
TOTAL TAXES	1,305,485	1,419,626	1,514,094	1,458,673	1,514,094	1,635,842	
<u>430 USE OF MONEY & PROPERTY</u>							
331 Interest Income	18,800	22,685	4,200	550	1,200	1,200	
335 Reimbursement/Refunds	0	0	0	12,533	12,533	0	
TOTAL USE OF MONEY & PROPERTY	18,800	22,685	4,200	13,083	13,733	1,200	
GRAND TOTALS	1,324,285	1,442,311	1,518,294	1,471,756	1,527,827	1,637,042	7.82%
EXPENDITURES							
<u>500-CONTRACT SERVICES & FEES</u>							
537 Bank Fees	5,879	2,045	5,000	94	2,100	2,100	
TOTAL CONTRACT SERVICES & FEES	5,879	2,045	5,000	94	2,100	2,100	
<u>800-CONTRIBUTIONS/TRANSFERS</u>							
815 Interfund Transfer Out	0	18,483	0	0	0	0	
TOTAL CONTRACT SERVICES & FEES	0	18,483	0	0	0	0	
<u>900-LONG TERM DEBT/CAPITAL LEASE</u>							
921 I & S Principal	646,156	770,771	816,112	0	816,112	840,567	
922 I & S Interest	679,791	703,528	697,982	348,990	697,982	795,275	
TOTAL LONG TERM DEBT	1,325,947	1,474,299	1,514,094	348,990	1,514,094	1,635,842	
GRAND TOTALS	1,331,826	1,494,827	1,519,094	349,084	1,516,194	1,637,942	7.82%
INCREASE/DECREASE IN FUND BAL.	(7,541)	(52,516)	(800)	1,122,672	11,633	(900)	
ENDING FUND BALANCE	155,140	102,624	101,824	1,225,296	114,257	113,357	

UTILITY CO'S BONDS (I S)

REVENUES	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED BUDGET	MID-YEAR	PROJECTED	ADOPTED BUDGET	Prior Year
<u>430 USE OF MONEY & PROPERTY</u>							
430 Interest Income	0	0	0	0	0	0	
TOTAL USE OF MONEY & PROPERTY	0	0	0	0	0	0	
<u>450-INTERFUND TRANSFER</u>							
368 Transfer from Utility Fund	1,214,779	1,537,791	1,782,723	891,362	1,782,723	2,460,092	
TOTAL TRANSFERS	1,214,779	1,537,791	1,782,723	891,362	1,782,723	2,460,092	
GRAND TOTALS	1,214,779	1,537,791	1,782,723	891,362	1,782,723	2,460,092	38.00%
EXPENDITURES							
<u>900-LONG TERM DEBT/CAPITAL LEASE</u>							
921 I & S Principal	419,690	512,488	668,083	0	668,083	1,061,438	
922 I & S Interest	795,089	1,025,323	1,114,640	557,320	1,114,640	1,398,654	
TOTAL LONG TERM DEBT	1,214,779	1,537,811	1,782,723	557,320	1,782,723	2,460,092	
GRAND TOTALS	1,214,779	1,537,811	1,782,723	557,320	1,782,723	2,460,092	38.00%

AIRPORT CO'S (I S)

	FY2007-08	FY2008-09	FY2009-10	FY2009-10	FY2009-10	FY2010-11	% Change
	ACTUAL	ACTUAL	ADOPTED	MID-YEAR	PROJECTED	ADOPTED	Prior
			BUDGET			BUDGET	Year

REVENUES

450-INTERFUND TRANSFER

366 Transfer from Airport Fund	37,215	37,472	36,588	18,294	36,588	37,894	
TOTAL TRANSFERS	37,215	37,472	36,588	18,294	36,588	37,894	

GRAND TOTALS	37,215	37,472	36,588	18,294	36,588	37,894	3.57%
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EXPENDITURES

900-LONG TERM DEBT/CAPITAL LEASE

921 I & S Principal	19,710	20,805	20,805	0	20,805	22,995	
922 I & S Interest	17,050	16,667	15,783	7,891	15,783	14,899	
TOTAL LONG TERM DEBT	36,760	37,472	36,588	7,891	36,588	37,894	

GRAND TOTALS	36,760	37,472	36,588	7,891	36,588	37,894	3.57%
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**CAPITAL
IMPROVEMENT
PROJECTS**

CAPITAL IMPROVEMENT PROGRAM

A capital improvement is a multi-year plan identifying capital projects to be funded during the planning period. Capital improvements are assets which are considered major purchases or improvement programs that generally have a life span of ten or more years or improvements that are not normally funded through the operating budgets. The City generally plans capital expenditures that may take over a two to five year period.

Capital improvement funds provide for items such as major construction or reconstruction of streets, libraries, and parks. A capital project is major construction, acquisition or renovation activities. Projects in the plan have included water distribution projects, wastewater collection projects, drainage projects, building improvements, park projects, and street projects.

Following is the project summary listing the major capital projects planned for the City. This includes a brief description of the project, listed the funding sources of the project and the operating budget impact.

General Capital Projects

Project Name: Taylor Regional Park & Sport Complex

Description: Construction of a Sports Complex.

Funding Sources: 2007 , 2008 and 2010 Certificates of Obligation, sale of land proceeds and grants.

Project Appropriations: Total project costs including prior year authorization \$9,214,062.

Operating Budget Impact: Debt Service cost for the 20 year borrowing will increase an estimated \$295,716 for the FY2010-11 budget . A high impact on the operating budget once project is completed and will have an operating impact on the budget \$537,620 for operation and maintenance cost.



Project Name: Safe Routes to School

Description: Installation of 12,500 linear feet of concrete sidewalk and improve crosswalk stripping and signage.

Funding Sources: Grant through Texas Department of Transportation

Project Appropriations: Budget \$750,000
Any spent overage will be the City's responsibility plus the cost of \$9,200 for engineering services. This will have a

Operating Budget Impact: direct impact to the operating budget.

Project Name: Dickey Street Drainage Phase III

Description: New storm drains to remedy flooding of homes and property.

Funding Sources: CDBG Grant

Project Appropriations: Budget: \$400,000. Total project costs including prior year authorization in grant funding \$900,000.

Operating Budget Impact: No direct impact to the FY2010-11 budget for operating costs.



Utility Projects

Project Name: High Plane 1- Elevated Tanks

Description: 1.0 MG Elevated Tower on US 79, Murphy Elevated Tank, Ford Tank Rehab.

Funding Sources: 2006 and 2007 Certificates of Obligation

Project Appropriations: Total project costs including prior year authorizations \$4,183,477

Operating Budget Impact: Debt service costs for the 20 year borrowing will increase \$245,355 for the FY2010-11 budget, no direct impact to operating costs.



Project Name: High Plane #2- Pump Station

Description: City Pump Station at the Taylor Regional Park and Sports Complex.

Funding Sources: 2006 and 2007 Certificates of Obligation

Project Appropriations: Total project costs including prior year authorizations \$3,497,200.

Operating Budget Impact: Debt service costs for the 20 year borrowing will increase \$200,745 for the FY2010-11 budget, no direct impact to operating costs.



Project Name: High Plane #3-Water Mains

Description: The water mains portion of the High Pressure Plane Improvements consist of 24" mains to connect to the new Pump Station and to the new West Elevated Tank

Funding Sources: 2008 Certificates of Obligation

Project Appropriations: \$2,670,489 total cost of project in the FY2010-11.

Operating Budget Impact: Debt Service cost for the 20 year borrowing will increase \$333,374 for the FY2010-11 budget, no direct impact to operating costs.



FEE SCHEDULE

Fee Schedule for City Services 2010-11

I. Community Development, Engineering and Construction

A. Contractor Permits

New Residential and Residential Additions Permits (SF, Duplexes, and Triplexes)

	Flat Fee	Per SF Fee
Building Permit	\$ 125.00	\$0.10 plus \$.0005 for Weatherization= \$0.105 -(10.5 cents)
Inspection Fee	\$ 40.00	
Mechanical permit	\$ 40.00	0.10
Plumbing permit	\$ 40.00	0.10
Gas permit	\$ 40.00	0.10
Electrical permit	\$ 40.00	0.10
Totals	\$ 325.00	

Residential Remodeling Permits (SF, Duplexes, and Triplexes)

	Flat Fee	Per SF Fee
Building Permit	\$ 50.00	\$0.10 plus \$.0005 for Weatherization= \$0.105-(10.5 cents)
Inspection Fee	\$ 40.00	
Sub-Totals	\$ 90.00	

Mechanical permit	\$ 40.00	0.10
Inspection Fee	0.00	
Sub-Totals	\$ 40.00	

Plumbing permit	\$ 40.00	0.10
Inspection Fee	0.00	
Sub-Totals	\$ 40.00	

Gas permit	\$ 40.00	0.10
Inspection Fee	0.00	
Sub-Totals	\$ 40.00	

Electric permit	\$ 40.00	0.10
Inspection Fee	0.00	
Sub-Totals	\$ 40.00	

Manufacture Home Park Licenses

New and Annual Renewal License Fee		
10 or fewer spaces	\$250.00	Per Year
More than 10 spaces	\$500.00	Per Year

New of Additions to Existing Parks		
Original Permit	\$400.00	
Additions or Alternations to spaces	\$25.00	Per space

New Apartment and Apartment Addition Permits

	Flat Fee	Per SF Fee
Building permit per unit	\$ 130.00	\$0.10 plus \$.0005 for Weatherization= \$0.105-(10.5 cents)
Mechanical permit	\$ 100.00	0.10
Plumbing permit	\$ 100.00	0.10
Gas permit	\$ 100.00	0.10
Electric permit	\$ 100.00	0.10
Site Plan review	\$ 200.00	Planning Department
Site Plan review	\$ 100.00	Fire Department
Building Plan Review	\$ 100.00	Plus \$0.04 per SF- Fire Dept.
Building Plan Review	\$ 200.00	Inspections Department

Apartment Renovations Permits

	Flat Fee	Per SF Fee
Building permit per unit	\$ 130.00	0.0
Mechanical permit per unit	\$ 100.00	0.0
Plumbing permit per unit	\$ 100.00	0.0
Gas permit per unit	\$ 100.00	0.0
Electric permit per unit	\$ 100.00	0.0
Building Plan Review	\$ 275.00	\$200 - Inspections Department; \$75 for Fire Department

New Commercial and Commercial Additions Permits

	Flat Fee	Per SF Fee
Building permit	\$ 125.00	\$0.080 plus \$0.005 for Weatherization= \$0.085
Inspection Fee	\$ 40.00	
Mechanical permit	\$ 80.00	0.080
Plumbing permit	\$ 80.00	0.080
Gas permit	\$ 80.00	0.080
Electric permit	\$ 80.00	0.080
Site Plan review	\$ 200.00	Planning Department
Building Plan Review	\$ 200.00	Inspections Department

Commercial Shell Permits

	Flat Fee	Per SF Fee
Building permit	\$ 50.00	\$0.03 plus \$0.005 for Weatherization= \$0.035
Inspection Fee	\$ 40.00	
Mechanical permit	\$ 35.00	0.030
Plumbing permit	\$ 70.00	0.030
Gas permit	\$ 35.00	0.030
Electric permit	\$ 35.00	0.030
Site Plan review	\$ 200.00	Planning Department
Building Plan Review	\$ 80.00	Inspections Department

Commercial Finish Out and Remodel Permits

	Flat Fee	Per SF Fee
Building permit per unit	\$ 75.00	\$0.045 plus \$0.005 for Weatherization= \$0.05
Inspection Fee	\$ 40.00	
Mechanical permit	\$ 50.00	0.045
Plumbing permit	\$ 50.00	0.045
Gas permit	\$ 50.00	0.045
Electric permit	\$ 50.00	0.045
Building Plan Review	\$ 120.00	Inspections Department
Remodel automatic sprinkler system	\$ 75.00	Only if over 200 heads

Miscellaneous Permits

	Flat Fee	Per SF Fee
Site Plan-Planning Dept.	\$ 200.00	Commercial Only
Demolition permit	\$ 25.00	
Moving permit- Local	\$ 65.00	Plus Escort Fee
town	\$ 130.00	Plus Escort Fee
Escort Fee	\$ 35.00	
Tent	\$ 35.00	Revivals,etc. Need site plan
Inground Pool permit	\$ 100.00	Plus one-time electrical, plumbing, etc inspection fees
Above Ground Pool permit	\$ 50.00	Plus one-time electrical, plumbing, etc inspection fees
Driveway permit	\$ 35.00	No charge if associated with commercial sit plan approval
New Sign and Sign Resurface Permits		1.6/SF
Banner Sign	\$ 25.00	Approved banner signs shall be displayed for a maximum of 90 days per calendar year. Non-profit, faith-based, governmental, and service clubs are exempt from paying the fee.
Temporary Use Directional Sign (TUD)	\$25 for the first sign and \$5 for every other sign there after	Only allowed to be displayed from Noon to 5 pm on Sundays. Can be displayed in the ROW as an off site sign. See sign ordinance for additional requirements.
TUD redemption fee	\$ 25.00	To retrieve sign if its picked up after the weekend.
Accessory Structure<400SF	\$ 35.00	
Accessory Structure equal to or greater than 400 SF	\$ 40.00	
Fence-Residential	\$ 35.00	
Fence- Commercial	\$ 35.00	
Re-inspection fee	\$ 50.00	Per inspection (building inspections)
Inspections after normal hrs.	\$ 100.00	Per hour (building inspections)
"T" Pole	\$ 40.00	
Meter Loop	\$ 40.00	
HVAC Change out	\$ 40.00	
HVAC Electric Hook-up	\$ 40.00	
Sprinkler System	\$ 40.00	
Porch addition	\$ 40.00	Covered and uncovered
Work without a permit- first offense		Double the permit fee
Work without a permit- second offense		Triple the permit fee and filed on in Municipal Court
Residential Certificate of Occupancy Inspection	\$ 40.00	Inspection is performed if the residence was vacant for 6 months or more
Commercial Certificate of Occupancy Inspection	\$ 40.00	Inspection is performed if the structure's water account is switched from one business/tenant to another. Included zoning verification, among other items.
Foundation Leveling and Repair permit	\$ 40.00	\$0.10 per SF
Residential Yard Line Repair permit- water	\$ 40.00	
Residential Yard Line Repair permit- Gas	\$ 40.00	
Residential Yard Line Repair- Sewer	\$ 40.00	
License Agreement	\$ 350.00	
Mobile Home Park Licenses	\$ 200.00	Equal to or less than 10 spaces (annual fees)
Mobile Home Park Licenses	\$ 500.00	Greater than 10 spaces (annual)
Mobile Home Parks	\$ 400.00	Original permit application
Mobile Home Parks	\$ 25.00	Per space for additions or alternations to spaces.

B. Subdivision Fees

	Fees *	
	Base	+ Per Lot
Concept Plans	\$ -	\$ -
Admin. Approval Plat	\$ 350.00	\$ 25.00
Amended Plat	\$ 350.00	\$ -
Final Plat	\$ 300.00	\$ 30.00
Preliminary Plat	\$ 550.00	\$ 35.00
Re-subdivision Plat	\$ 330.00	\$ 25.00
Variance	\$ 150.00	\$ -
Plat Filing Fee	\$ 140.00	\$ -

* Applicable Fees in Enterprise and Empowerment Zones are charged at 50% of the posted rates.
 ***Fees are non-refundable once the case has been processed.

C. Impact Fees (For projects platted between 1/10/02 and 4/24/06)

Fee Table *					
Meter Type	Meter Size	Ratio to 5/8" Meter	Water Fee	Sewer Fee	Combined Fee
Simple	5/8" x 3/4"	1.000	\$923	\$272	\$1,195
Simple	3/4"	1.500	\$1,384	\$409	\$1,793
Simple	1"	2.500	\$2,307	\$681	\$2,989
Simple	1-1/2"	5.000	\$4,615	\$1,362	\$5,977
Simple	2"	8.000	\$7,384	\$2,179	\$9,563
Compound	2"	8.000	\$7,384	\$2,179	\$9,563
Turbine	2"	10.000	\$9,230	\$2,724	\$11,954
Compound	3"	16.000	\$14,768	\$4,359	\$19,127
Turbine	3"	24.000	\$22,151	\$6,538	\$28,690
Compound	4"	25.000	\$23,074	\$6,811	\$29,885
Turbine	4"	42.000	\$38,765	\$11,442	\$50,207
Compound	6"	50.000	\$46,149	\$13,622	\$59,770
Turbine	6"	92.000	\$84,914	\$25,064	\$109,977
Compound	8"	80.000	\$73,838	\$21,795	\$95,633
Turbine	8"	160.000	\$147,676	\$43,589	\$191,265
Compound	10"	115.000	\$106,142	\$31,330	\$137,472
Turbine	10"	250.000	\$230,744	\$68,108	\$298,852
Compound	12"	330.000	\$304,582	\$89,903	\$394,484

* Applicable Fees in Enterprise and Empowerment Zones are charged at 50% of the posted rates.
 All fees required in connection with the subdivision ordinance as set forth herein shall be payable at the time of the initial review, in the case of an initial review.

Impact Fees (For projects platted after 4/24/06)

Fee Table *					
Meter Type	Meter Size	Ratio to 5/8" Meter	Water Fee	Sewer Fee	Combined Fee
Simple	5/8" x 3/4"	1.000	\$943	\$531	\$1,474
Simple	3/4"	1.500	\$1,415	\$796	\$2,211
Simple	1"	2.500	\$2,359	\$1,327	\$3,686
Simple	1-1/2"	5.000	\$4,717	\$2,654	\$7,371
Simple	2"	8.000	\$7,548	\$4,246	\$11,794
Compound	2"	8.000	\$7,548	\$4,246	\$11,794
Turbine	2"	10.000	\$9,435	\$5,308	\$14,743
Compound	3"	16.000	\$15,096	\$8,493	\$23,589
Turbine	3"	24.000	\$22,644	\$12,739	\$35,383
Compound	4"	25.000	\$23,587	\$13,270	\$36,857
Turbine	4"	42.000	\$39,627	\$22,294	\$61,921
Compound	6"	50.000	\$47,175	\$26,540	\$73,715
Turbine	6"	92.000	\$86,801	\$48,834	\$135,635
Compound	8"	80.000	\$75,479	\$42,464	\$117,943
Turbine	8"	160.000	\$150,958	\$84,928	\$235,886
Compound	10"	115.000	\$108,501	\$61,042	\$169,543
Turbine	10"	250.000	\$235,873	\$132,700	\$368,573
Compound	12"	330.000	\$311,352	\$175,164	\$486,516

* Applicable Fees in Enterprise and Empowerment Zones are charged at 50% of the posted rates.
 All fees required in connection with the subdivision ordinance as set forth herein shall be payable at the time of the initial review, in the case of an initial review, or at the time each plat is filed.

D. Roadway Impact Fees

Roadway LUE Equivalencies for various land uses

Land Use	Unit	LUE Equivalency	Fee *
Single Family Residential	Dwelling Unit	1.00	\$ 480.32
Multi-Family Residential	Dwelling Unit	0.61	\$ 293.00
Retail/Commercial	1000 Sq. Ft.	1.73	\$ 830.95
Industrial	1000 Sq. Ft.	1.01	\$ 485.12
Prison	1000 Sq. Ft.	2.40	\$ 1,152.77
Schools	Per/Student	0.09	\$ 43.23

* Applicable Fees in Enterprise and Empowerment Zones are charged at 50% of the posted rates.

E. Sign Permits

Face Area	Fee
0 to (20) square feet	\$1.60 sq. ft.
> twenty (20) square feet but < sixty-one (61) square feet.	\$1.60 sq.ft.
> sixty-one (61) square feet.	\$1.60 sq.ft.
Banner Sign (per sign) (Inspection fee does not apply)	\$25.00
Reface a sign (inspection fee does not apply)	\$1.60 sq.ft.
Temporary Use Directional Sign (TUD)	\$25
TUD sign redemption fee	\$25 per sign

(fee per calendar year per real estate agency, plus \$5 for each additional sign)

Sign Permit Fee Calculation = base fee + inspection fee (\$35.00)
Banner sign just the base fee (\$25 or \$35 respectively)

F. Right-of-way License

	Fee
Original License	\$ 350.00

G. Lien Fees

	Fee
Filing of Lien	Per current Williamson County rate
Release of Lien	Per current Williamson County rate

II. Public Safety

A. Fire

Fire Department Fees

	Fee
Annual Safety Inspection - Commercial Buildings	\$ -
Re-inspection Fee - After Second Inspection	\$ 50.00
Re-inspections of Annual Safety Inspection, Fire Final and Fire Protections System Tests	\$ 100.00
Fire Reports	\$ 3.00
Controlled Burn (in city limits)	\$ 20.00

To be paid in advance by licensed party who holds permit.

Inspections/Tests

	Fee
Hospital	\$ 100.00
Day Care Centers (providing care for less than 10)	\$ 25.00
Day Care Centers (providing care for 11 or more)	\$ 50.00
Nursing Homes	\$ 100.00
Home Foster/Adoption	\$ 15.00
Assisted Living Institutions	\$ 50.00
Tank and pipe installation for fuel distribution	\$ 150.00
LP Tank Storage Installation	\$ 150.00
Hydrant flow test	\$ 100.00
Kitchen Vent Hood suppression system	\$ 50.00
Alternative fire suppression systems (spray booths, Dry/Wet Chem. Etc.)	\$ 75.00

To be paid in advance by licensed party who holds permit.

Plan Review Fees

	Fee
Site and Subdivision plans	\$ 100.00
Building Plans - new shell buildings	\$ 100.00
Building plan - new tenant space	\$ 100.00
Building plan - remodel of existing tenant space	\$ 75.00
Automatic Sprinkler Systems (New):	
Less than 6000 sq ft	\$ 75.00
6001-12,000 sq ft	\$ 100.00
Greater than 12,000 sq ft (max fee \$600.00)	\$ 200.00
Automatic Sprinkler Systems remodel over 20 heads	\$ 75.00
Standpipe Systems	\$ 75.00
Fire Alarm Systems	\$ 75.00
	\$ 150.00

+ 0.04 per sq ft of interior build out
+ 0.04 per sq ft

+0.01 per sq ft over 12,000 sq ft

200 or fewer devices
+0.50 per device over 200 devices

To be paid in advance by licensed party who holds permit.

* These fees are assessed against the insurance companies of those individuals requesting EMS service at which the Fire Department responded.

Apparatus	Fee	
Class A Pumper	\$ 450.00	per truck, per hour
Aerial Apparatus	\$ 600.00	per truck, per hour
Tanker Apparatus	\$ 350.00	per truck, per hour
Brush Truck	\$ 325.00	per truck, per hour
Heavy Rescue Truck (staffed with 2 personnel)	\$ 500.00	per truck, per hour
Command Unit	\$ 150.00	per hour
Chief Vehicle	\$ 150.00	per hour
Rehab (staffed with 1 personnel)	\$ 75.00	per hour
Medical Response Vehicle (staffed with 2 personnel)	\$ 150.00	per truck, per hour

Personnel	Fee	
Firefighter	\$ 35.00	per hour
Haz-Mat Tech	\$ 40.00	per hour
Haz-Mat Operation	\$ 35.00	per hour
Haz-Mat Awareness	\$ 25.00	per hour
Fire Inspectors	\$ 35.00	per hour
Fire Investigators	\$ 75.00	per hour
Swift Water Team	\$ 200.00	per hour
Incident Commander	\$ 75.00	per hour

Haz-Mat	Fee	
Absorbent	\$ 17.00	per bag
Drum Liners	\$ 8.00	each
Lite-Dri	\$ 20.00	per 50lb bag
Top-Sol	\$ 30.00	per bag
Barricade Tape	\$ 20.00	per roll
Poly Sheeting	\$ 50.00	per roll
Plug and Patch Kit	\$ 30.00	each
Disposable Coveralls	\$ 20.00	each
Latex Gloves	\$ 5.00	pair
Disposable Goggles	\$ 10.00	pair
Broom	\$ 20.00	each
Shovel	\$ 50.00	each

Protective Equipment Replacement	Fee	
Helmet	\$ 275.00	each
Nomex Hood	\$ 25.00	each
Bunker Coat	\$ 800.00	each
Bunker Pants	\$ 800.00	each
FF Boots	\$ 275.00	pair
FF Gloves	\$ 65.00	pair

Firefighting Agents	Fee	
AFFF Foam	\$ 22.00	per gallon
Class A Foam	\$ 17.00	per gallon
Light Water	\$ 20.00	per gallon
Super-All	\$ 20.00	per gallon
Micro-Blaze	\$ 30.00	per gallon

Emergency Medical Service	Fee	
Flat Rate	\$ 300.00	per incident
Biohazard	\$ 10.00	per incident
AED (use of FD Automatic External Defibrillator)	\$ 200.00	each use
AED Pads	\$ 25.00	each use
Dispatch Fee	\$ 80.00	per incident
CPR	\$ 150.00	each patient
Spinal Immobilization	\$ 200.00	each patient

Firefighting Equipment Replacement

	Fee	
Hose 1.0"	\$ 75.00	each 50'
Hose 1.75"	\$ 115.00	each 50'
Hose 2.5"	\$ 145.00	each 50'
Hose 3.0"	\$ 225.00	each 50'
Hose 5.0"	\$ 685.00	each 100'
Hose 1.0" booster	\$ 125.00	each 50'
SCBA Air Mask	\$ 240.00	each
SCBA Air Mask complete	\$ 2,300.00	each
SCBA Spare Cylinders	\$ 570.00	each
12' Roof Ladder	\$ 275.00	each
14' Roof Ladder	\$ 335.00	each
24' Extension Ladder	\$ 525.00	each
35' Extension Ladder	\$ 925.00	each
A-Frame Combo Ladder	\$ 414.00	each
PASS Alarm	\$ 200.00	each
Motorola Portable Radio VHF	\$ 1,000.00	each
Motorola Portable Radio 800 MHz	\$ 3,500.00	each
Fog Nozzle 1.5-1.75"	\$ 625.00	each
Fog Nozzle 1.0"	\$ 510.00	each
Fog Nozzle 2.5"	\$ 680.00	each
Fog Nozzle 2.5" Play pipe	\$ 1,095.00	each
Fog Nozzle 2.5" Master	\$ 825.00	each
Stacked Tips w/Shaper	\$ 566.00	each
Deluge Monitor w/o pie & tips	\$ 2,080.00	each
Foam Aerator Tube	\$ 396.00	each
8' Attic Folding Ladder	\$ 230.00	each
10' Attic Folding Ladder	\$ 255.00	each

Note: This list is not all-inclusive of equipment that may be damaged or contaminated during the course of a response effort. Additional equipment that is not herein listed may be charged at actual replacement costs.

Rescue Equipment Used

	Fee	
Rescue Tools: Spreaders, Cutters, Rams	\$ 300.00	per hour
Porta Power	\$ 85.00	per hour
Ajax Cutting Tool	\$ 35.00	per hour
Acetylene Cutting Kit	\$ 185.00	per hour
Milwaukee Saws-All	\$ 65.00	per hour
Air Impact Tools	\$ 85.00	per hour
Oxygen with Mask	\$ 90.00	per hour
Air Bags	\$ 275.00	per hour

Fire Equipment Used

	Fee	
Cellular Phone w/long dist. Chg.	\$ 25.00	
Scene Lights	\$ 32.00	per hour
Hand Lights	\$ 15.00	each
Water Extinguisher	\$ 15.00	each
ABC Extinguisher	\$ 45.00	each
CO2 Extinguisher	\$ 45.00	each
Purple K Extinguisher	\$ 75.00	each
Chain Saw	\$ 40.00	per hour
Rescue (K-12) Saw	\$ 40.00	per hour
Generator	\$ 45.00	per hour
PPV Fans	\$ 50.00	per hour
Halligan Tool	\$ 12.00	per hour
Axe(s)	\$ 12.00	per hour
Bolt Cutters (HD)	\$ 12.00	per hour
Salvage Covers	\$ 25.00	each
Hall Runner	\$ 15.00	each
Rolls of Plastic	\$ 30.00	each
Gas Plug/Gasoline Plug Kit	\$ 45.00	
Explosive Meter	\$ 180.00	
Barricade/Scene Tape	\$ 20.00	
Tank, Portable/Fold-a-Tank	\$ 150.00	
K-Tool	\$ 20.00	
Windshield Tool	\$ 10.00	

* These fees are assessed against the insurance companies of those individuals requesting EMS service at which the Fire Department responded.

Fines for Negligent or Irresponsible Actions

- 1 A fine shall be charged for negligent, irresponsible, or otherwise unacceptable and malicious acts.
- 2 The Fire Department may file charges in Municipal Court by the Taylor Fire Department, and a fine may be accessed. Any such fine shall be in addition to any fees charged.
- 3 Fines for such acts shall be assessed as follows:
 Misadventure and/or Deliberate Risk taking. (each incident) - \$200.00 minimum plus Municipal Court Costs, if any.
 Failure to respond to Lawful Warning or Order. (each occurrence) - \$200.00 minimum plus Municipal Court Costs, if any.
 Injury to Fire Personnel due to deliberate act. (each injury) - Any and All medical costs incurred by the employee, rehabilitation costs, loss of income, and any further compensation that may be necessary.
 Damage to Fire Apparatus, Equipment or Property due to a deliberate act. (each item) - the replacement cost of the individual item. (see list)
- 4 Unauthorized Control Burn Fee - Any burning that violates the city ordinance or state law not allowing burning thirty minutes before dawn or thirty minutes after dusk. (each incident) - \$150.00 plus Municipal Court Costs, if any.

B. Police

	Fee	
Fingerprinting Service-	\$ 10.00	per set
Applicant Fingerprintin Cards	\$ 2.50	per card
Accident Reports	\$ 6.00	per report
CD of Report	\$ 5.00	per CD
Police Reports	\$ 0.25	per page
Security Fee for Off Duty Police Officers- (3 hours/officer minimum)	\$ 38.00	per hour
Hourly rate for police unit (vehicle)	\$ 50.00	per hour
Alarm Panel Monitoring Subscription	\$ 24.00	per month
Parade Permit	\$ 25.00	
Dispatching fee for other jurisdictions-	By Contract	As negotiated by City Manager and approved by City Council.

C. Animal Control

Dog Registration/Pound Fees

	Fee	
Dog/Cat Registration-Altered* (proof is required)	\$ 5.00	per tag
Dog/Cat Registration-Unaltered*	\$ 15.00	per tag
Return charge for loose animals that are picked up	\$ 35.00	per occurrence
Return charge for loose animals that are picked up (2nd occurrence per annum)	\$ 55.00	
Return charge for loose animals that are picked up (3rd occurrence per annum)	\$ 75.00	
Return charge for loose livestock that are picked up	\$ 65.00	per occurrence
On or off-Site Boarding of Animals	\$ 15.00	per day
Rabies vaccination	\$ 25.00	per year
Pick-up deceased animal	\$ 35.00	per occurrence
Pick-up deceased animal - After hours	\$ 50.00	per occurrence
Pick-up live animal	\$ 35.00	per occurrence
Pick-up live animal –After hours	\$ 50.00	per occurrence
Fee for dropping off animal.	\$ 30.00	per occurrence
Litter (under 10 weeks of age) drop off	\$ 60.00	
Specialized Food Fee	\$ 10.00	
Adoption Fee	\$ 80.00	
Adopting a Dispatching fee to other jurisdictions	No contract at this time	

* If done by veterinarian, the veterinarian retains \$1.50 of the fee and remits remainder to the City.

All veterinarian costs incurred are passed on to the owner.

Rabies quarantine fee is 10 days boarding, plus pickup fee, plus registration fee.

III. Public Works

Solid Waste Collection

A. Residential Customers- collected by City on monthly utility bill.

Container/Size	Fees			
	Base Rate	+ Franchise Fee 10%	+ Sales tax (8.25%)	Total Fee-Monthly
Single 96 gallon cart	\$ 11.05	\$ 1.11	\$ 0.91	\$ 13.07
Single 65 gallon cart	\$ 9.52	\$ 0.95	\$ 0.79	\$ 11.26
Each Additional cart	\$ 3.60	\$ 0.36	\$ 0.30	\$ 4.26

B. One time collection of bulky wastes on call

Container /Size	Delivery Charge	Daily Rental	Cost per Haul
2 cu. Yards	\$60.72	\$3.65	\$60.72
3 cu. Yards	\$60.72	\$3.65	\$60.72
4 cu. Yards	\$60.72	\$3.65	\$60.72
6 cu. Yards	\$60.72	\$3.65	\$60.72
8 cu. Yards	\$60.72	\$3.65	\$60.72
10 cu. Yards	\$60.72	\$3.65	\$60.72

C. Commercial Customers- Monthly price includes 8.25% sales tax and 10% franchise fee.

Container /Size	Frequency of Service	Base Fee/Mo.	+ Franchise Fee 10%	+ Sales tax (8.25%)	Total Fee-Monthly	Add'n Pickup
96 Gallon Cart	One X per week pick up	\$ 17.37	\$ 1.74	\$ 1.43	\$ 20.54	\$ 25.00
2 cu. Yards	One X per week pick up	\$ 48.11	\$ 4.81	\$ 3.97	\$ 56.89	\$ 25.00
3 cu. Yards	One X per week pick up	\$ 62.97	\$ 6.30	\$ 5.20	\$ 74.46	\$ 35.00
4 cu. Yards	One X per week pick up	\$ 79.66	\$ 7.97	\$ 6.57	\$ 94.20	\$ 45.00
6 cu. Yards	One X per week pick up	\$ 99.57	\$ 9.96	\$ 8.21	\$ 117.74	\$ 55.00
8 cu. Yards	One X per week pick up	\$ 121.14	\$ 12.11	\$ 9.99	\$ 143.25	\$ 65.00
10 cu. Yards	One X per week pick up	\$ 147.67	\$ 14.77	\$ 12.18	\$ 174.62	\$ 75.00

96 Gallon Cart	Two Xs per week pick up	\$ 24.88	\$ 2.49	\$ 2.05	\$ 29.42	\$ 25.00
2 cu. Yards	Two Xs per week pick up	\$ 79.66	\$ 7.97	\$ 6.57	\$ 94.20	\$ 25.00
3 cu. Yards	Two Xs per week pick up	\$ 109.53	\$ 10.95	\$ 9.04	\$ 129.52	\$ 35.00
4 cu. Yards	Two Xs per week pick up	\$ 139.38	\$ 13.94	\$ 11.50	\$ 164.82	\$ 45.00
6 cu. Yards	Two Xs per week pick up	\$ 164.34	\$ 16.43	\$ 13.56	\$ 194.33	\$ 55.00
8 cu. Yards	Two Xs per week pick up	\$ 200.78	\$ 20.08	\$ 16.56	\$ 237.42	\$ 65.00
10 cu. Yards	Two Xs per week pick up	\$ 232.33	\$ 23.23	\$ 19.17	\$ 274.73	\$ 75.00

96 Gallon Cart	Three X s per week pick up	\$ 30.32	\$ 3.03	\$ 2.50	\$ 35.85	\$ 25.00
2 cu. Yards	Three X s per week pick up	\$ 98.59	\$ 9.86	\$ 8.13	\$ 116.58	\$ 25.00
3 cu. Yards	Three X s per week pick up	\$ 155.98	\$ 15.60	\$ 12.87	\$ 184.45	\$ 35.00
4 cu. Yards	Three X s per week pick up	\$ 201.66	\$ 20.17	\$ 16.64	\$ 238.46	\$ 45.00
6 cu. Yards	Three X s per week pick up	\$ 243.93	\$ 24.39	\$ 20.12	\$ 288.45	\$ 55.00
8 cu. Yards	Three X s per week pick up	\$ 282.09	\$ 28.21	\$ 23.27	\$ 333.57	\$ 65.00
10 cu. Yards	Three X s per week pick up	\$ 321.92	\$ 32.19	\$ 26.56	\$ 380.67	\$ 75.00

96 Gallon Cart	Four X s per week pick up	\$ 37.91	\$ 3.79	\$ 3.13	\$ 44.83	\$ 25.00
3 cu. Yards	Four X s per week pick up	\$ 183.52	\$ 18.35	\$ 15.14	\$ 217.01	\$ 35.00
4 cu. Yards	Four X s per week pick up	\$ 242.66	\$ 24.27	\$ 20.02	\$ 286.95	\$ 45.00
6 cu. Yards	Four X s per week pick up	\$ 274.52	\$ 27.45	\$ 22.65	\$ 324.62	\$ 55.00
8 cu. Yards	Four X s per week pick up	\$ 347.32	\$ 34.73	\$ 28.65	\$ 410.71	\$ 65.00
10 cu. Yards	Four X s per week pick up	\$ 416.49	\$ 41.65	\$ 34.36	\$ 492.50	\$ 75.00

96 Gallon Cart	Five X s per week pick up	\$ 46.99	\$ 4.70	\$ 3.88	\$ 55.57	\$ 25.00
3 cu. Yards	Five X s per week pick up	\$ 227.51	\$ 22.75	\$ 18.77	\$ 269.03	\$ 35.00
4 cu. Yards	Five X s per week pick up	\$ 315.16	\$ 31.52	\$ 26.00	\$ 372.68	\$ 45.00
6 cu. Yards	Five X s per week pick up	\$ 335.19	\$ 33.52	\$ 27.65	\$ 396.36	\$ 55.00
8 cu. Yards	Five X s per week pick up	\$ 438.31	\$ 43.83	\$ 36.16	\$ 518.30	\$ 65.00
10 cu. Yards	Five X s per week pick up	\$ 549.26	\$ 54.93	\$ 45.31	\$ 649.50	\$ 75.00

Delivery Charge:

20 yd Roll-off	Per Delivery	\$ 115.98	\$ 11.60	\$ 9.57	\$ 137.15
30 yd Roll-off	Per Delivery	\$ 115.98	\$ 11.60	\$ 9.57	\$ 137.15
40 yd Roll-off	Per Delivery	\$ 115.98	\$ 11.60	\$ 9.57	\$ 137.15

Daily Rental:

20 yd Roll-off	Per Day	\$ 1.79	\$ 0.18	\$ 0.15	\$ 2.12
30 yd Roll-off	Per Day	\$ 1.79	\$ 0.18	\$ 0.15	\$ 2.12
40 yd Roll-off	Per Day	\$ 1.79	\$ 0.18	\$ 0.15	\$ 2.12

Cost per Haul:

20 yd Roll-off	Per Haul	\$ 356.85	\$ 35.69	\$ 29.44	\$ 421.98
30 yd Roll-off	Per Haul	\$ 428.22	\$ 42.82	\$ 35.33	\$ 506.37
40 yd Roll-off	Per Haul	\$ 499.59	\$ 49.96	\$ 41.22	\$ 590.77

D. Industrial Solid Waste Collection Services- collected by service provider

Total monthly bill of industrial customer x	+ Franchise Fee 2%
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E. Charges for Spring and Fall Clean Up

Per standard pick-up truck load	\$ 10.00
Trailer (16 to 18 Foot.)	\$ 20.00

F. Assessments

	Fee
Lot Clean up	Actual Cost + 10% admin. Fee
Paving assessment	N/A

IV. Public Facility Rental

A. Structures

	Fee	
Upper Pavilion Rental	\$ 150.00	per day +\$100 refundable deposit
Lower Pavilion Rental	\$ 130.00	per day + \$ 75 refundable deposit

B. Public Property

	Fee
Long term rental of space on public property for commercial purposes.	As Negotiated

V. Recreation Fees

A. Pool Admissions-Robinson Park

	Fee
Children (3 and under)	Free
Children (4 to 12 years old)	\$ 2.00
Adults (13 to 59 years old)	\$ 3.00
Seniors (60 and over)	\$ 2.00
Family Passes- 30 admissions	\$ 45.00
Family Passes- 60 admissions	\$ 90.00

Pool Admissions-Murphy Park

	Fee
Children (3 and under)	Free
Children (4 to 12 years old)	\$ 2.00
Adults (13 to 59 years old)	\$ 3.00
Seniors (60 and over)	\$ 2.00
Family Passes- 30 admissions	\$ 45.00
Family Passes- 60 admissions	\$ 90.00

B. Pool Rental

	Fee
Rental of pool for parties	The YMCA will pay the City the regular admission price paid for each person attending parties

C. Daycares and Day camps		Fee
Use of pool by daycares and day camps	The YMCA will pay the City the regular admission price paid for each daycare child attending the pool	

D. YMCA Members		Fee
Use of pool by YMCA members	The YMCA will pay the City the appropriate gate fee for each member of the YMCA attending the pool	

E. Swim lessons		Fee
Swim lessons provided by the YMCA	The YMCA will pay the City \$5 for each swim lesson participant	

F. Recovery Fee (ALL City Fields)		Fee
Per Person/Per Season	\$	5.00 All Sports Included

G. Athletic Fields: (Taylor Regional Park & Sports Complex Only)		Fee
Rentals (per field, per day)	\$	70.00
Deposit	\$	250.00
Lights (per hour, per field)	\$	20.00
Field Attendant (per attendant, per hour)	\$	17.00

Include concession, if applicable
Minimum of 2 attendant

H. Concession Stand:(Taylor Regional Park & Sport Complex)		Fee
Deposit	\$	250.00
Rentals (per day, per concession stand)	\$	50.00

Vendors and Concession Rentals Pay 10% of gross receipts.

I. General Use: (Taylor Regional Park & Sport Complex)		Fee
Deposit	\$	100.00
Practice: per field, per month (2per wk@ 2 hrs each)	\$	200.00

(Robinson Park)		Fee
Deposit (weekend rental)	\$	100.00
Maintenance to Robinson field outside regular operating hours	\$34.00 per hour	at the request of the renter

VI. Utilities

A. Deposits for all single family, commercial, industrial, irrigation accounts per connection.

Good payment history is no disconnections for non-payment and no outstanding balances.

Meter Size	Avg. consumption	Deposit Amount
5/8" x 3/4"	< 10,000 gallons per month *	\$ 100.00
3/4"	< 10,000 gallons per month *	\$ 120.00
1"	< 10,000 gallons per month *	\$ 130.00
1-1/2"	< 15,000 gallons per month *	\$ 175.00
2"	< 15,000 gallons per month *	\$ 225.00
3"	< 15,000 gallons per month *	\$ 275.00
4"	< 25,000 gallons per month *	\$ 425.00
6"	< 25,000 gallons per month *	\$ 625.00
8"	< 50,000 gallons per month *	\$ 1,025.00
10"	< 75,000 gallons per month *	\$ 1,525.00
12"	< 150,000 gallons per month *	\$ 2,525.00

If average monthly consumption is found to be in excess of minimum, customer may be assessed additional deposit as determined by City

Deposits for all multi- family dwelling accounts per connection.

Good payment history is no disconnections for non-payment and no outstanding balances.

Meter Size	Factor	Avg. consumption	Deposit Amount
5/8" x 3/4"	\$100 +(((# units -1) x 0.7)x\$100)	< 10,000 gallons per month	Calculated
3/4"	\$120 +(((# units -1) x 0.7)x\$100)	< 10,000 gallons per month	Calculated
1"	\$130 +(((# units -1) x 0.7)x\$100)	< 10,000 gallons per month	Calculated
1-1/2"	\$175+(((# units -1) x 0.7)x\$100)	< 15,000 gallons per month	Calculated
2"	\$225 +(((# units -1) x 0.7)x\$100)	< 15,000 gallons per month	Calculated
3"	\$275 +(((# units -1) x 0.7)x\$100)	< 15,000 gallons per month	Calculated
4"	\$425+(((# units -1) x 0.7)x\$100)	< 25,000 gallons per month	Calculated

If average monthly consumption is found to be in excess of minimum, customer may be assessed additional deposit as determined by City

B. Tap Fees

Water Taps

Tap Size	Fee/Tap
1"	\$1,048.00
1.5"	\$1,480.00
2"	\$1,668.00

Sewer Taps

Tap Size	Fee/Tap
2"	\$800.00
4"	\$929.00
6"	\$993.00

C. Backflow Prevention

Sprinkler System Permit and Inspection

	Fee
Initial Permit	\$ 25.00

D. Water Rates

Rates for all single family, commercial, industrial and irrigation accounts per connection.

Meter Size	Initial Consumption	Minimum Charge
5/8" x 3/4"	First 2,000 gallons consumed in billing period	\$ 24.54
1"	First 2,000 gallons consumed in billing period.	\$ 33.79
1-1/2"	First 2,000 gallons consumed in billing period	\$ 56.71
2"	First 2,000 gallons consumed in billing period	\$ 84.33
3"	First 2,000 gallons consumed in billing period	\$ 148.80
4"	First 2,000 gallons consumed in billing period	\$ 240.89
6"	First 2,000 gallons consumed in billing period	\$ 470.90

* Total Charge includes monthly minimum plus \$5.01 per 1,000 gallons in excess of 2,000 gallon minimum per billing period.

Rates for all multi- family dwelling accounts per connection.

Meter Size	Initial Consumption	Minimum Charge
5/8" x 3/4"	First 2,000 gallons consumed in billing period	\$ 24.54
1"	First 2,000 gallons consumed in billing period	\$ 33.79
1-1/2"	First 2,000 gallons consumed in billing period	\$ 56.71
2"	First 2,000 gallons consumed in billing period	\$ 84.33
3"	First 2,000 gallons consumed in billing period	\$ 148.80
4"	First 2,000 gallons consumed in billing period	\$ 240.89
6"	First 2,000 gallons consumed in billing period	\$ 470.90

+ \$9.67 for each LUE
 + \$9.67 for each LUE

Total monthly charge includes monthly minimum plus \$5.01 per 1,000 gallons in excess of 2,000 gallon minimum per billing period plus \$9.67 LUE charge per unit minus 1.

Unmetered Fire Protection Systems per connection.

Service Size	Minimum Charge
2"	\$ 8.00
6"	\$ 20.00
8"	\$ 30.00

Bulk Water Rate \$5.00 per 1,000 gallons

E. Sewer Rates

Rates for all Single Family Dwelling accounts per connection.

Meter Size	Initial Consumption	Minimum Charge
5/8" x 3/4"	First 2,000 gallons consumed in billing period	\$ 16.40
1"	First 2,000 gallons consumed in billing period	\$ 16.40
1-1/2"	First 2,000 gallons consumed in billing period	\$ 16.40
2"	First 2,000 gallons consumed in billing period	\$ 16.40
3"	First 2,000 gallons consumed in billing period	\$ 16.40
4"	First 2,000 gallons consumed in billing period	\$ 16.40
6"	First 2,000 gallons consumed in billing period	\$ 16.40

Total "charge" includes monthly minimum plus \$5.31 per 1,000 gallons in excess of 2,000 gallon minimum. Excess usage (above the 2,000 gallon minimum) is based on three consecutive months average water billing during low use period (December, January and February).

Rates for all multi- family dwelling, commercial and industrial accounts per connection.

Meter Size	Initial Consumption	Minimum Charge
5/8" x 3/4"	First 2,000 gallons consumed in billing period	\$ 16.40
1"	First 2,000 gallons consumed in billing period	\$ 16.40
1-1/2"	First 2,000 gallons consumed in billing period	\$ 16.40
2"	First 2,000 gallons consumed in billing period	\$ 16.40
3"	First 2,000 gallons consumed in billing period	\$ 16.40
4"	First 2,000 gallons consumed in billing period	\$ 16.40
6"	First 2,000 gallons consumed in billing period	\$ 16.40

* Total monthly charge includes monthly minimum plus \$5.31 per 1,000 gallons in excess of 2,000 gallon minimum per billing period.

F. Additional Utility Service Fees	Fee
Connect Fees	\$ 25.00
Administrative/Processing Fee	\$ 25.00
* Late Fee (Applied to balance of account if not paid by due date indicate on bill)	10%
Return Check Fees	\$ 30.00
Reread Fees	\$ 20.00
Reconnect Fee	\$ 25.00
After Hours Connection Fee	\$ 50.00
Transfer Fee	\$ 20.00
Meter Fees (5/8" meter only - all others at actual cost)	\$ 200.00
Fire Hydrant Meter-Deposit	\$ 600.00
Fire Hydrant Meter-Base Fee (no consumption included)	\$ 100.00
Return Trip Fee	\$ 20.00
Meter Tampering Fee (customer's turns water back on to avoid the after charge)	\$ 75.00
Lock Fee	\$ 25.00
Plugged/Pulled Meter Fee	\$ 75.00
Meter Flow Test-In-House	\$ 25.00
3rd Party Meter Flow Test-Residential	\$ 95.00
3rd Party Meter Flow Test-Commercial	\$ 175.00

*being charge but noted in fee schedule

VII. Airport

A. Hangar and Tie Down Rental

	# of Units	Fee
Hangar A	10	\$ 185
Hangar B	5	\$ 122
Hangar C	12	\$ 258
Hangar D	12	\$ 258
Hangar E	8	\$ 258
	2	\$ 312
	2	\$ 347
Tie Down	27	\$ 36
Over Night Tie Down	8	\$ 5.10
Late Payment Fee if not paid by due date		10%

Per night if no fuel is purchased

B. Airport Property

	Fee
Long term rental of hangar space in main hangar.	as negotiated
Long term rental of living quarters at airport.	as negotiated

C. Fuel Sales

	Fee
Av Gas	as determined by City Manager
Jet A	as determined by City Manager

VIII. Cemetery

A. Grave Digging Fees

Size	Time	Fee
Normal	Week days 9a.m. to 4p.m.	\$ 600.00
	After 3:30 p.m. weekdays and Holidays/weekends	\$ 700.00
Infant or Ashes	Week days 9a.m. to 4p.m.	\$ 400.00
	After 3:30 p.m. weekdays and Holidays/weekends	\$ 500.00
Oversize	Week days 9a.m. to 4p.m.	\$ 700.00
	After 3:30 p.m. weekdays and Holidays/weekends	\$ 800.00
Dis-interment	Week days 9a.m. to 4p.m.	\$ 850.00
	After 3:30 p.m. weekdays and Holidays/weekends	\$ 1,100.00

B. Sale of Cemetery Lots

	Cost/Lot
one payment in full	\$ 700.00

*A \$25.00 fee is added to each sale for filing of deed.

	Cost/Lot
Sale of Cemetery Lots(Infant/Child or Ashes) one payment in full	\$ 350.00

*A \$25.00 fee is added to each sale for filing of deed.

C. Other

	Fee
Location and marking of grave stone	\$ 20.00
Transfer of lots/spaces by grantee	\$ 30.00

* Must be less than 5 feet long, two feet tall , 8 inches thick on a base 7 feet long
If in excess of these measurements, price set by City Manager.

IX. Miscellaneous Fees and Permits

A. Taxicab

	Fee	
Vehicle permit fee	\$ 150.00	Per vehicle
Taxicab Driver's Permit	\$ 25.00	Per year
Horse drawn Carriage Permit	\$25.00	6 mos

B. Street Closures

	Fee	
Special Event (Non-Parade Non- Filming)	\$ 75.00	+ min. of one Police Officer and vehicle at rates specified in II.B
Parade	\$ 75.00	
Filming	\$ 250.00	

C. Library Services

	Fee	
Non- Resident Library Cards - Individual	\$ 10.00	per Year
Non- Resident Library Cards - Family	\$ 25.00	per Year
Replace Library Card (for 1st replacement)	\$ 1.00	
All additional replacement cards	\$ 5.00	
Copies - Black and White (per impression)	\$ 0.10	per impression
Copies - Color (per impression)	\$ 1.00	per impression
Fines for overdue Books (per day up to maximum cost to replace)	0.10 per day	\$5.00 maximum cost
Lost or damaged book fee	Cost to replace or repair	
Blank Floppy Diskette	\$ 1.00	per disc
Interlibrary Loan	Cost of return postage	
Processing Fee (damage or lost books)	\$ 5.00	Non-refundable

Organizations, groups or businesses reserving the Meeting Room.	Fee
Refundable Deposit	\$ 200.00
First two hours	\$ 50.00
After two hours for each additional hour	\$ 25.00
Use of the Meeting Room Kitchen per meeting	\$ 25.00

Should there be damages or cleaning needed, the deposit will NOT be refunded.

In addition to the deposit, charges to defray cleaning or repairs or lost of equipment will be charged to the responsible group.

D. Other

D. Other	Fee
Occ. Tax/Skill Games	\$ 15.00

per machine per year

Beer/Liquor Licenses	Fee
Beer/Liquor Licenses	1/2 of State Fee
Peddler's License	\$25.00

per year

for six months

Processing Fee for Credit Card Payments made in-house or online	Fee
Processing Fee for Credit Card Payments made in-house or online	\$ 3.00

ORDINANCES

ORDINANCE NO. 2010-34

AN ORDINANCE LEVYING TAXES FOR THE MAINTENANCE AND OPERATION OF THE MUNICIPAL GOVERNMENT OF THE CITY OF TAYLOR, TEXAS, AND PROVIDING FOR THE INTEREST AND SINKING FUND FOR THE FISCAL YEAR 2010/11.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF TAYLOR:

SECTION 1. That there is hereby levied and there shall be collected for the maintenance and operation of the municipal government of the City of Taylor, Texas for the fiscal year 2010/11 upon all property, real, personal and mixed, within the corporate limits of said City subject to taxation, a tax of \$0.589826 cents on each One Hundred Dollars (\$100.00) valuation of property.

SECTION 2. That there is hereby levied and there shall be collected for the City of Taylor, Texas, to provide for Interest and Sinking Funds for the fiscal year 2010/11 upon all property, real, personal and mixed, within the corporate limits of said City subject to taxation, a tax of \$0.224067 cents on each One Hundred Dollars (\$100.00) valuation of property.

SUMMARY

Maintenance and operation of the Municipal Government	\$0.589826
Interest and Sinking	\$0.224067
Total Tax per \$100.00 of valuation	\$0.813893

SECTION 3. All monies collected under this ordinance for the specific items herein named, be and the same are hereby appropriated and set apart for the specific purpose indicated in each item and that the Assessor and Collector of Taxes, and the City Finance Director shall keep these accounts so as to readily and distinctly show the amount collected, the amounts expended and the amount on hand at any time, belonging to such funds. All receipts for the City not specifically apportioned by this ordinance are hereby made payable to the General Fund of the City.

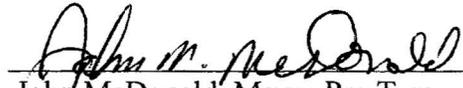
SECTION 4. The City Council hereby finds and declares that written notice of the date, hour, place and subject of the meeting at which this ordinance was adopted was posted and that such meeting was open to the public as required by law at all times during which this ordinance and the subject matter hereof were discussed, considered and formally acted upon, all as required by the Open Meetings Act, Chapter 551, Texas Government Code, as amended, and the Act.

SECTION 5. A delinquent tax accrues interest at a rate of one percent (1%) for each month or portion of a month the tax remains unpaid.

SECTION 6. That all ordinances and parts of ordinances in conflict herewith are hereby repealed.

SECTION 7. In accordance with Article VIII, of the City Charter, Ordinance No. 2010-34 was introduced before the City Council on August 24, 2010.

PASSED, APPROVED, and ADOPTED on the 9th the day of September, 2010.



John McDonald, Mayor Pro Tem
Taylor City Council

ATTEST:



Susan L. Brock, City Clerk

ORDINANCE NO. 2010-40

AN ORDINANCE OF THE CITY OF TAYLOR, TEXAS AMENDING ORDINANCE NO. 2009-25 ADOPTED ON SEPTEMBER 3, 2009, MAKING APPROPRIATIONS FOR THE SUPPORT OF THE CITY FOR FISCAL YEAR BEGINNING OCTOBER 1, 2009 AND ENDING SEPTEMBER 30, 2010; BY AMENDING THE AMOUNT OF APPROPRIATIONS FOR THE GENERAL FUND AS WELL AS OTHER FUNDS THAT PROVIDE FOR THE PAYMENT OF OPERATING EXPENSES AND CAPITAL OUTLAY AND BY CHANGING THE AMOUNT APPROPRIATED FOR VARIOUS DEPARTMENTS OF THE CITY.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF TAYLOR:

SECTION 1.0: That the appropriations for the fiscal year beginning October 1, 2009 and ending September 30, 2010, for the support of the general government of the City of Taylor, Texas be amended for said term in accordance with the change in expenditures shown in the attached Exhibit A.

SECTION 2.0: That the amendment, as shown in words and figures in Exhibit A, is hereby approved in all aspects and adopted as an amendment to the City budget for the fiscal year October 1, 2009 and ending September 30, 2010.

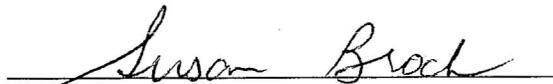
SECTION 3.0: In accordance with Article 8 of the City Charter, this ordinance was introduced before the City Council of the City of Taylor, Texas on the 9th day of September, 2010.

PASSED, APPROVED, and ADOPTED on the 28th day of September, 2010.



John McDonald, Mayor Pro-Tem
City of Taylor, Texas

ATTEST:



Susan Brock, City Clerk

ORDINANCE NO. 2010-41

AN ORDINANCE AMENDING ORDINANCE NO. 2009-29 ADOPTED ON SEPTEMBER 22, 2009 BY CHANGING CERTAIN RATES AND OTHER SERVICES PROVIDED BY THE CITY

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF TAYLOR:

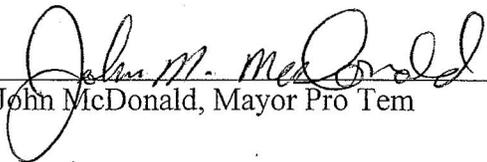
SECTION 1.0 That the certain rates for utilities and other services provided by the city, for the support of the general government of the City of Taylor, Texas be amended in accordance with the changes shown in the attached Exhibit A.

SECTION 2.0 That the amendment, as shown in words and figures in Exhibit A, is hereby approved in all aspects and adopted as an amendment to Ordinance No. 2009-29.

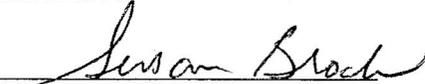
SECTION 3.0 All other provisions of Ordinance No. 2009-29 shall remain in full force and effect.

SECTION 4.0 In accordance with Article 8 of the City Charter, this ordinance was introduced before the City Council of the City of Taylor, Texas on the 9th day of September, 2010.

PASSED, APPROVED, and ADOPTED on the 28th day of September, 2010


John McDonald, Mayor Pro Tem

ATTEST:


Susan Brock, City Clerk

GLOSSARY

GLOSSARY OF TERMS

Accrual Basis – The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

Accrued Expenses - Expenses incurred but not due until a later date.

ACH- See Automated Clearing House.

Ad Valorem Tax – (current) All property, real personal, mixed tangible, intangible, annexations, additions, and improvements to property located within the taxing units jurisdiction that are subject to taxation on January 1 of the current fiscal year. Following the final passage of the appropriations ordinance, the City Council set the tax rate and levy for the current fiscal year beginning October 1 and continuing through the following September 30.

Ad Valorem Tax – (delinquent) All taxes are due on receipt of bill and are delinquent if not paid before February 1st of the fiscal year in which it is imposed.

Ad Valorem Tax – (penalty and interest) A delinquent tax incurs a penalty of six (6%) percent of the amount of the tax for the first calendar month it is delinquent, plus a one (1%) percent for each additional month of portion of the month the tax remains unpaid prior to July 1 of the year in which it becomes delinquent.

Appropriation – A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

Arbitrage - The simultaneous purchase and sale of the same or an equivalent security in order to profit from price discrepancies. In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs.

Assessed Valuations – A valuation set upon real estate or other property by a government as a basis for levying taxes. (Note: Property values are established by the Williamson County Appraisal District).

Asset – A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events. A current asset is cash or readily convertible into cash within a one-year time frame.

Audit – A comprehensive review of the manner in which the government's resources were actually utilized. A certified public accountant issues an opinion over the presentation of financial statements, tests the controls over the safekeeping of assets and makes recommendations for improvements where necessary.

Automated Clearing House- The direct fund transfer authorization from one bank account to another.

Authorized Position - Employee positions in the adopted budget to be filled during the year.

Available (Undesignated) Fund Balance- This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Balanced Budget – Budget in which income equals expenditure.

Bench Mark – A comparison of performance across many organizations in order to better understand one’s own performance.

Beginning Fund Balance – Cash available in a fund from the prior year after payment of the prior year’s expenses and deductions for prior year encumbrances.

Bond – A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date, together with periodic interest at a specified rate.

Bond, General Obligation (G.O.) – Bond backed by the full faith, credit taxing power of the government.

Bond, Revenue - Bond backed only by the revenues from a specific enterprise or project, such as a hospital or toll road.

Bonded Debt – That portion of indebtedness represented by outstanding bonds.

Budget – A plan of financial operation specifying expenditures to be incurred for a given period to accomplish specific goals, and the proposed means of financing them.

Budgetary Basis- This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar – The schedule of key dates or milestones that the City follows in the preparation, adoption and administration of the budget.

Budget Category – A group of expenses related by function. The City uses five budget categories including: Salaries and Benefits, Supplies and Materials, Repair and Maintenance, Other Services and Charges, and Capital Outlay.

Budgeted Funds – Funds that are planned for certain uses but have not been formally or legally authorized by the legislative body. The budget document that is submitted for Council approval is composed of budgeted funds.

Budget Message - The opening section of the Annual Budget that provides the City Council and the public with an overview of the important aspects of the budget.

Capital Asset – Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

Capital Expenditures – Outflows of spend-able resources for the acquisitions of long-term assets.

Capital Improvements Program – A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government’s long-term needs.

Capitalized Lease Proceeds – Financing obtained through a three of seven-year leasing program for durable equipment and rolling stock.

Capital Outlay – Fixed asset which have a value of \$5,000 or more and have a useful economic lifetime of more than one year.

Capital Projects Fund – A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities or equipment.

Capital Recovery Fee – see Impact Fee

Cash Basis – A basis of accounting under which transactions are recognized only when cash changes “hands”.

Certificate of Obligation (C.O.) – A form of general obligation debt.

Certified Tax Roll – A list of all taxable properties, values and exemptions in the City. This roll is established by the Williamson County Appraisal District.

Comprehensive Annual Financial Report (CAFR) – The financial report that encompasses all funds and component units of the government. The CAFR should contain (a) the basic financial statements and required supplementary information, (b) combining statements to support columns in the basic financial statements that aggregate information from more than one fund or component unit, and (c) individual funds statements as needed.

Consumer Price Index - A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in cost of living (i.e. economic inflation).

Contingency – A budgetary appropriation reserve set aside for emergencies or unforeseen expenditures not budgeted.

Contingency Reserves – A portion of the budgeted ending fund balance or working capital that is not available for appropriation. The intent of the reserves is to provide flexibility, should actual revenues fall short of budgeted revenues and to provide adequate resources to implement budgeted expenditures without regard to the actual cash flow of the fund.

Contractual Services – Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include maintenance agreements and professional consulting services.

Council-Manager Government - Form of government where an elected city council is responsible for making policy, passing ordinances, voting appropriations, and having overall supervisory authority in the city government.

Current Taxes – Taxes levied for and due in the current budget period.

Debt Limit- The maximum amount of gross net of debt which is legally permitted.

Debt Service Fund – A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal interest.

Deficit – (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period; or, in the case of proprietary funds, the excess of expense over income during an accounting period.

Delinquent Taxes – Taxes remaining unpaid on and after the date due.

Demand – Reflects the scope of a program in terms of population or user activity.

Department – A logical division or classification of activities within the City. (e.g. Police Department, Community Development, etc.)

Depreciation – The process of estimating and recording the lost usefulness, expired useful life or diminution of service from fixed asset that cannot or will not be restored by repair and will be replaced. The cost of the fixed asset's lost usefulness is the depreciation, or the reserve cost, in order to replace the item at the end of its useful life.

Distinguished Budget Presentation Awards Program – A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Division – A separately budgeted segment of a department.

Encumbrance – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Ending Fund Balance - The unencumbered cash remaining in a fund at the end of the fiscal year.

Expenditure – The actual outflow of funds paid for an asset obtained or goods and services obtained.

Filing Fee – A processing and review fee charge when any map (or plat) is tender to the planning department.

Fiscal – Pertaining to finances in general.

Fiscal Year – A twelve-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The City of Taylor has specified October 1 to September 30 as its fiscal year.

Fixed Assets – Assets of a long-term character, that are intended to continue to be held or used such as land, buildings, and improvements other than buildings, machinery and equipment.

Franchise – A special privilege granted by a government permitting the continuing use of public property and rights-of-way, such as city streets.

Full Faith and Credit – A pledge of the general taxing power of the city to repay debt obligations. This term is typically used in reference to general obligation bonds.

Full-Time Equivalent – The numeric breakdown of city positions. A regular full-time employee (40 hours per week) equals one (1.0) full-time equivalent. Part-time positions are calculated as 0.5 full-time equivalents.

Fund – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein. Funds are usually established to account for activities of a certain type.

Fund Balance – The excess of assets over liabilities in a governmental fund.

GAAP – General Accepted Accounting Principles.

General Fund – The fund used to account for all financial resources except those required to be accounted for in another fund. This fund includes most of the basic operating services such as police and fire protection, parks and recreation, library services, street maintenance and general administration.

General Obligation (G.O.) Bonds– Bonds for the payment of which the full faith and credit of the City is pledged.

Generally Accepted Accounting Principles (GAAP) – Uniform minimum standards of and guidelines to financial accounting and reporting. These principles: govern the form and content of the basic financial statements of an entity; encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time; include not only broad guidelines of general application, but also detailed practices and procedures; and, provide a standard by which to measure financial presentations.

Goals – Generalized statements of where an organization desires to be at some future time with regard to certain operating elements (e.g. financial condition, service levels provided, etc.)

Governmental Funds – Funds, within a governmental accounting system, that support general tax supported governmental activities.

Government Finance Officer's Association - An association of public finance professionals founded in 1906 as the Municipal Finance Officers Association. The GFOA has played a major role in the development and promotion of GAAP for state and local government since its inception and has sponsored the Certificate of Achievement for Excellence in Financial Reporting Program since 1946.

Grants – Contributions or gifts of cash or other assets from another government to be used or expended for a specific purpose, activity, or facility.

House Bill 3195- House Bill passed during the 80th Legislative Session requiring the city council or county commissioner's court to identify at the budget stage that the proposed budget anticipates raising more total property taxes than the year before. The bill also requires a separate ratification vote to adopt a budget that raises more total property taxes than in the previous year.

Hotel/Motel Tax – Pursuant to State law, a tax is levied upon the cost of occupancy of any room or space furnished by any hotel/motel. The current rate of taxation is 13% (7% of which is paid to the City and budgeted for limited uses and 6% of which is collected by the State).

I&S G.O. Bond Fund – Interest and Sinking General Obligation Bond Fund (See also Debt Service Fund)

Impact Fee – A fee assessed to new water and wastewater service connections. Fees are to be used for specific water and wastewater system improvements and are accounted for in the Water/Wastewater Utility Impact Fee account group.

Income – Funds available for expenditure during a fiscal year.

Infrastructure – Substructure or underlying foundation of the City (e.g. streets, utility lines water and wastewater treatment facilities, etc.)

Inputs – A program performance indicator that measures the amount of resources expended or consumed by the program in the delivery of service during the fiscal year.

Interfund Transfers – Amounts transferred from one fund to another.

Intergovernmental Revenue- Funds received from federal, state, and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Funds- A proprietary fund used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis.

Investments – Securities and real estate held for the generation of revenue in the form of interest, dividends, rentals, or lease payments. The term does not include fixed assets used in governmental operations.

Legal Debt Margin - The excess of the amount of debt legally authorized over the amount of debt outstanding.

Levy – (Verb) To impose taxes, special assessments, or special charges for the support of governmental activities. (Noun) The total amount of taxes, special assessments, or special charges imposed by a government.

Liability – Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events. Current liabilities are expected to require the use of cash within a one-year time frame.

Line Item Budget – A budget that itemizes each expenditure category (personnel, supplies, contract services, capital outlay, etc.) separately, along with the dollar amount budgeted for each specified category.

Long-Term Debt – Debt with a maturity of more than one year after the date of issuance.

Modified Accrual Basis – The accrual basis of accounting adapted to the governmental fund type spending measurement focus. Under this basis, revenues are recognized when they become both “measurable” and “available to finance expenditures within the current period”. Expenditures are recognized when the related fund liability is incurred except for: (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used; (2) prepaid insurance and similar items which need not be reported; (3) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements; (4) interest on special assessment indebtedness which may be recorded when due rather than

accrued, if approximately offset by interest earning on special assessment levies; and (5) principal and interest on long-term debt which are generally recognized when due.

Objectives – Specific, measurable targets set in relation to goals.

Open Meeting Law- Law that states that every regular, special, or called meeting of a governmental body shall be open to the public. Written notice of the time, date, place, and subject of each meeting must be posted in an accessible place to the general public at least 72 hours before the meeting.

Operating Budget – Plans of current, day-to-day expenditures and the proposed means of financing them.

Ordinance – A formal legislative enactment by the governing board of a municipality. If an ordinance is not in conflict with any higher form of law, such as a state statute of constitution provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter is less formal and has a lower legal “status”. Ordinarily, statutes or characters will specify or imply those legislative actions that must be by ordinance and those which may be by resolution. Revenue raising measures such as these required for imposition of taxes, special assessments and service charges, universally require ordinances.

Pass-Through Grants – Grants and other financial assistance received by a governmental entity to transfer to or spend on behalf of a secondary recipient.

Performance Budget – A budget where expenditures are based primarily on measurable performance of activities and work programs.

Performance Indicators – Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measures – Specific quantitative and qualitative measures of work performed as an objective of the department.

Program – A logical division or classification of activities within the City or within a Department. See also Department.

Property Tax – Taxes that are levied on both real and personal property according to the property’s valuation and tax rate.

Proprietary Fund – Funds, within a governmental accounting system, that operate like business entities. These Funds are characterized as either enterprise or internal service funds.

Reserve – A portion of fund restricted for a specific purpose and is, therefore, not available or recommended for general appropriation.

Retained Earnings – An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue – Funds received as income. It includes such items as tax payments, fees from specific services, fines, franchise fees, etc.

Revenue Bond – Bond whose principal and interest are payable exclusively from user fees (e.g. Water and Wastewater utility rates)

Resolution- A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Sales Tax – Levied on applicable sales of goods and services at the rate of 8.25 percent in Taylor. The City receives revenue from the sales tax at the rate of 1.5 percent. The Taylor Economic Development Corporation received revenue from sales tax at the rate of .5 percent. Revenue from the remaining portion of the rate is collected by the State.

Service Charges – Service charges are allocated to all Enterprise Fund activities (e.g. water/sewer) for indirect management and administrative support provided by General Fund departments.

Special Revenue Fund – A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purpose (e.g. Hotel/Motel Special Revenue Fund).

Standard Operating Procedures- Step-by-step instructions on how to perform a task or job.

TAV – Taxable assessed valuations.

Taxes – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not included specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Tax Rate – The amount of tax stated in terms of a unit of the tax base (e.g. cents per hundred dollars valuation).

Transfer In/Out – Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Undesignated Fund Balance – The excess of a fund’s assets over its liabilities and reserves which has not been officially assigned a particular purpose by the governmental board.

Unreserved Fund Balance – The portion of a fund’s balance that is not restricted for a specific purpose and is available for general appropriation.

User Charges – The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Utility Fund – See Water/Wastewater Utility Fund

Water/Wastewater Utility Fund – A governmental accounting fund better known as an enterprise fund or proprietary fund in which the services provided are financed and operated similarly to those of a private business. The rates for these services are established to insure that revenues are adequate to meet all necessary expenditures.

Williamson County Appraisal District – Established under state law granted responsibility for discovering and listing all taxable property, appraising that property at market/production value, processing taxpayer applications for exemptions, and submitting the appraised values and exemptions to each taxing unit. This listing becomes the Certified Tax Roll for the Taxing unit.

Working Capital – The excess of current assets over current liabilities.